

The Hickman County Legislative Body shall meet in regular session on Monday, June 22nd 2026, at 6:00 PM, at the Hickman County Justice Center. This meeting is open to the public, and a tentative agenda is presented below. Persons desiring to speak during the public comment period should sign-up at the front of the meeting room before the meeting begins. Persons requiring special assistance to attend the meeting should contact the County Mayor's office at 931-729-2492 at least 48 hours prior to the meeting.

AGENDA

- Call to Order by Chairman
- Roll Call by County Clerk
- Prayer/Pledge of Allegiance to the Flag of Our Country
- Approval of Agenda
- Public Comment Period
- Adoption of Minutes from *Tuesday, May 26th, 2026*
- Special Recognitions, Memorials or Commendations: (if any)
- Elections, Appointments, Confirmations:
 - 1) Elections: (if any)
 - 2) Appointments and Confirmations:
 - a) Notaries: (if any)
 - b) Other Appointments/Confirmations:
 - c) Approval of Bond
- Quarterly, Annual and Special Reports:
- Communications from County Mayor:
- Monthly Committee/Board Reports:
 - 1) PLANNING COMMISSION
 - 2) SOLID WASTE COMMITTEE
 - 3) HEALTH SAFETY & PROPERTIES COMMITTEE
 - 4) FINANCE COMMITTEE
 - 5) BUDGET, FINANCE & HUMAN RESOURCES COMMITTEE
 - 6) HEALTH FOUNDATION
 - 7) AGRICULTURAL EXTENSION COMMITTEE
 - 8) PUBLIC RECORDS COMMITTEE
 - 9) ECONOMIC AND COMMUNITY DEVELOPMENT
 - 10) BOARD OF ZONING APPEALS
 - 11) INDUSTRIAL BOARD
 - 12) OPIOID SETTLEMENT BOARD
 - 13) ANIMAL SHELTER ADVISORY BOARD
 - 14) Library Board

15) Beer Board

- Other Committees or Boards (if any)
- Approval of Committee/Board Reports
- Update Meeting Calendar

Unfinished Business: Discussion/ Action

New Business

- DISCUSSION REGARDING FUTURE LAND USE PLAN
- APPROVAL OF THE SHERIFF DEPARTMENT GOING FROM RJ YOUNG COPY COMPANY TO DEX IMAGING TO SAVE MONEY ON SERVICES AND NEEDED COPIERS
- RESOLUTION 26-21 A RESOLUTION REGARDING LEVY IN EXCESS OF CERTIFIED TAX RATE
- RESOLUTION 26-22 A RESOLUTION REGARDING NON-PROFIT APPROPRIATION
- RESOLUTION 26-23 A RESOLUTION REGARDING APPROPRIATION
- RESOLUTION 26-24 A RESOLUTION REGARDING TAX LEVY
- RESOLUTION 26-25 A RESOLUTION AUTHORIZING THE HICKMAN COUNTY TRUSTEE TO ACCEPT EARLY PAYMENT OF PROPERTY TAXES
- RESOLUTION 26-26 A RESOLUTION TO NAME COUNTY BRIDGE IN MEMORY OF L.W. AYDELOTT
- RESOLUTION 26-27 A RESOLUTION REGARDING REZONING FOR EDWIN MILLER ON HWY 50
- RESOLUTION 26-28 A RESOLUTION REGARDING REZONING FOR MICHAEL TIDWELL ON BROWN HOLLOW ROAD
- RESOLUTION 26-29 A RESOLUTION REGARDING AUTHORIZING THE ISSUANCE OF DEBT (SCHOOL MISC. CAPITAL PROJECTS)
- RESOLUTION 26-30 A RESOLUTION REGARDING AMENDING THE HICKMAN COUNTY ZONING RESOLUTION PERTAINING TO SPECIAL EXCEPTIONS AND ADMINISTRATIVE PROCEDURES THEREIN

Announcements and Statements: (if any)
Adjournment,

Respectfully Submitted:
Keith Nash Chairman

Hickman County Legislative Body

Regular Session Minutes - Monday, June 22, 2026

1. Roll Call by County Clerk: • **Present (12):** Claude Callicott, Clay Chessor, Danny Clark, Todd Collins, Steve Gianakos, Jim Herron, Dusty Jordan, Devin Pickard, Ron Mayberry, Ricky Murray, Keith Nash, Ron Puckett.

- **Absent (2):** Matthew Barnhill, Wayne Thomasson.

2. Prayer/Pledge of Allegiance to the Flag of Our County

3. Approval of Agenda

- **Motion:** Ron Mayberry | **Second:** Steve Gianakos
- **Result:** Passed by Voice Vote.

4. Public Comment Period

5. Adoption of Minutes from Tuesday, May 26, 2026

- **Motion:** Ron Mayberry | **Second:** Clay Chessor
- **Result:** Passed by Voice Vote.

6. Special Recognitions, Memorials or Commendations: (if any)

7. Elections: (if any)

8. Notaries: Terra Allen, Sonya Shepard, & Brandy Warren

- **Motion:** Steve Gianakos | **Second:** Jim Herron
- **Result:** Passed With Majority of Full Membership. (12 Yes, 2 Absent)
- **Yes:** Claude Callicott, Clay Chessor, Danny Clark, Todd Collins, Steve Gianakos, Jim Herron, Dusty Jordan, Devin Pickard, Ron Mayberry, Ricky Murray, Keith Nash, Ron Puckett.
- **Absent:** Matthew Barnhill, Wayne Thomasson.

9. Other Appointments:

10. Quarterly, Annual and Special Reports: NONE

11. Communications from County Mayor:

12. Monthly Committee/Board Reports: 1. PLANNING COMMISSION

13. Monthly Committee/Board Reports: 2. SOLID WASTE COMMITTEE

14. Monthly Committee/Board Reports: 3. HEALTH SAFETY & PROPERTIES COMMITTEE

15. Monthly Committee/Board Reports: 4. FINANCE COMMITTEE - *Approve May Financial Statement*

- **Motion:** Dusty Jordan | **Second:** Clay Chessor
- **Result:** Passed With Majority of Full Membership. (12 Yes, 2 Absent)
- **Yes:** Claude Callicott, Clay Chessor, Danny Clark, Todd Collins, Steve Gianakos, Jim Herron, Dusty Jordan, Devin Pickard, Ron Mayberry, Ricky Murray, Keith Nash, Ron Puckett.
- **Absent:** Matthew Barnhill, Wayne Thomasson.

16. Monthly Committee/Board Reports: 5. BUDGET, FINANCE & HUMAN RESOURCES COMMITTEE - *Budget Amendments 26-75 & 26-76*

- **Motion:** Steve Gianakos | **Second:** Claude Callicott
- **Result:** Passed With Majority of Full Membership. (12 Yes, 2 Absent)
- **Yes:** Claude Callicott, Clay Chessor, Danny Clark, Todd Collins, Steve Gianakos, Jim Herron, Dusty Jordan, Devin Pickard, Ron Mayberry, Ricky Murray, Keith Nash, Ron Puckett.
- **Absent:** Matthew Barnhill, Wayne Thomasson.

Budget Amendment No. 26-75

- **Fund:** County General
- **Acct # 101-39000:** Fund Balance - Debit \$289,636.50
- **Acct # 101-99100-590:** Transfer Out - Credit \$289,636.50

Budget Amendment No. 26-76

- **Fund:** Capital Projects 171
- **Acct # 171-49800:** Transfers In - Debit \$289,636.50
- **Acct # 171-91200-713:** Highway Construction - Credit \$289,636.50

17. Monthly Committee/Board Reports: 5. BUDGET, FINANCE & HUMAN RESOURCES COMMITTEE - *Approve Budget Amendments 26-77, 26-78, 26-79, 26-80, 26-81, 26-82, 26-83, and 26-84*

- **Motion:** Steve Gianakos | **Second:** Clay Chessor
- **Result:** Passed With Majority of Full Membership. (12 Yes, 2 Absent)

- **Yes:** Claude Callicott, Clay Chessor, Danny Clark, Todd Collins, Steve Gianakos, Jim Herron, Dusty Jordan, Devin Pickard, Ron Mayberry, Ricky Murray, Keith Nash, Ron Puckett.
- **Absent:** Matthew Barnhill, Wayne Thomasson.

Budget Amendment No. 26-77

- **Fund:** Highway 131
- **Acct # 131-61000-399:** Other Contracted Services - Debit \$600.00
- **Acct # 131-61000-317:** Data Processing - Credit \$100.00
- **Acct # 131-61000-186:** Longevity Pay - Credit \$500.00
- **Acct # 131-62000-409:** Crushed Stone - Debit \$4,000.00
- **Acct # 131-62000-446:** Small Tools - Credit \$4,000.00
- **Acct # 131-63100-412:** Diesel Fuel - Debit \$32,000.00
- **Acct # 131-63100-433:** Lubricants - Debit \$15,000.00
- **Acct # 131-63100-186:** Longevity Pay - Debit \$3,000.00
- **Acct # 131-63100-418:** Equipment and Machinery Parts - Credit \$31,000.00
- **Acct # 131-63100-424:** Garage Supplies - Credit \$16,000.00
- **Acct # 131-63100-187:** Overtime Pay - Credit \$1,500.00
- **Acct # 131-63100-329:** Laundry Service - Credit \$1,500.00
- **Acct # 131-65000-454:** Water and Sewage - Debit \$500.00
- **Acct # 131-65000-415:** Electricity - Credit \$250.00
- **Acct # 131-65000-307:** Communications - Credit \$250.00

Budget Amendment No. 26-78

- **Fund:** Solid Waste 207
- **Acct # 207-55710-613:** Interest on Loans - Debit \$6,978.00
- **Acct # 207-55710-604:** Interest on Notes - Credit \$6,978.00
- **Acct # 207-55710-452:** Utilities - Debit \$2,500.00
- **Acct # 207-55710-307:** Communications - Credit \$2,500.00
- **Acct # 207-55710-420:** Fertilizer, Lime, Chemicals, and Seeds - Debit \$500.00
- **Acct # 207-55710-415:** Electricity - Credit \$500.00
- **Acct # 207-55710-499:** Other Supplies and Materials - Debit \$100.00
- **Acct # 207-55710-599:** Other Charges - Credit \$100.00
- **Acct # 207-55710-149:** Laborers - Debit \$2,853.00
- **Acct # 207-55710-144:** Equipment Operators-Heavy - Credit \$2,853.00
- **Acct # 207-55710-338:** Maintenance and Repair-Vehicles - Debit \$100.00
- **Acct # 207-55710-335:** Maintenance and Repair-Bldings - Credit \$840.00
- **Acct # 207-55710-207:** Medical - Debit \$2,000.00
- **Acct # 207-55710-302:** Advertising - Debit \$1,500.00
- **Acct # 207-55710-317:** Data Processing - Debit \$2,000.00
- **Acct # 207-55710-355:** Travel - Debit \$2,000.00
- **Acct # 207-55710-517:** Surcharge - Debit \$1,000.00
- **Acct # 207-55710-719:** Office Equipment - Debit \$2,000.00
- **Acct # 207-55710-359:** Disposal Fees - Debit \$1,000.00

- **Acct # 207-55710-284:** Inservice - Credit \$10,500.00
- **Acct # 207-55710-791:** Other Construction - Debit \$2,740.00
- **Acct # 207-55710-463:** Testing - Credit \$3,000.00
- **Acct # 207-64000-105:** Supervisor Director (Litter Grant) - Debit \$707.00
- **Acct # 207-64000-599:** Other Charges (Litter Grant) - Credit \$707.00

Budget Amendment No. 26-79

- **Fund:** County General 101
- **Acct # 101-51500-349:** Printing, Stationary, and Forms - Credit \$170.00
- **Acct # 101-51500-351:** Rentals - Credit \$350.00
- **Acct # 101-51500-355:** Travel - Credit \$324.00
- **Acct # 101-51500-399:** Other Contracted Services - Debit \$844.00
- **Acct # 101-51600-317:** Data Processing - Debit \$789.00
- **Acct # 101-51600-435:** Office Supplies - Credit \$789.00
- **Acct # 101-52100-103:** Assistant(s) - Debit \$740.00
- **Acct # 101-52100-119:** Accountants/Bookkeepers - Credit \$740.00
- **Acct # 101-52300-435:** Office Supplies - Debit \$159.00
- **Acct # 101-52300-719:** Office Equipment - Credit \$159.00
- **Acct # 101-54410-718:** Motor Vehicles - Debit \$8,000.00
- **Acct # 101-54410-790:** Other Equipment - Credit \$8,000.00
- **Acct # 101-58600-201:** Social Security - Debit \$40,000.00
- **Acct # 101-58600-204:** Retirement - Debit \$25,000.00
- **Acct # 101-58600-210:** Unemployment - Debit \$12,000.00
- **Acct # 101-58600-206:** Life Ins - Debit \$14,000.00
- **Acct # 101-58600-207:** Medical - Credit \$91,000.00
- **Acct # 101-58900-399:** Other Contracted Services - Debit \$1,000.00
- **Acct # 101-58900-599:** Other Charges - Credit \$1,000.00
- **Acct # 101-54110-106:** Deputies - Debit \$15,000.00
- **Acct # 101-54110-188:** Bonus Payments - Debit \$5,000.00
- **Acct # 101-54210-187:** Over-time - Debit \$9,000.00
- **Acct # 101-54110-187:** Over-time - Credit \$29,000.00
- **Acct # 101-54110-148:** Dispatch/Radio Operators - Credit \$5,500.00
- **Acct # 101-54110-425:** Gasoline - Credit \$1,200.00
- **Acct # 101-54210-410:** Custodial Supplies - Debit \$3,500.00
- **Acct # 101-54210-451:** Uniforms - Debit \$2,000.00
- **Acct # 101-54210-524:** Inservice Training - Debit \$3,200.00
- **Acct # 101-54210-441:** Prisoner's Clothing - Credit \$2,000.00

Budget Amendment No. 26-80

- **Fund:** Drug Fund 122
- **Acct # 122-54110-718:** Motor Vehicles - Debit \$1,000.00
- **Acct # 122-54110-399:** Other Contracted Services - Credit \$1,000.00

Budget Amendment No. 26-81

- **Fund:** Capital Projects 171
- **Acct # 171-99951-599:** Other Charges - Debit \$16,500.00
- **Acct # 171-99951-336:** Maintenance and Repair-Equipment - Credit \$15,000.00
- **Acct # 171-99951-606:** Other Debt Issuance Charge - Credit \$1,500.00

Budget Amendment No. 26-82

- **Fund:** General Purpose School 141
- **Acct # 141-71200-312:** Contracts w/Private Agencies - Debit \$10,502.44
- **Acct # 141-71200-399:** Other Contracted Services - Debit \$6,659.50
- **Acct # 141-71200-429:** Instructional Supplies and Materials - Debit \$1,432.97
- **Acct # 141-71200-499:** Other Supplies and Materials - Debit \$3,303.11
- **Acct # 141-71200-725:** Special Education Equipment - Debit \$6,624.00
- **Acct # 141-72220-131:** Medical Employees - Debit \$7,000.00
- **Acct # 141-72220-312:** Contracts w/Private Agencies - Debit \$1,171.73
- **Acct # 141-72220-355:** Travel - Debit \$1,138.67
- **Acct # 141-72220-399:** Other Contracted Services - Credit \$36,407.92
- **Acct # 141-72220-524:** Inservice - Credit \$1,424.50
- **Acct # 141-71100-128:** Homebound Teachers - Credit \$4,000.00
- **Acct # 141-71100-198:** Substitutes - Debit \$11,500.00
- **Acct # 141-71100-117:** Career Ladder Program - Debit \$9,500.00
- **Acct # 141-71100-163:** Educational Assistants - Credit \$17,000.00

Budget Amendment No. 26-83

- **Fund:** General Purpose School 141
- **Acct # 141-46590:** Other State Educ. Funds (Summer Learning Camp) - Debit \$362,755.34
- **Acct # 141-71100-116-SLC:** Teachers - Credit \$159,000.00
- **Acct # 141-71100-163-SLC:** Educational Assistants - Credit \$26,400.00
- **Acct # 141-71100-201-SLC:** Social Security - Credit \$11,494.80
- **Acct # 141-71100-204-SLC:** State Retirement - Credit \$17,501.76
- **Acct # 141-71100-212-SLC:** Employer Medicare - Credit \$2,688.30
- **Acct # 141-71100-429-SLC:** Instructional Supplies and Materials - Credit \$1,550.00
- **Acct # 141-71100-499-SLC:** Other Supplies and Materials - Credit \$16,275.00
- **Acct # 141-71100-599-SLC:** Other Charges - Credit \$4,016.16
- **Acct # 141-71200-399-SLC:** Other Contracted Services - Credit \$9,600.00
- **Acct # 141-72120-131-SLC:** Medical Personnel - Credit \$595.20
- **Acct # 141-72120-201-SLC:** Social Security - Credit \$864.00
- **Acct # 141-72120-204-SLC:** State Retirement - Credit \$139.20
- **Acct # 141-72210-105-SLC:** Supervisor - Credit \$23,450.00
- **Acct # 141-72210-201-SLC:** Social Security - Credit \$1,453.90
- **Acct # 141-72210-204-SLC:** State Retirement - Credit \$2,110.50
- **Acct # 141-72210-212-SLC:** Employer Medicare - Credit \$340.03
- **Acct # 141-72710-146-SLC:** Bus Drivers - Credit \$28,000.00
- **Acct # 141-72710-189-SLC:** Other Salaries and Wages - Credit \$1,575.00

- **Acct # 141-72710-201-SLC:** Social Security - Credit \$1,934.40
- **Acct # 141-72710-204-SLC:** State Retirement - Credit \$2,808.00
- **Acct # 141-72710-212-SLC:** Employer Medicare - Credit \$452.40
- **Acct # 141-72710-412-SLC:** Diesel Fuel - Credit \$18,254.00
- **Acct # 141-73100-165-SLC:** Cafeteria Personnel - Credit \$21,219.20
- **Acct # 141-73100-201-SLC:** Social Security - Credit \$1,315.59
- **Acct # 141-73100-204-SLC:** State Retirement - Credit \$2,565.40
- **Acct # 141-73100-212-SLC:** Employer Medicare - Credit \$307.68
- **Acct # 141-73100-422-SLC:** Food Supplies - Credit \$4,644.82
- **Acct # 141-46790:** Other Vocational (CTE) - Debit \$27,088.67
- **Acct # 141-71300-599:** Other Charges - Credit \$27,088.67

Budget Amendment No. 26-84

- **Fund:** General Purpose School 141
- **Acct # 141-72120-599-BH:** Other Charges - Debit \$15,080.00
- **Acct # 141-72120-189-BH:** Other Salaries and Wages - Credit \$12,927.56
- **Acct # 141-72120-201-BH:** Social Security - Credit \$988.96
- **Acct # 141-72120-204-BH:** Pension - Credit \$1,163.48

18. Monthly Committee/Board Reports: 5. BUDGET, FINANCE & HUMAN RESOURCES COMMITTEE - *Set Aside the Rules and take up Budget Amendment 26-85 & 26-86*

- **Motion:** Steve Gianakos | **Second:** Claude Callicott
- **Result:** Passed With 2/3 of Full Membership. (12 Yes, 2 Absent)
- **Yes:** Claude Callicott, Clay Chessor, Danny Clark, Todd Collins, Steve Gianakos, Jim Herron, Dusty Jordan, Devin Pickard, Ron Mayberry, Ricky Murray, Keith Nash, Ron Puckett.
- **Absent:** Matthew Barnhill, Wayne Thomasson.

19. Monthly Committee/Board Reports: 5. BUDGET, FINANCE & HUMAN RESOURCES COMMITTEE - *Budget Amendment 26-85 & 26-86*

- **Motion:** Steve Gianakos | **Second:** Ron Mayberry
- **Result:** Passed With Majority of Full Membership. (12 Yes, 2 Absent)
- **Yes:** Claude Callicott, Clay Chessor, Danny Clark, Todd Collins, Steve Gianakos, Jim Herron, Dusty Jordan, Devin Pickard, Ron Mayberry, Ricky Murray, Keith Nash, Ron Puckett.
- **Absent:** Matthew Barnhill, Wayne Thomasson.

Budget Amendment No. 26-85

- **Fund:** County General
- **Acct # 101-39000:** Fund Balance - Debit \$248,000.00
- **Acct # 101-58600-207:** Medical Insurance - Credit \$248,000.00

- **Acct # 101-51810-307:** Communication - Debit \$10,000.00
- **Acct # 101-58400-510:** Trustee's Commission - Credit \$10,000.00

Budget Amendment No. 26-86

- **Fund:** Debt Service 151
- **Acct # 151-82110-602:** Principal on Notes - Debit \$4.00
- **Acct # 151-82210-613:** Interest on Loans - Credit \$4.00

21. Monthly Committee/Board Reports: 6. HEALTH FOUNDATION

22. Monthly Committee/Board Reports: 7. AGRICULTURAL EXTENSION COMMITTEE

23. Monthly Committee/Board Reports: 8. PUBLIC RECORDS COMMITTEE

24. Monthly Committee/Board Reports: 9. ECONOMIC AND COMMUNITY DEVELOPMENT

25. Monthly Committee/Board Reports: 10. BOARD OF ZONING APPEALS

26. Monthly Committee/Board Reports: 11. INDUSTRIAL BOARD

27. Monthly Committee/Board Reports: 12. OPIOID SETTLEMENT BOARD

28. Monthly Committee/Board Reports: 13. ANIMAL SHELTER ADVISORY BOARD

29. Monthly Committee/Board Reports: 14. LIBRARY BOARD

30. Other Committees or Boards (if any)

31. Approval of Committee/Board Reports

- **Motion:** Ron Mayberry | **Second:** Clay Chessor
- **Result:** Passed by Voice Vote.

32. Update Meeting Calendar

33. Unfinished Business: Discussion/Action

34. New Business

35. Discussion Regarding Future Land Use Plan

36. Approval of the Sheriff's Department Contract with Dex Imaging for Copier Lease

- **Motion:** Ron Mayberry | **Second:** Jim Herron
- **Result:** Passed With Majority of Full Membership. (12 Yes, 2 Absent)
- **Yes:** Claude Callicott, Clay Chessor, Danny Clark, Todd Collins, Steve Gianakos, Jim Herron, Dusty Jordan, Devin Pickard, Ron Mayberry, Ricky Murray, Keith Nash, Ron Puckett.
- **Absent:** Matthew Barnhill, Wayne Thomasson.

37. RESOLUTION 26-21 Resolution Regarding Tax Levy in Excess of Certified Tax Rate

- **Motion:** Steve Gianakos | **Second:** Dusty Jordan
- **Result:** Passed With Majority of Full Membership. (12 Yes, 2 Absent)
- **Yes:** Claude Callicott, Clay Chessor, Danny Clark, Todd Collins, Steve Gianakos, Jim Herron, Dusty Jordan, Devin Pickard, Ron Mayberry, Ricky Murray, Keith Nash, Ron Puckett.
- **Absent:** Matthew Barnhill, Wayne Thomasson.

(Note: Resolution 26-21 full text will be inserted here once transcribed)

38. RESOLUTION 26-22 Making Appropriations to Nonprofit Charitable Organizations of Hickman County, TN, for the Fiscal Year July 1, 2026, through June 30, 2027

- **Motion:** Steve Gianakos | **Second:** Dusty Jordan
- **Result:** Passed With Majority of Full Membership. (12 Yes, 2 Absent)
- **Yes:** Claude Callicott, Clay Chessor, Danny Clark, Todd Collins, Steve Gianakos, Jim Herron, Dusty Jordan, Devin Pickard, Ron Mayberry, Ricky Murray, Keith Nash, Ron Puckett.
- **Absent:** Matthew Barnhill, Wayne Thomasson.

(Note: Resolution 26-22 full text will be inserted here once transcribed)

39. RESOLUTION 26-23 Making Appropriations for the Various Funds, Departments, Institutions, Offices and Agencies of Hickman County TN for the Fiscal Year July 1, 2026, and Ending June 30, 2027

- **Motion:** Steve Gianakos | **Second:** Dusty Jordan
- **Result:** Passed With Majority of Full Membership. (12 Yes, 2 Absent)
- **Yes:** Claude Callicott, Clay Chessor, Danny Clark, Todd Collins, Steve Gianakos, Jim Herron, Dusty Jordan, Devin Pickard, Ron Mayberry, Ricky Murray, Keith Nash, Ron Puckett.
- **Absent:** Matthew Barnhill, Wayne Thomasson.

A RESOLUTION MAKING APPROPRIATIONS FOR THE VARIOUS FUNDS, DEPARTMENTS, INSTITUTIONS, OFFICES AND AGENCIES OF HICKMAN COUNTY, TENNESSEE, FOR THE FISCAL YEAR BEGINNING JULY 1 2026 AND ENDING JUNE 30, 2027

SECTION 1: BE IT RESOLVED, by the Board of County Commissioners of Hickman, Tennessee, assembled in regular session on the 22nd day of June, 2026 that the amounts hereafter set out are hereby appropriated for the purpose of meeting the expenses of the various funds, departments, institutions, offices and agencies of Hickman County, Tennessee, for the capital outlay, and for meeting the payment of principal and interest on the county's debt maturing during the fiscal year beginning July 1, 2026 and ending June 30, 2027 according to the following schedule:

GENERAL

- 51100 County Commission: \$60,445
- 51210 Board of Equalization: \$3,500
- 51220 Beer Board: \$1,000
- 51300 County Mayor: \$168,175
- 51400 County Attorney: \$50,000
- 51500 Election Commission (Including Voter Registration): \$273,372
- 51600 Register of Deeds: \$205,243
- 51720 Planning: \$265,397
- 51800 County Building: \$464,598
- 51810 Other Facilities: \$458,694
- 51900 Other General Administration: \$124,000
- 51910 Preservation of Records: \$58,828
- 52100 Accounting and Budgeting: \$380,062
- 52300 Property Assessor's Office: \$348,840
- 52400 County Trustee's Office: \$287,393
- 52500 County Clerk's Office: \$360,360
- 53100 Circuit Court: \$413,555
- 53300 General Sessions Court: \$273,081
- 53310 General Sessions Judge: \$4,000
- 53400 Chancery Court: \$217,115
- 53500 Juvenile Court (Safe Baby): \$100,000
- 53700 Judicial Commissioners: \$70,165
- 53920 Courtroom Security: \$0
- 54110 Sheriff's Department: \$3,696,186
- 54160 Adm. Of Sexual Offender Registry: \$3,000
- 54210 Jail: \$2,348,458
- 54310 Fire Prevention and Control: \$29,000
- 54320 Rural Fire Protection: \$160,680
- 54410 Civil Defense: \$247,548
- 54610 County Coroner/Medical Examiner: \$61,500
- 55110 Local Health Center: \$50,601
- 55130 Ambulance/Emergency Medical Services: \$3,308,059
- 55170 Alcohol and Drug Programs: \$23,570
- 55190 Other Local Health Services: \$267,950
- 55900 Other Public Health Services: \$5,000
- 56500 Libraries: \$275,992

- 56700 Parks and Fair Boards: \$3,000
- 57100 Agriculture Extension Services: \$73,606
- 57500 Soil Conservation: \$50,340
- 58110 Tourism: \$39,005
- 58190 Other Economic and Community Development: \$90,116
- 58300 Veterans Service: \$23,500
- 58400 Other Charges: \$1,053,200
- 58600 Employee Benefits: \$5,259,250
- 58843 American Rescue Plan Act Grant C-Broadband: \$100,000
- 58900 Miscellaneous: \$164,632
- 99100 Transfers to Other Funds: \$115,000
- **Total General Fund: \$22,037,016**

DRUG CONTROL FUND

- 54110 Sheriff's Department: \$125,000
- **Total Drug Control Fund: \$125,000**

ADEQUATE FACILITIES TAX FUND

- 51730 Adequate Facilities-Trustee Commission: \$4,200
- 99100 Transfers to Other Funds: \$600,000
- **Total Adequate Facilities Fund: \$604,200**

AMERICAN RESCUE PLAN ACT GRANT #7 (SLFRF)

- 58837 American Rescue Plan Grant (SLFRF): \$500,000
- **Total American Rescue Plan Fund: \$500,000**

HIGHWAY/PUBLIC WORKS FUND

- 61000 Administration: \$339,964
- 62000 Highway and Bridge Maintenance: \$2,860,559
- 63100 Operation and Maintenance of Equipment: \$619,500
- 65000 Other Charges: \$154,000
- 66000 Employee Benefits: \$1,366,180
- 68000 Capital Outlay: \$1,693,000
- 99100 Transfers to Other Funds: \$143,891
- **Total Highway/Public Works Fund: \$7,177,094**

GENERAL PURPOSE SCHOOL FUND

- 71000 Instruction
 - 71100 Regular Instruction Program: \$16,664,770
 - 71150 Alternative Instruction Program: \$291,725
 - 71200 Special Education Program: \$3,845,600

- 71300 Vocational Education Program: \$1,310,584
- 72000 Support Services
 - 72110 Attendance: \$205,253
 - 72120 Health Services: \$902,100
 - 72130 Other Student Support: \$1,471,460
 - 72210 Regular Instruction Program: \$1,676,004
 - 72220 Special Education Program: \$603,815
 - 72230 Vocational Education Program: \$189,805
 - 72250 Technology: \$515,026
 - 72290 Other Programs: \$70,000
 - 72310 Board of Education: \$697,521
 - 72320 Director of Schools: \$360,799
 - 72410 Office of Principals: \$2,041,958
 - 72510 Fiscal Services: \$50,000
 - 72610 Operation of Plant: \$2,841,298
 - 72620 Maintenance of Plant: \$1,315,721
 - 72710 Transportation: \$2,255,027
 - 72810 Central and Other: \$122,500
- 73000 Operation of Non-Instructional Services
 - 73100 Food Service: \$47,198
 - 73300 Community Services: \$117,173
 - 73400 Early Childhood Education: \$576,470
- 76000 Capital Outlay
 - 76100 Regular Capital Outlay: \$0
- 99100 Transfers Out
- **Total General Purpose School Fund: \$38,171,807**

GENERAL CAFETERIA FUND

- 73100 Food Services: \$2,565,628
- **Total Central Cafeteria Fund: \$2,565,628**

GENERAL DEBT SERVICE FUND

- 82110 Principal-General Government: \$645,740
- 82120 Principal-Highway and Streets: \$178,700
- 82130 Principal-Education: \$1,489,000
- 82210 Interest-General Government: \$158,847
- 82220 Interest-Highway and Streets: \$20,622
- 82230 Interest-Education: \$244,816
- 82310 Other-General Government: \$43,801
- 82330 Other-Education: \$25,341
- **Total General Debt Service Fund: \$2,806,867**

SOLID WASTE DISPOSAL FUND

- 55710 Sanitation Management: \$2,073,681
- 64000 Litter and Trash Collection: \$49,300
- 91140 Public Health and Welfare: \$95,686
- **Total Solid Waste Disposal Fund: \$2,218,667**

SECTION 2: BE IT FURTHER RESOLVED, that the budget for the School Federal Projects Fund shall be the budget approved for separate projects within the fund by the Tennessee Department of Education.

SECTION 3: BE IT FURTHER RESOLVED, that the Typical School System Federal Projects Fund for the No Child Left Behind Act (NCLB), Individuals with Disabilities Education Act (IDEA), Carl Perkins Vocational Projects shall be approved for the separate projects within the fund by the Typical School System Board of Education.

SECTION 4: BE IT FURTHER RESOLVED, that there are also hereby appropriated certain portions of the commissions and fees for collecting taxes and licenses and for administering other funds which the Trustee, County Clerk, Circuit Court Clerk, Clerk and Master, Register, and the Sheriff and their officially authorized deputies and assistants may severally be entitled to receive under State laws heretofore or hereafter enacted. Expenditures out of commissions, and/or fees collected by Trustee, County Clerk, Circuit Court Clerk, Clerk and Master, Register and Sheriff may be made for such purposes and in such amounts as may be authorized by existing law or by valid order of any court having power to make such appropriations. Any excess commissions and /or fees collected over and above the expenditures duly and conclusively authorized shall be paid over to the Trustee and converted into the General Fund as provided by law.

SECTION 5: BE IT FURTHER RESOLVED, that if any fee officials, enumerated in Tennessee Code Annotated, 8-22-101, operate under provisions of Tennessee Code Annotated, 8-22-104, provisions of the preceding paragraph shall not apply to those particular officials.

SECTION 6: BE IT FURTHER RESOLVED, that any amendment to the budget except for amendments to the budget for funds under supervision of the director of schools, shall be approved as provided in Tennessee Code Annotated, 5-9-407. The director of schools must receive approval of the Board of Education for transfers within each major category of the budget, and approval of both the Board of Education and Board of County Commissioners for transfers between major categories as required by law. One copy of each amendment shall be filed with the County Clerk, one copy with the Chairman of the Budget Committee, and one with each divisional or department head concerned. The reason(s) for each transfer shall be clearly stated; however, this section shall in no case whatsoever be construed as authorizing transfer from one fund to another, but shall apply solely to transfers within a certain fund.

SECTION 7: BE IT FURTHER RESOLVED, that any amendment to the budget other than fund 141 and 143, shall be approved as provided in Tennessee Code Annotated, 5-21-112 and 5-21-113. One copy of each amendment shall be filed with the County clerk, one copy with the chairman of the Budget Committee, and one copy with each divisional or departmental head concerned. The reason(s) for each transfer shall be clearly stated; however, this section shall in

no case whatsoever be construed as authorizing transfer from one fund to another, but shall apply solely to transfers within a certain fund.

SECTION 8: BE IT FURTHER RESOLVED, that an appropriations made by this Resolution which cover the same purpose for which a specific appropriation is made by statute is made in lieu of , but not in addition to , said statutory appropriation. The salary, wages, or remuneration of each officer, employee, or agent of the County shall not be in excess of the amounts authorized by existing law or as set forth in the estimate of expenditures which accompanies this resolution. Provided, however, that appropriations for such salaries, wages, or other remuneration hereby authorized shall in no case be construed as permitting expenditures for an office, agency, institution, division or department of the County in excess of the appropriation made herein for such office, agency, institution, division or department for the fiscal year ending June 30, 2027. The aggregate expenditures for any item of appropriation shall in no instance be more than the amount herein appropriated for such item.

SECTION 9: BE IT FURTHER RESOLVED, that any resolution which may hereafter be presented to the Board of County Commissioners providing for appropriations in addition to those made by this Budget Appropriation Resolution shall specifically provide sufficient revenue or other funds actually to be provided during the fiscal year in which the expenditures is to be made, to meet such additional appropriation. Said appropriating resolution shall be submitted to an approved by the State Director of Local Finance after its adoption as provided by Tennessee Code Annotated, 9-21-403.

SECTION 10: BE IT FURTHER RESOLVED, that the County Mayor and County Clerk are hereby authorized to borrow money on revenue anticipation notes, provided such notes are first approved by the Director of Local Finance, to pay for the expenses herein authorized until the taxes and other revenue for the fiscal year 2026-2027 have been collected. The proceeds of loans for each individual fund shall not exceed 60% of the appropriations of each individual fund for which the loan is made. The loan shall be paid out of revenue from the funds for which the money is borrowed. The notes evidencing the loans authorized under this section shall be issued under applicable sections of Title 9, Chapter 21, Tennessee Code Annotated. Said notes shall be signed by the County Mayor and countersigned by the County Clerk and shall mature and be paid in full without renewal not later than June 30, 2027.

SECTION 11: BE IT FURTHER RESOLVED, that the delinquent County property taxes for the year 2025 and prior years and the interest and penalty thereon collected during the year ending June 30, 2027 shall be apportioned to the various County Funds according to the subdivision of the taxy levy for the year 2025 and up to the amount appropriated in each category. The Clerk and Master and the Trustee are hereby authorized and directed to make such apportionment accordingly.

SECTION 12: BE IT FURTHER RESOLVED, that the County's portion of the Local Option Sales Tax (excluding School's portion) be distributed based on the following percentage: County General 100%

SECTION 13: BE IT FURTHER RESOLVED, that all unencumbered balances of appropriations remaining at the end of the fiscal year shall lapse, and be of no further effect at the end of the fiscal year at June 30, 2027.

SECTION 14: BE IT FURTHER RESOLVED, that any resolution or part of a resolution which heretofore has been passed by the Board of County Commission which is in conflict with any provision in this resolution be and the same is hereby repealed.

SECTION 15: BE IT FURTHER RESOLVED, that this Resolution shall take effect from and after its passage and its provisions shall be in force from and after July 1, 2026. This Resolution shall be spread upon the minutes of the Board of County Commissioners.

ADOPTED: Keith Nash, Chairman **ATTEST:** Casey Dorton, County Clerk

40. RESOLUTION 26-24 Tax Levy in Hickman County, TN for Fiscal Year beginning July 1, 2026

- **Motion:** Steve Gianakos | **Second:** Dusty Jordan
- **Result:** Passed With Majority of Full Membership. (12 Yes, 2 Absent)
- **Yes:** Claude Callicott, Clay Chessor, Danny Clark, Todd Collins, Steve Gianakos, Jim Herron, Dusty Jordan, Devin Pickard, Ron Mayberry, Ricky Murray, Keith Nash, Ron Puckett.
- **Absent:** Matthew Barnhill, Wayne Thomasson.

**HICKMAN COUNTY, TENNESSEE RESOLUTION NO. 26-24 TAX LEVY IN
HICKMAN COUNTY, TENNESSEE FOR THE FISCAL YEAR BEGINNING ON JULY
1, 2026**

SECTION 1: BE IT RESOLVED, by the Board of County Commissioners of Hickman County, Tennessee, assembled in regular session on this 22nd day of June, 2026, that the combined property tax rate for Hickman County, Tennessee, for the fiscal year beginning on July 1, 2026, shall be \$1.76 on each \$100.00 of taxable property, which is to provide revenue for each of the following funds and otherwise conforms to the following tax levies:

- **General:** \$ 1.36
- **Highway/Public Works:** \$ 0.04
- **General Purpose Schools:** \$ 0.36
- **Total:** \$ 1.76

SECTION 2: BE IT FUTHER RESOLVED, that there is hereby levied a gross receipts tax as provided by law. The proceeds of the gross receipts tax herein levied shall accrue to the General, Highway/Public Works, and General Purpose School on the basis of the 2026 tax rate.

SECTION 3: BE IT FURTHER RESOLVED, that all resolutions of the Hickman County Legislative Body, which are in direct conflict with this resolution, are hereby repealed.

SECTION 4: BE IT FURTHER RESOLVED, that this resolution takes effect from and after its passage, the public welfare requiring it. This resolution shall be added upon the minutes of the Board of County Commissioners of Hickman County, Tennessee.

ADOPTED: Keith Nash, Chairman **ATTEST:** Casey Dorton, County Clerk ***ATTACHMENT:** Statement of Estimated Revenue from Current Property Taxes Jim Bates, County Mayor

41. RESOLUTION 26-25 Authorizing the Hickman County Trustee to Accept Early Payment of Property Taxes

- **Motion:** Dusty Jordan | **Second:** Devin Pickard
- **Result:** Passed With Majority of Full Membership. (12 Yes, 2 Absent)
- **Yes:** Claude Callicott, Clay Chessor, Danny Clark, Todd Collins, Steve Gianakos, Jim Herron, Dusty Jordan, Devin Pickard, Ron Mayberry, Ricky Murray, Keith Nash, Ron Puckett.
- **Absent:** Matthew Barnhill, Wayne Thomasson.

RESOLUTION # 26-25 A RESOLUTION AUTHORIZING THE HICKMAN COUNTY TRUSTEE TO ACCEPT EARLY PAYMENT OF PROPERTY TAXES

WHEREAS, for Tennessee counties, the normal due date for property tax payments is the first Monday in October; and

WHEREAS, Tennessee Code Annotated § 67-1-702(b) allows a county trustee to accept property tax payments before that standard due date; and

WHEREAS, Hickman County residents customarily pay their Solid Waste bills between July 1 and September 30; and

WHEREAS, taxpayers frequently visit the Trustee's office during this period to pay their Solid Waste bills and express a desire to pay their property taxes at the same time; and

WHEREAS, authorizing the early collection of property taxes will improve public convenience, reduce multiple trips to the county offices for taxpayers, and streamline administrative operations; and

WHEREAS, the Comptroller of the Treasury confirms that the Trustee may accept these early payments provided that the county legislative body adopts a resolution authorizing the early collection; and

WHEREAS, early collection may only begin after July 10, once the tax rates are finally set, the trustee has received the tax rolls, and the trustee's receipts are prepared.

NOW, THEREFORE, BE IT RESOLVED by the Hickman County Legislative Body meeting in regular session this 22nd day of June, 2026, that:

SECTION 1. The Hickman County Legislative Body hereby authorizes the Hickman County Trustee to accept early property tax payments prior to the first Monday in October, in accordance with T.C.A. § 67-1-702(b).

SECTION 2. In compliance with state statute, the Hickman County Trustee is authorized to begin accepting said payments at any time after July 10, provided that the county tax rates are finally set, the tax rolls have been received by the Trustee, and the Trustee's receipts are prepared.

SECTION 3. This resolution shall take effect upon passage, the public welfare requiring it.

Adopted this 22nd day of June, 2026.

42. Resolution 26-26 Naming a Bridge in Memory of LW Aydelott

- **Motion:** Ricky Murray | **Second:** Clay Chessor
- **Result:** Passed With Majority of Full Membership. (12 Yes, 2 Absent)
- **Yes:** Claude Callicott, Clay Chessor, Danny Clark, Todd Collins, Steve Gianakos, Jim Herron, Dusty Jordan, Devin Pickard, Ron Mayberry, Ricky Murray, Keith Nash, Ron Puckett.
- **Absent:** Matthew Barnhill, Wayne Thomasson.

HICKMAN COUNTY, TENNESSEE RESOLUTION NO. 26-26 TO NAME COUNTY BRIDGE IN MEMORY OF L.W. Aydelott HICKMAN COUNTY, TENNESSEE

WHEREAS, a county legislative body has the duty to designate county bridges in the county and make annual updates of such designations; and

WHEREAS, the Hickman County Highway Commission has, at their regularly scheduled meeting on June 1, 2026, voted to accept the naming of county the bridge on Swan Creek Road over Swan Creek in Hickman County; and

WHEREAS, the Hickman County Legislative is desirous of naming such bridge;

NOW, THEREFORE, BE IT RESOLVED, by the Hickman County Legislative Body, meeting in regular session this 22nd day of June 2026, that:

SECTION 1: The following bridge is hereby named and shall be formally named:

L.W. AYDELOTT BRIDGE

SECTION 2: This resolution shall take effect from and after its passage, the public welfare requiring it.

ADOPTED: Keith Nash, Chairperson **ATTEST:** Casey Dorton, County Clerk **APPROVED:** Jim Bates, County Mayor **DISAPPROVED:** Jim Bates, County Mayor

43. RESOLUTION 26-27 Rezoning Property Located on HWY 50 W, In Centerville, TN (Map 105, Parcel 016.10) From A-1 to C-1 (1st Hearing)

44. RESOLUTION 26-28 Rezoning 31.86 Acres of Property Located at 6716 Brown Hollow Rd in Lyles (Map 044, Parcel 044.00) From A-1 to R-1 (1st Reading)

45. RESOLUTION 26-29 Authorizing the Issuance of Interest-Bearing School System Capital Outlay Notes, Series 2026, In an Amount not to Exceed \$405,000. and Providing for the Payment of Said Notes

- **Motion:** Steve Gianakos | **Second:** Dusty Jordan
- **Result:** Passed With Majority of Full Membership. (12 Yes, 2 Absent)
- **Yes:** Claude Callicott, Clay Chessor, Danny Clark, Todd Collins, Steve Gianakos, Jim Herron, Dusty Jordan, Devin Pickard, Ron Mayberry, Ricky Murray, Keith Nash, Ron Puckett.
- **Absent:** Matthew Barnhill, Wayne Thomasson.

HICKMAN COUNTY, TENNESSEE RESOLUTION NO. 26-29 RESOLUTION OF HICKMAN COUNTY, TENNESSEE, AUTHORIZING THE ISSUANCE OF INTEREST BEARING SCHOOL SYSTEM CAPITAL OUTLAY NOTES, SERIES 2026, IN AN AMOUNT NOT TO EXCEED \$405,000 AND PROVIDING FOR THE PAYMENT OF SAID NOTES

WHEREAS, the Board of Commissioners (the "Board"), of Hickman County, Tennessee (the "County"), has determined that it is necessary and desirable to authorize, issue, sell, and provide for the payment of its interest bearing capital outlay notes to finance general capital projects for the County's school system, including but not limited to, baseball drains, playground fence, tennis court repair/resurfacing, and a roof, the acquisition of all other property real and personal appurtenant thereto and connected with such work, and to pay all legal, fiscal, administrative, and engineering costs incident thereto (collectively, the "Project");

WHEREAS, the County finds and determines that the Project will promote or provide a traditional governmental activity or otherwise fulfill a public purpose;

WHEREAS, in order to proceed as expeditiously as possible with such an essential Project, it is necessary that interest bearing capital outlay notes be issued for the purpose of providing funds to finance the Project;

WHEREAS, the County is authorized by the provisions of Title 9, Chapter 21, Tennessee Code Annotated, as amended (the "Act"), to issue such notes for said purposes upon the approval of the Comptroller of the Treasury or the Comptroller's designee; and,

WHEREAS, the County has determined that the Project is a public works project within the meaning of the Act.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COMMISSIONERS OF HICKMAN COUNTY, TENNESSEE, AS FOLLOWS:

Section 1. Authority. The Notes herein authorized shall be issued pursuant to the Act and other applicable provisions of law.

Section 2. Authorization. For the purpose of providing funds to finance the costs of the Project, there shall be issued pursuant to, and in accordance with, the provisions of the Act and other applicable provisions of law, the interest bearing capital outlay notes of the County, in the principal amount of not to exceed \$405,000, or such lesser amount as may be determined by the County Mayor of the County (the "County Mayor"), at the time of sale (collectively, the "Notes", individually, the "Note").

Section 3. Terms of the Notes. The Notes shall be designated "School System Capital Outlay Notes, Series 2026". The Notes shall be issued in registered form, without coupons. The Notes shall be numbered from 1 upwards, shall be dated the date of issuance and delivery, or such other date as the County Mayor shall determine, shall be sold at not less than the par amount thereof, and shall bear interest at a rate not to exceed 4.50% per annum, such interest being payable at such times as agreed upon with the purchaser of such Notes, but in no event less than semiannually each year commencing six months from the dated date or such date as shall be designated by the County Mayor (the "Interest Payment Date"). The Notes shall mature not later than the end of the third fiscal year following the fiscal year in which the Notes are issued. Each year the Notes are outstanding the County shall retire principal on the Notes in an amount that is estimated to be at least equal to an amortization which reflects level debt service on the Notes. If the Notes are issued through the Tennessee Municipal Bond Fund ("TMBF"), alternative loan program, the rate of interest will include an annual fee equal to fifteen basis points (0.15%), payable to TMBF by the bank, to be paid from each periodic payment of interest on the Notes, based on the outstanding principal amount of the Note. The weighted average maturity of the Note shall not exceed the reasonably expected weighted average life of the Project which is hereby estimated to exceed three (3) years. The Notes shall contain such terms, conditions, and provisions other than as expressly provided or limited herein as may be agreed upon by the County Mayor of the County and the purchaser of the Notes.

Interest on the Notes shall be payable by wire transfer or by check or other form of draft of the "Note Registrar," as such term is hereinafter defined, deposited by the Note Registrar in the United States mail, first class postage prepaid, in sealed envelopes, addressed to the owner of such Notes, as of the applicable Interest Payment Date, at its address as shown on the Registration Books of the County maintained by the Note Registrar as of the close of business fifteen (15) calendar days preceding the next Interest Payment Date. All payments of the principal of and interest on the Notes shall be made in any coin or currency of the United States of America which, on the date of payment thereof, shall be legal tender for the payment of public and private debts.

Section 4. Redemption. The Notes shall be subject to redemption, in whole or in part, at the option of the County, at any time, at a price of par plus accrued interest to the date of redemption, upon not less than fifteen (15) calendar days written notice to the registered owner.

Section 5. Execution. The Notes shall be executed in the name of the County; shall bear the manual signature of the County Mayor and shall be countersigned by the County Clerk of the County (the "County Clerk") with his or her manual signature. In the event any officer whose signature appears on the Notes shall cease to be such officer, such signature shall nevertheless be valid and sufficient for all purposes. The Notes shall be issued in typed, printed, or photocopied form, or any combination thereof, substantially in the form attached hereto as Exhibit "A", with such minor changes therein or such variations thereof as the County Mayor may deem necessary or desirable, the blanks to be appropriately completed by the County Mayor prior to the issuance of the Notes.

Section 6. Registration, Negotiability, and Payment. (a) The County Clerk of the County is hereby appointed the note registrar and paying agent (the "Note Registrar"), and as such shall establish and maintain suitable books (the "Registration Books"), for recording the registration, conversion, and payment of the Notes, and shall also perform such other duties as may be required in connection with any of the foregoing. The Note Registrar is hereby authorized to authenticate and deliver the Notes to the original purchaser thereof, or as it may designate, upon receipt by the County of the proceeds of the sale thereof and to authenticate and deliver Notes in exchange for Notes of the same principal amount delivered for transfer upon receipt of the Notes to be transferred in proper form with proper documentation as herein described. The Notes shall not be valid for any purpose unless authenticated by the Note Registrar by the manual signature of the Note Registrar on the certificate set forth in Exhibit "A" hereto. The Notes shall be fully registered as to both principal and interest and shall be fully negotiable upon proper endorsement by the registered owner thereof. No transfer of any Notes shall be valid unless such transfer is noted upon the Registration Books and until such Note is surrendered, cancelled, and exchanged for a new Note which shall be issued to the transferee, subject to all the conditions contained herein. Principal on the Notes shall be paid at maturity upon presentation or surrender of the Notes at the principal office of the Note Registrar, and payment in such manner shall forever discharge and release the obligation of the County to the extent of the principal and interest so paid.

(b) In the event that any amount payable on any Note as interest shall at any time exceed the rate of interest lawfully chargeable thereon under applicable law, then any such excess shall, to the extent of such excess, be applied against the principal of such Note as a prepayment thereof without penalty, and such excess shall not be considered to be interest. All rates of interest specified herein shall be computed on the basis of a three hundred sixty (360) day year composed of twelve (12) months of thirty (30) days each.

Section 7. Transfer of Notes. Each Note shall be transferable only on the Registration Books maintained by the Note Registrar at the principal office of the Note Registrar, upon the surrender for cancellation thereof at the principal office of the Note Registrar, together with an assignment of such Note duly executed by the owner thereof or its attorney or legal representative, and upon payment of the charges hereinafter provided, and subject to such other limitations and conditions as may be provided therein or herein. Upon the cancellation of any such Note, the Note Registrar shall, in exchange for the surrendered Note or Notes, deliver in the name of the transferee or transferees a new Note or Notes of authorized denominations, of the same aggregate principal

amount, maturity, and rate of interest as such surrendered Note or Notes, and the transferee or transferees shall take such new Note or Notes subject to all of the conditions herein contained.

Section 8. Regulations with Respect to Transfers. In all cases in which the privilege of transferring Notes is exercised, the County shall execute, and the Note Registrar shall deliver, Notes in accordance with the provisions of this Resolution. For every transfer of Notes, whether temporary or definitive, the County and the Note Registrar may make a charge, unless otherwise herein to the contrary expressly provided, sufficient to pay for any tax, fee, or other governmental charge required to be paid with respect to such transfer, all of which taxes, fees, and other governmental charges shall be paid to the County by the person or entity requesting such transfer as a condition precedent to the exercise of the privilege of making such transfer. Neither the County nor the Note Registrar shall be obligated to transfer any Note during the fifteen (15) calendar days next preceding the maturity date of the Notes or any call for redemption.

Section 9. Mutilated, Lost, Stolen, or Destroyed Notes. In the event any Note issued hereunder shall become mutilated, or be lost, stolen, or destroyed, such Note shall, at the written request of the registered owner, be cancelled on the Registration Books and a new Note shall be authenticated and delivered, corresponding in all aspects but number to the mutilated, lost, stolen, or destroyed Note. Thereafter, should such mutilated, lost, stolen, or destroyed Note or Notes come into possession of the registered owner, such Notes shall be returned to the Note Registrar for destruction by the Note Registrar. If the principal on said mutilated, lost, stolen, or destroyed Note shall be due within fifteen (15) calendar days of receipt of the written request of the registered owner for authentication and delivery of a new Note, payment therefor shall be made as scheduled in lieu of issuing a new Note. In every case the registered owner shall certify in writing as to the destruction, theft, or loss of such Note, and shall provide indemnification satisfactory to the County and to the Note Registrar, if required by the County and the Note Registrar.

Any notice to the contrary notwithstanding, the County and all of the officials, employees, and agents thereof, including the Note Registrar, may deem and treat the registered owner of the Notes as the absolute owner thereof for all purposes, including, but not limited to, payment of the principal thereof, and the interest thereon, regardless of whether such payment shall then be overdue.

Section 10. Authentication. Only such of the Notes as shall have endorsed thereon a certificate of authentication, substantially in the form set forth in Exhibit "A" hereto duly executed by the Note Registrar shall be entitled to the rights, benefits, and security of this Resolution. No Note shall be valid or obligatory for any purpose unless, and until, such certificate of authentication shall have been duly executed by the Note Registrar. Such executed certificate of authentication by the Note Registrar upon any such Note shall be conclusive evidence that such Note has been duly authenticated and delivered under this Resolution as of the date of authentication.

Section 11. Source of Payment and Security. The Notes, as to both principal and interest, shall be payable from funds of the County legally available therefor and to the extent necessary from ad valorem taxes to be levied on all taxable property within the corporate limits of the County

without limitation as to time, rate, or amount. Said Notes shall be a direct general obligation of the County, for which the punctual payment of the principal of and interest on the Notes, the full faith and credit of the County is irrevocably pledged.

Section 12. Levy of Taxes. For the purpose of providing for the payment of the principal of and interest on the Notes, to the extent necessary, there shall be levied in each year in which such Notes shall be outstanding a direct tax on all taxable property in the County, fully sufficient to pay all such principal and interest falling due prior to the time of collection of the next succeeding tax levy. Said tax shall be assessed, collected, and paid at the time, and in the same manner, as the other taxes of said County, shall be in addition to all other taxes, and shall be without limitation as to time, rate, or amount, and for that purpose there is hereby levied a direct annual tax in such amount as may be found necessary each year to pay said principal of and interest on the Notes maturing in said year. Principal or interest falling due at any time when there shall be insufficient funds on hand from such tax levy for the payment thereof shall be paid from the general fund or other available funds of the County, but reimbursement therefor may be made from the taxes herein provided when the same shall have been collected. Such taxes levied and collected therefor shall be deposited in the County's debt service fund and used solely for the payment of principal of and interest on the Notes as the same shall become due.

Section 13. Approval of Comptroller of the Treasury or the Comptroller's Designee. Anything herein contained to the contrary notwithstanding, no Notes authorized under this Resolution shall be issued, sold, or delivered, unless and until the County has received the written approval of the Comptroller of the Treasury or the Comptroller's designee, as provided by Section 9-21-601 et. seq., Tennessee Code Annotated, as amended. The County Mayor, County Clerk, the County Trustee, the County Attorney, and Bond Counsel are hereby authorized to take or cause to be taken such steps as are necessary to obtain such approval.

After the issuance and sale of the Notes, and for each year that any of the Notes are outstanding, the County shall prepare an annual budget and budget ordinance in a form consistent with accepted governmental standards, and as approved by the Comptroller of the Treasury or the Comptroller's designee. The budget shall be kept balanced during the life of the Notes and shall appropriate sufficient monies to pay all debt service. The annual budget and ordinance shall be submitted to the Comptroller of the Treasury or the Comptroller's designee immediately upon its adoption; provided however, it shall not become the official budget for the fiscal year until such budget is approved by the Comptroller of the Treasury or the Comptroller's designee, in accordance with the Act. If the Comptroller of the Treasury or the Comptroller's designee determines that the budget does not comply with the Act, the County shall adjust its estimates or make additional tax levies sufficient to comply with the Act, or as directed by the Comptroller of the Treasury or the Comptroller's designee.

Section 14. Sale of Notes. The Notes herein authorized are authorized to be sold by the County Mayor by private negotiated sale at a price of not less than par.

Section 15. Disposition of Note Proceeds. The proceeds from the sale of the Notes shall be paid to the official of the County designated by law as the custodian of the funds thereof to be deposited in a special fund known as the "School System Capital Outlay Notes Project Fund"

(the "Project Fund"), which is hereby authorized to be created, to be kept separate and apart from all other funds of the County. The monies in the Project Fund shall be disbursed solely to finance the Project. Monies in the Project Fund may be invested and shall be secured in the manner prescribed by applicable statutes relative to the investment and securing of public or trust funds. Any monies remaining in the Project Fund after completion of the Project shall be transferred to the County's debt service fund and used to pay debt service on the Notes.

Section 16. Non-Arbitrage Certification. The County certifies and covenants with the owner of the Notes that so long as the principal of any Note remains unpaid, monies on deposit in any fund or account in connection with the Notes, whether or not such monies were derived from the proceeds of the sale of the Notes or from any other source, will not be used in a manner which will cause the Notes to be "arbitrage bonds" within the meaning of Section 148 of the Code, and any lawful regulations promulgated thereunder, as the same presently exist, or may from time to time hereafter be amended, supplemented or revised. The County reserves the right, however, to make any investment of such monies permitted by Tennessee law and this Resolution if, when and to the extent that said Section 148 or regulations promulgated thereunder shall be repealed or relaxed or shall be held void by final decision of a court of competent jurisdiction, but only if any investment made by virtue of such repeal, relaxation, or decision would not, in the opinion of counsel of recognized competence in such matters, result in making the interest on the Notes subject to inclusion in gross income of the owner thereof for federal income tax purposes.

The County covenants that it shall comply with Section 148(f) of the Code, unless legally exempted therefrom and it represents that in the event it shall be required by Section 148(f) of the Code to pay "Rebatable Arbitrage," as defined in the regulations promulgated under the Code, to the United States Government, it will make such payments as and when required by said Section 148(f) and will take such other actions as shall be necessary or permitted to prevent the interest on the Notes from becoming subject to inclusion in federal gross income of the owner of the Notes for purposes of federal income taxation.

Section 17. Designation of Notes as Qualified Tax-Exempt Obligations. The County hereby designates the Notes as "qualified tax-exempt obligations" within the meaning and for the purpose of Section 265(b)(3) of the Internal Revenue Code of 1986, as amended. The County reasonably anticipates that the amount of tax-exempt obligations (other than obligations described in Section 265(b)(3)(C)(ii)) which will be issued during the calendar year by the County (i) any issuer with respect to which the County is deemed to be an "on behalf of" issuer, and (ii) all subordinate entities which are treated as one issuer under Section 265(b)(3)(E) of the Code, will not exceed \$10,000,000, and not more than \$10,000,000 of obligations issued by the County (together with those issued by any other issuers that are treated as on issuer under such Section 265(b)(3)) during the 2026 calendar year will be designated as "qualified tax-exempt obligations".

Section 18. Resolution a Contract. The provisions of this Resolution shall constitute a contract between the County and the owner of the Notes, and after the issuance of the Notes, no change, variation, or alteration of any kind in the provisions of this Resolution shall be made in any manner, until such time as all installments of the principal of and interest on the Notes shall have been paid in full or the consent of the registered owner of the Notes has been obtained; provided,

however, that the County is hereby authorized to make such amendments to this Resolution as will not impair the rights or security of the owner of the Notes.

Section 19. No Action to be Taken Affecting Validity of the Notes. The County hereby covenants and agrees that it will not take any action, that would in any manner affect the validity of the Notes or limit the rights and remedies of the owner from time to time of such Notes. The County further covenants that it will not take any action that will cause the interest on the Notes to be subject to inclusion in gross income of the owner thereof for purposes of federal income taxation.

Section 20. Miscellaneous Acts. The County Mayor, the County Clerk, the County Trustee, the County Attorney, and all other appropriate officials of the County are hereby authorized, empowered, and directed to do any and all such acts and things, and to execute, acknowledge, and deliver all such documents, instruments, and certifications, in addition to those acts, things, documents, instruments, and certifications hereinbefore authorized and approved, as may in their discretion, be necessary or desirable to implement or comply with the intent of this Resolution; or any of the documents herein authorized and approved; or for the authorization, issuance, and delivery of the Notes.

Section 21. Failure to Present Notes. Subject to the provisions of Section 3 hereof, in the event any Note shall not be presented for payment when the principal becomes due at maturity and in the event monies sufficient to pay such Note shall be held by the Note Registrar for the benefit of the owner thereof, all liability of the County to such owner for the payment of such Note shall forthwith cease, terminate, and be completely discharged. Thereupon, the Note Registrar shall hold such monies, without liability for interest thereon, for the benefit of the owner of such Note who shall thereafter be restricted exclusively to such monies for any claim under this Resolution or on, or with respect to, said Note, subject to escheat or other similar law, and any applicable statute of limitation.

Section 22. Payments Due on Saturdays, Sundays, and Holidays. Whenever the interest on or principal of any Note is due on a Saturday or Sunday or, at the place designated for payment, a legal holiday or a day on which banking institutions are authorized by law to close, then the payment of the interest on, or the principal of, such Note need not be made on such date but must be made on the next succeeding day not a Saturday, Sunday, or a legal holiday or a day upon which banking institutions are authorized by law to close, with the same force and effect as if made on the date of maturity; and no interest shall accrue for the period after such date.

Section 23. No Recourse Under Resolution or on Notes. All stipulations, promises, agreements, and obligations of the County contained in this Resolution shall be deemed to be the stipulations, promises, agreements, and obligations of the County and not of any officer, director, or employee of the County in his or her individual capacity, and no recourse shall be had for the payment of the principal of or interest on the Notes or for any claim based thereon or under this Resolution against any officer, director, or employee of the County or against any official or individual executing the Notes.

Section 24. Severability. If any section, paragraph, or provision of this Resolution shall be held to be invalid or unenforceable for any reason, the invalidity or unenforceability of such section, paragraph, or provision shall not affect any of the remaining provisions hereof.

Section 25. Repeal of Conflicting Resolutions and Effective Date. All resolutions and orders, or parts thereof, in conflict with the provisions of this Resolution, are, to the extent of such conflict, hereby repealed, and this Resolution shall be in effect as of the date of its adoption the welfare of the County requiring it.

Approved and adopted this 22nd day of June, 2026.

ADOPTED: Keith Nash, Chairman **ATTEST:** Casey Dorton, County Clerk County Mayor

46. RESOLUTION 26-30 Amend the Hickman County Zoning Resolution Pertaining to Special Exceptions and Administrative Procedures Therein *(Will Be Voted On Again at the July 27, 2026, Meeting)*

- **Motion:** Claude Callicott | **Second:** Danny Clark
- **Result:** Passed With Majority of Full Membership. (12 Yes, 2 Absent)
- **Yes:** Claude Callicott, Clay Chessor, Danny Clark, Todd Collins, Steve Gianakos, Jim Herron, Dusty Jordan, Devin Pickard, Ron Mayberry, Ricky Murray, Keith Nash, Ron Puckett.
- **Absent:** Matthew Barnhill, Wayne Thomasson.

47. Announcements and Statements: (if any)

48. Adjournment

- **Motion:** Clay Chessor | **Second:** Ron Mayberry
- **Result:** Passed by Voice Vote.

COMMITTEE REPORTS

- ② PLANNING COMMISSION
- ② SOLID WASTE COMMITTEE
- ② HEALTH SAFETY & PROPERTIES COMMITTEE
- ② FINANCE COMMITTEE
- ② BUDGET, FINANCE & HUMAN RESOURCES COMMITTEE
- ② HEALTH FOUNDATION
- AGRICULTURAL EXTENSION COMMITTEE
- PUBLIC RECORDS COMMITTEE
- ② ECONOMIC AND COMMUNITY DEVELOPMENT
- BOARD OF ZONING APPEALS
- INDUSTRIAL BOARD
- LIBRARY BOARD
- ② OPIOID SETTLEMENT BOARD
- ANIMAL SHELTER ADVISORY COMMITTEE
- BEER BOARD
- OTHER

HICKMAN COUNTY PLANNING COMMISSION

JUNE 2ND, 2026

MINUTES

6:30 PM

The Hickman County Planning Commission met on the above date and time at the Hickman County Justice Center.

1. Call to order by Chairperson

2. Roll Call: Nine members were present: Claude Callicott, Keith Nash, Danny Clark, Andy Maddox, Tommy Capps, William Mayberry, Tony Taylor, Eddie Boone, and Jason Carter. Also present: Austin Brown (Building Commissioner), Amanda Harrington (Planning Advisor), Brooke Smith (Chief Deputy Building Commissioner), and Monica Owsley (Administrative Assistant).

3. Call for approval of minutes for the April 7th, 2026, meeting: Andy Maddox made the motion to approve minutes. Eddie Boone seconded the motion. Motion carried.

4. Call for approval of agenda for the June 2nd, 2026, meeting: Danny Clark made the motion to approve agenda. Tommy Capps seconded the motion. Motion carried.

5. Public Comments:

- **Betty Love, a neighboring property owner (of the Hwy 50 rezoning request), stated she wants to know exactly what the property is going to be used for.**

6. Old Business:

- A. A request, by Edwin Miller, to rezone a 5-acre tract on Hwy 50 W, Centerville, TN, from A-1 (Agricultural Forestry District) to C-1 (General Commercial District). (Map 105, Parcel 016.10). Keith Nash made the motion to approve and recommend rezoning to the County Commission. Jason Carter seconded the motion. Approved. (9 – Yes, 0 – No, 1 – Absent, 1 – Vacant Seat)**
- B. A request, by Hickman County Commission, to review changes made to Hickman County, TN, Future Land Use Plan.**

After short discussion, Danny Clark made the motion to approve and recommend adoption to the County Commission. Tommy Capps seconded the motion. Approved. (9 – Yes, 0 – No, 1 – Absent, 1 – Vacant Seat).

- C. Amending the Hickman County Zoning Resolution's special exception requirements to reflect recent Tennessee Code Annotated (T.C.A.) updates.

Keith Nash made the motion to send amendment to approve and recommend adoption to the County Commission. Eddie Boone seconded the motion. Approved. (9 – Yes, 0 – No, 1 – Absent, 1 – Vacant Seat).

7. New Business:

- A. A request, by Michael Tidwell, to rezone 6716 Brown Hollow Rd., Lyles, TN, from A-1 (Agricultural Forestry District) to R-1 (Suburban Residential District). (Map 044, Parcel 044.00) Tommy Capps made the motion to approve and recommend rezoning to the County Commission. Keith Nash seconded the motion. Approved. (9 – Yes, 0 – No, 1 – Absent, 1 – Vacant Seat)
- B. A proposed amendment to the Hickman County Zoning Resolution for the allowance of private airstrips by Special Exception in A-1 Agricultural Forestry District.
Keith Nash made the motion to table proposal due to concerns of possible disruption; airstrips could cause community/neighborhood property owners. Eddie Boone seconded the motion. Motion to table approved. (9 – Yes, 0 – No, 1 – Absent, 1 – Vacant Seat).
- C. Site Plan approval, from Southern Consulting, on C-1 General Commercial District zoned property located at 5755 Hwy 100, in Lyles, TN, (Map 021, Parcel 029.02). After discussing concerns about possible traffic disruption, Keith Nash made the motion to approve the site plan. Eddie Boone seconded the motion. Approved. (9 – Yes, 0 – No, 1 – Absent, 1 – Vacant Seat).

8. Chairperson, Director, and Planner Report: None.

9. Announcements: None.

10. Adjournment: Andy Maddox made the motion to adjourn. Eddie Boone seconded the motion. Meeting adjourned.

Solid Waste Committee Meeting Minutes

Date: Monday, June 1, 2026

Time: 5:00 PM

Department: Solid Waste Committee

1. Call to Order

Meeting was called to order at 5:00 PM. Chairman Dusty Jordan opened the meeting.

2. Roll Call

Members present:

- Danny Clark – Present
- Matthew Barnhill – Present – Vice Chairman
- Steve Ginanakos – Present
- Dusty Jordan – Present - Chairman
- Devin Pickard – Present
- Ricky Murray – Present
- Becki Bates – Present

Members absent

- Jim Herron

Quorum established.

3. Public Comment

No public comment. No individuals requested to speak.

4. Approval of Previous Minutes

Motion made to approve prior meeting minutes by Devin Pickard.

Seconded by Danny Clark.

Vote (roll call):

- Danny Clark – Yes

- Matthew Barnhill – Yes
- Steve Gianakos – Yes
- Dusty Jordan – Yes
- Devin Pickard – Yes
- Ricky Murray – Yes
- Becki Bates – Yes

Outcome: Motion passed.

5. Financial Reports

Key Reports Reviewed:

- Cash receipts: **\$98,443.69**
- Disbursements: **\$232,095.73**
- Revenue:
 - All general service charges are above budget

Discussion Highlights:

- Increased collections attributed to more aggressive billing efforts (Anita, Heather, Dan involved).
 - Recycling/tonnage:
 - Class 1 tonnage down 24 tons/ year-over-year
 - Class 3/4 tonnage up approximately 60 tons
 - Sold .56 tons of nonferrous metal for the first time
 - Sold 98 tons of cardboard, 17 tons of glass, 17 tons of plastic, 21 tons of metal, and 3.5 tons of aluminum cans.
-

6. Financial Approval

Motion to approve financial reports made by Steve Gianakos.

Seconded by Matthew Barnhill.

Roll Call Vote:

- Danny Clark – Yes
- Matthew Barnhill – Yes

- Steve Gianakos – Yes
- Dusty Jordan – Yes
- Devin Pickard– Yes
- Ricky Murray – Yes
- Becki Bates – Yes

Outcome: Motion passed.

Director Report:

Holiday Schedule Director Jordan Sachs reported that two holidays fall before the next scheduled meeting: **June 19** and **July 4** (which falls on a Saturday).

In past practice, Solid Waste has closed on the Friday preceding the holiday (**July 3**) and operated on Saturday, **July 4**. No formal vote was taken on the matter. It was noted that the Director has discretion regarding operations and staffing on these dates.

Next Meeting Date The next regular Solid Waste meeting is scheduled for **Monday, July 6, 2026** (first Monday of the month).

Non-Ferrous Scrap Metal Program Update Director Sachs reported that the sale of non-ferrous scrap metal (excluding aluminum cans) generated approximately **\$1,400**.

The program required approximately **80 hours** of labor, performed by inmates through the Trustee labor program.

The Director noted that the program operates effectively under the current Trustee labor arrangement. However, it would be only marginally viable if part-time paid labor were required. In its current form, the program does not generate sufficient volume or revenue to justify a full-time position.

Commercial Billing Standardization Director Sachs introduced Hickman County Property Assessor **Randy Jenkins** to discuss commercial billing processes.

Assessor Jenkins indicated he is developing a **standardized report** to support commercial billing. He noted that the current process would require manual compilation and subjective judgment calls by unelected officials.

Jenkins stated that he can resolve this issue; however, development and implementation of the standardized report will result in a delay to the rollout of the new commercial billing system.

Fiscal Year 2026-2027 budget was then presented by the solid waste director.

Motion made to approve the budget by Danny Clark.

Seconded by Devin Pickard.

Roll Call Vote:

- Danny Clark – Yes
- Matthew Barnhill – Yes
- Steve Gianakos – Yes
- Dusty Jordan – Yes
- Devin Picker – Yes
- Becki Bates – Yes
- Ricky Murray – No
- **Outcome:** Motion passed.

14. Old Business

Dusty Jordan reported that Andy Oagles would be in town Monday June 15, 2026 to discuss the situation with the FAA and the landfill.

15. Adjournment

Motion made by Danny Clark to adjourn, seconded by Steve Gianakos.

Outcome: Meeting adjourned.

**Hickman County
Health, Safety, and Properties
Committee Minutes
June 1st, 2026**

The meeting was called to order by Chair, Danny Clark.

Present: Matthew Barnhill, Claude Callicott, Clay Chessor, Danny Clark, Steve Gianakos, Dusty Jordan, Ronald Mayberry, Ricky Murray, Devin Pickard, and Ronald Puckett.

Absent: Todd Collins, Jim Herron, Keith Nash, and Wayne Thomasson.

Motion made by Ronald Mayberry and seconded by Devin Pickard to approve agenda. All members present voting yes.

Public Comment Period-none.

Motion made by Matthew Barnhill and seconded by Ronald Mayberry to approve the minutes for May 4th, 2026. All members present voting yes.

Monthly Reports

Ambulance Service/EMS Report-Jessie Woodall

Financials	
Month	April
Total Runs	258
Collections	98,995.90
Charges	85,968.67

Motion made by Ronald Mayberry and seconded by Matthew Barnhill to approve EMS monthly financial report. Matthew Barnhill-yes, Claude Callicott-yes, Clay Chessor-yes, Danny Clark-yes, Todd Collins-absent, Steve Gianakos-yes, Jim Herron-absent, Dusty Jordan-yes, Ronald Mayberry-yes, Ricky Murray-yes, Keith Nash-absent, Devin Pickard-yes, Ronald Puckett-yes, and Wayne Thomasson-absent. Motion passed.

EMA Report-Pete Tibbs

New Business

Pinewood EMS Station #3-Mayor Jim Bates

Discussion:

Jessie Woodall reported that it would take an estimated \$275,000 a year, plus benefits to operate the Pinewood EMS station for 12-hour shifts. He explained that he had an open position this year and that it would allow him to run the 12-hour shifts for the remainder of this fiscal year but would not be in his budget for next year. The Committee discussed the Fire Marshall's report and what it would take to open the station for 24-hour shifts. The Committee request that Mayor Bates:

- Reach out to multiple companies to get an estimated cost to sprinkle the building.
- Email the Health, Safety, and Properties committee a copy of the Fire Marshall's report.
- They ask that the mayor reach out to Fire Marshall and get something in writing stating what all would need to be done to re-open the station.

Motion to Adjourn: Matthew Barnhill and Ronald Mayberry. All members present voting yes.

Health, Safety & Properties Committee

Date: 6/1/26

Financials

Month	April
Total Runs	258
Collections	98,995.90
Charges	85,968.67

Vote:

PREPARED FOR HICKMAN COUNTY AMBULANCE SERVICE TN

By:

EMS | MC

EMS MANAGEMENT & CONSULTANTS

RESULTS | SERVICE | COMMUNITY

12 MONTH DATE OF SERVICE ANALYSIS

Primary Payor Mix

6-12 Month Mature Average

Primary Payor	% of Trips
Medicare	16%
Medicare Advantage	38%
Insurance	21%
Medicaid	0%
Medicaid MCO	9%
Patient	11%
Facility	4%
Other Govt. Payers	1%
TPL	0%

Net Collection Percentages

6-12 Month Mature Average

Primary Payor	Coll %
Medicare	94%
Medicare Advantage	79%
Insurance	77%
Medicaid	0%
Medicaid MCO	92%
Patient	4%
Facility	5%
Other Govt. Payers	28%
TPL	42%
Overall 6-12m	64%

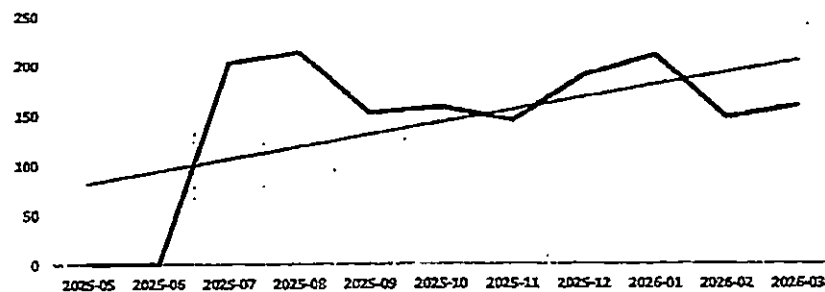
Cash Per Trip

6-12 Month Mature Average

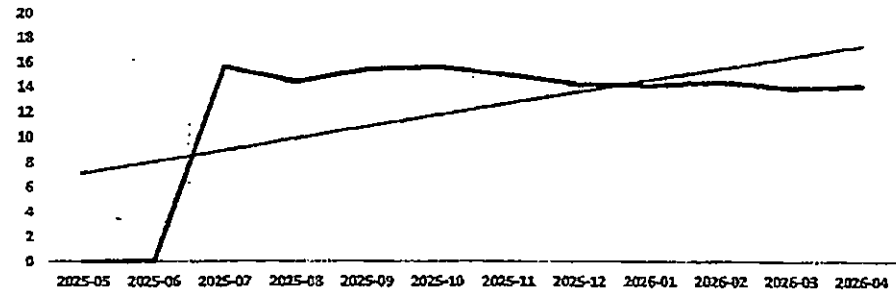
Primary Payor	CPT
Medicare	\$ 577.46
Medicare Advantage	\$ 497.00
Insurance	\$ 685.53
Medicaid	\$ -
Medicaid MCO	\$ 433.54
Patient	\$ 41.05
Facility	\$ 54.57
Other Govt. Payers	\$ 284.69
TPL	\$ 395.12
Overall 6-12m	\$ 470.87

DOS	Trip Count	Gross Charges	Contr Allow	Net Charges	Rev Adj	Payments	Write Offs	Refunds	Balance Due	Gross Chg/Trip	Net Chg/Trip	Cash/Trip	Net Coll %
2025-05	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
2025-06	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
2025-07	202	204,174.25	55,929.28	148,244.87	1.50	94,006.24	1,475.50	-	52,761.63	1,010.76	733.89	465.38	63.4%
2025-08	213	208,894.20	60,392.70	148,491.50	111.51	98,110.61	2,368.15	-	47,901.33	980.68	697.14	460.81	68.1%
2025-09	152	153,433.00	38,956.28	114,476.72	875.99	76,780.10	350.00	149.09	36,619.72	1,009.43	753.14	504.15	66.9%
2025-10	158	161,282.50	41,870.18	119,412.32	60.76	72,817.65	1,131.00	185.99	45,588.90	1,020.78	755.77	459.69	60.8%
2025-11	144	144,852.46	40,816.42	104,036.04	0.73	65,925.35	-	454.86	38,564.92	1,005.92	722.47	454.66	62.5%
2025-12	189	186,198.50	47,892.00	138,306.50	-	79,766.35	295.00	-	58,245.15	985.18	731.78	422.04	57.7%
2026-01	210	205,258.00	53,790.61	151,467.39	2.60	87,297.75	-	-	64,167.04	977.42	721.27	415.70	57.6%
2026-02	147	146,389.00	33,153.88	113,235.12	-	51,130.60	-	-	62,084.52	985.71	770.17	347.83	45.2%
2026-03	159	155,049.00	34,285.51	120,763.49	(0.17)	56,769.69	-	-	63,893.97	975.15	759.52	357.04	47.0%
2026-04	55	55,263.50	5,328.34	49,935.16	-	7,963.98	-	-	41,971.18	1,004.79	907.91	144.80	15.9%
Totals	1,629	1,620,764.41	412,415.30	1,208,349.11	1,052.92	690,568.22	5,619.65	790.04	511,898.36	994.94	741.77	423.44	57.1%

Trip Count Trend - Excluding Current Month



Average Loaded Miles



HICKMAN COUNTY AMBULANCE SERVICE TN

APRIL 2026

12 MONTH DATE OF SERVICE ANALYSIS BY PRIMARY PAYOR CATEGORY

MEDICARE													
DOS	Trip Count	Gross Charges	Contr Allow	Net Charges	Rev Adj	Payments	Write Offs	Refunds	Balance Due	Gross Chg/Trip	Net Chg/Trip	Cash/Trip	Net Coll %
2025-05	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
2025-06	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
2025-07	30	30,320.50	10,740.92	19,579.58	-	18,230.83	-	-	1,348.75	1,010.68	652.65	607.69	93.1%
2025-08	34	32,572.00	11,860.96	20,711.04	-	19,510.04	115.65	-	1,085.35	958.00	609.15	573.82	94.2%
2025-09	23	20,722.00	7,823.52	12,898.48	-	11,975.50	-	-	922.98	900.98	560.80	520.67	92.8%
2025-10	26	24,904.00	8,705.51	16,198.49	-	15,538.39	-	-	862.10	957.85	623.02	597.55	95.9%
2025-11	23	22,131.50	8,424.00	13,707.50	-	13,495.42	-	179.96	391.04	962.24	595.99	578.98	97.1%
2025-12	44	41,017.00	12,938.34	28,078.66	-	20,715.25	-	-	7,383.41	932.20	638.15	470.80	73.8%
2026-01	33	33,740.50	10,390.80	23,349.70	-	20,970.83	-	-	2,378.87	1,022.44	707.57	635.48	89.8%
2026-02	27	25,594.00	7,005.70	18,588.30	-	13,810.55	-	-	4,777.75	947.93	688.46	511.90	74.3%
2026-03	28	27,521.52	6,848.36	20,673.16	-	15,536.09	-	-	5,137.07	982.91	738.33	554.86	75.2%
2026-04	17	16,661.00	677.44	15,983.56	-	1,242.98	-	-	14,740.58	990.06	940.21	73.12	7.8%
Totals	285	275,184.02	85,415.55	189,768.47	-	151,024.88	115.65	179.96	36,807.90	965.56	685.55	629.28	79.5%
MEDICARE ADVANTAGE													
DOS	Trip Count	Gross Charges	Contr Allow	Net Charges	Rev Adj	Payments	Write Offs	Refunds	Balance Due	Gross Chg/Trip	Net Chg/Trip	Cash/Trip	Net Coll %
2025-05	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
2025-06	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
2025-07	74	74,921.50	28,177.02	46,744.48	1.50	35,610.92	1,475.50	-	9,656.56	1,012.45	631.68	481.23	76.2%
2025-08	80	77,841.20	30,789.11	46,842.09	-	38,756.71	275.00	-	7,810.38	970.52	585.53	484.46	82.7%
2025-09	63	64,476.50	24,704.29	39,772.21	(1.51)	33,427.25	350.00	149.09	6,145.56	1,023.44	631.30	528.22	83.7%
2025-10	55	55,781.50	20,037.51	36,743.99	-	27,723.43	-	185.99	9,206.55	1,032.39	668.07	500.68	74.9%
2025-11	56	57,731.46	21,632.57	36,098.89	-	30,773.89	-	275.00	5,600.00	1,030.82	644.62	544.82	84.5%
2025-12	63	61,858.50	20,208.91	41,649.59	-	31,768.63	-	-	9,880.96	981.88	661.10	504.26	76.3%
2026-01	83	80,110.50	28,285.64	51,823.86	-	37,388.71	-	-	14,437.15	965.19	624.38	450.44	72.1%
2026-02	52	50,141.50	16,568.72	33,572.78	-	21,434.24	-	-	12,138.54	964.26	645.63	412.20	63.9%
2026-03	57	54,272.66	17,461.93	36,810.73	(0.17)	24,578.29	-	-	12,232.61	952.15	645.80	431.20	66.8%
2026-04	17	17,167.00	2,920.88	14,246.12	-	4,869.75	-	-	9,378.37	1,009.82	838.01	288.48	34.2%
Totals	600	595,102.32	210,797.58	384,304.74	(0.18)	286,329.82	2,100.50	610.08	96,484.68	991.84	640.51	476.20	74.3%
INSURANCE													
DOS	Trip Count	Gross Charges	Contr Allow	Net Charges	Rev Adj	Payments	Write Offs	Refunds	Balance Due	Gross Chg/Trip	Net Chg/Trip	Cash/Trip	Net Coll %
2025-05	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
2025-06	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
2025-07	39	38,124.50	4,984.04	33,140.46	-	28,137.39	-	-	5,003.07	977.55	849.76	721.47	84.9%
2025-08	40	38,783.00	5,188.13	33,594.87	111.51	27,820.76	-	-	5,664.80	969.58	839.92	695.52	82.8%
2025-09	35	36,010.00	2,266.60	33,743.40	-	26,712.22	-	-	7,031.18	1,028.86	964.10	783.21	79.2%
2025-10	37	37,627.00	3,632.07	33,994.93	60.76	20,843.92	-	-	13,090.25	1,016.95	918.78	563.35	61.3%
2025-11	29	29,740.50	4,377.28	25,363.22	0.73	18,167.61	-	-	9,194.88	1,025.53	874.59	557.50	63.7%
2025-12	30	30,322.50	4,224.06	26,098.44	-	17,887.68	295.00	-	8,115.78	1,010.75	869.95	589.59	67.8%
2026-01	37	34,856.50	4,929.56	29,926.94	2.60	17,575.10	-	-	12,348.24	942.07	808.84	475.00	58.7%
2026-02	20	19,455.50	3,297.93	16,157.57	-	9,829.34	-	-	6,328.23	972.78	807.98	491.47	60.8%
2026-03	31	29,254.33	2,671.13	26,583.20	-	10,625.83	-	-	15,957.37	943.69	857.52	342.77	40.0%
2026-04	4	4,681.00	-	4,681.00	-	507.77	-	-	4,173.23	1,170.25	1,170.25	126.94	10.8%
Totals	302	298,854.83	35,568.80	263,286.03	175.60	175,907.50	295.00	-	86,907.83	989.59	871.81	582.48	66.8%

HICKMAN COUNTY AMBULANCE SERVICE TN

APRIL 2026

12 MONTH DATE OF SERVICE ANALYSIS BY PRIMARY PAYOR CATEGORY

MEDICAID													
DOS	Trip Count	Gross Charges	Contr Allow	Net Charges	Rev Adj	Payments	Write Offs	Refunds	Balance Due	Gross Chg/Trip	Net Chg/Trip	Cash/Trip	Net Coll %
2025-05	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
2025-06	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
2025-07	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
2025-08	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
2025-09	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
2025-10	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
2025-11	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
2025-12	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
2026-01	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
2026-02	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
2026-03	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
2026-04	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
Totals	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
MEDICAID MCO													
DOS	Trip Count	Gross Charges	Contr Allow	Net Charges	Rev Adj	Payments	Write Offs	Refunds	Balance Due	Gross Chg/Trip	Net Chg/Trip	Cash/Trip	Net Coll %
2025-05	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
2025-06	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
2025-07	21	21,533.00	11,482.63	10,150.37	-	9,126.87	-	-	1,023.50	1,030.14	483.35	434.81	89.9%
2025-08	23	21,946.50	12,101.48	9,845.02	-	9,845.02	-	-	-	954.20	428.04	428.04	100.0%
2025-09	7	8,091.50	3,531.07	4,560.43	-	2,845.43	-	-	1,715.00	1,155.93	651.49	406.49	62.4%
2025-10	17	16,873.00	9,209.33	7,663.67	-	7,663.67	-	-	-	992.53	450.80	450.80	100.0%
2025-11	14	12,920.00	6,382.57	6,437.43	-	5,487.43	-	-	950.00	915.71	459.82	391.95	85.2%
2025-12	20	16,736.50	9,744.63	6,991.87	-	8,301.87	-	-	690.00	936.83	449.59	415.09	92.3%
2026-01	21	20,104.50	9,950.95	10,153.55	-	8,336.55	-	-	1,817.00	957.36	483.50	396.98	82.1%
2026-02	14	14,567.00	6,281.53	8,285.47	-	5,216.47	-	-	3,069.00	1,040.50	591.82	372.61	63.0%
2026-03	16	15,410.40	7,204.09	8,106.31	-	6,029.48	-	-	2,076.83	863.15	506.64	376.84	74.4%
2026-04	8	7,961.50	1,730.02	6,231.48	-	1,343.48	-	-	4,888.00	995.19	778.94	167.94	21.6%
Totals	161	158,143.90	77,718.30	80,425.60	-	64,196.27	-	-	16,229.33	982.26	499.54	398.73	79.8%
PATIENT													
DOS	Trip Count	Gross Charges	Contr Allow	Net Charges	Rev Adj	Payments	Write Offs	Refunds	Balance Due	Gross Chg/Trip	Net Chg/Trip	Cash/Trip	Net Coll %
2025-05	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
2025-06	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
2025-07	22	21,628.00	-	21,628.00	-	1,940.00	-	-	19,688.00	983.09	983.09	88.18	9.0%
2025-08	26	26,333.00	445.02	25,887.98	-	384.98	1,977.50	-	23,545.50	1,012.81	995.69	14.04	1.4%
2025-09	17	16,132.50	-	16,132.50	877.50	842.00	-	-	14,413.00	948.97	948.97	49.53	5.2%
2025-10	18	18,977.00	-	18,977.00	-	260.00	1,131.00	-	17,586.00	1,054.28	1,054.28	14.44	1.4%
2025-11	21	21,174.50	-	21,174.50	-	-	-	-	21,174.50	1,008.31	1,008.31	-	0.0%
2025-12	23	24,027.00	510.81	23,516.19	-	596.69	-	-	22,919.50	1,044.65	1,022.44	25.94	2.5%
2026-01	24	22,646.50	-	22,646.50	-	-	-	-	22,646.50	943.60	943.60	-	0.0%
2026-02	23	23,596.00	-	23,596.00	-	-	-	-	23,596.00	1,025.91	1,025.91	-	0.0%
2026-03	15	14,632.26	-	14,632.26	-	-	-	-	14,632.26	975.48	975.48	-	0.0%
2026-04	6	5,604.50	-	5,604.50	-	-	-	-	5,604.50	934.08	934.08	-	0.0%
Totals	195	194,751.26	955.83	193,795.43	877.50	4,003.67	3,108.50	-	185,805.76	998.72	993.82	20.53	2.1%

HICKMAN COUNTY AMBULANCE SERVICE TN

APRIL 2026

12 MONTH DATE OF SERVICE ANALYSIS BY PRIMARY PAYOR CATEGORY

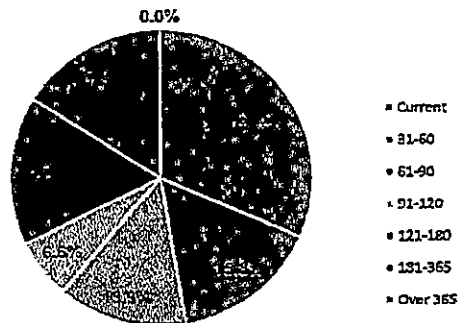
FACILITY													
DOS	Trip Count	Gross Charges	Contr Allow	Net Charges	Rev Adj	Payments	Write Offs	Refunds	Balance Due	Gross Chg/Trip	Net Chg/Trip	Cash/Trip	Net Coll %
2025-05	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
2025-06	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
2025-07	13	14,683.75	544.77	14,138.98	-	960.23	-	-	13,178.75	1,129.52	1,087.51	73.86	8.8%
2025-08	7	8,463.00	-	8,463.00	-	-	-	-	8,463.00	1,209.00	1,209.00	-	0.0%
2025-09	4	4,735.50	294.35	4,441.15	-	513.15	-	-	3,928.00	1,183.88	1,110.29	128.29	11.6%
2025-10	3	3,499.00	-	3,499.00	-	-	-	-	3,499.00	1,166.33	1,166.33	-	0.0%
2025-11	1	1,254.50	-	1,254.50	-	-	-	-	1,254.50	1,254.50	1,254.50	-	0.0%
2025-12	7	8,389.00	-	8,389.00	-	-	-	-	8,389.00	1,198.43	1,198.43	-	0.0%
2026-01	9	10,702.00	232.66	10,469.34	-	1,117.34	-	-	9,352.00	1,189.11	1,183.26	124.15	10.7%
2026-02	7	8,776.50	-	8,776.50	-	-	-	-	8,776.50	1,253.79	1,253.79	-	0.0%
2026-03	9	11,166.83	-	11,166.83	-	-	-	-	11,166.83	1,240.76	1,240.76	-	0.0%
2026-04	2	2,066.50	-	2,066.50	-	-	-	-	2,066.50	1,033.25	1,033.25	-	0.0%
Totals	62	73,736.58	1,071.78	72,664.80	-	2,590.72	-	-	70,074.08	1,189.30	1,172.01	41.79	3.6%
OTHER GOVT. PAYERS													
DOS	Trip Count	Gross Charges	Contr Allow	Net Charges	Rev Adj	Payments	Write Offs	Refunds	Balance Due	Gross Chg/Trip	Net Chg/Trip	Cash/Trip	Net Coll %
2025-05	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
2025-06	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
2025-07	2	2,051.00	-	2,051.00	-	-	-	-	2,051.00	1,025.50	1,025.50	-	0.0%
2025-08	3	3,145.50	-	3,145.50	-	1,813.00	-	-	1,332.50	1,048.50	1,048.50	604.33	57.6%
2025-09	3	3,265.00	335.45	2,929.55	-	484.55	-	-	2,464.00	1,088.33	976.18	154.85	15.9%
2025-10	1	1,250.00	-	1,250.00	-	-	-	-	1,250.00	1,250.00	1,250.00	-	0.0%
2025-11	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
2025-12	1	826.50	285.25	581.25	-	246.25	-	-	315.00	826.50	581.25	246.25	43.9%
2026-01	2	1,976.50	-	1,976.50	-	-	-	-	1,976.50	988.25	988.25	-	0.0%
2026-02	3	3,398.50	-	3,398.50	-	-	-	-	3,398.50	1,132.83	1,132.83	-	0.0%
2026-03	2	2,074.00	-	2,074.00	-	-	-	-	2,074.00	1,037.00	1,037.00	-	0.0%
2026-04	1	1,122.00	-	1,122.00	-	-	-	-	1,122.00	1,122.00	1,122.00	-	0.0%
Totals	18	19,109.00	601.70	18,507.30	-	2,523.80	-	-	15,983.50	1,061.61	1,028.18	140.21	13.6%
TPL													
DOS	Trip Count	Gross Charges	Contr Allow	Net Charges	Rev Adj	Payments	Write Offs	Refunds	Balance Due	Gross Chg/Trip	Net Chg/Trip	Cash/Trip	Net Coll %
2025-05	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
2025-06	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
2025-07	1	812.00	-	812.00	-	-	-	-	812.00	812.00	812.00	-	0.0%
2025-08	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
2025-09	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
2025-10	1	1,371.00	285.76	1,085.24	-	790.24	-	-	295.00	1,371.00	1,085.24	790.24	72.8%
2025-11	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
2025-12	1	1,021.50	-	1,021.50	-	450.00	-	-	571.50	1,021.50	1,021.50	450.00	44.1%
2026-01	1	1,121.00	-	1,121.00	-	1,911.22	-	-	(790.22)	1,121.00	1,121.00	1,911.22	170.5%
2026-02	1	840.00	-	840.00	-	840.00	-	-	-	840.00	840.00	840.00	100.0%
2026-03	1	717.00	-	717.00	-	-	-	-	717.00	717.00	717.00	-	0.0%
2026-04	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
Totals	6	5,882.50	285.76	5,596.74	-	3,991.46	-	-	1,605.28	980.42	932.79	655.24	71.3%

OUTSTANDING AR AGING BY PAYOR CATEGORY

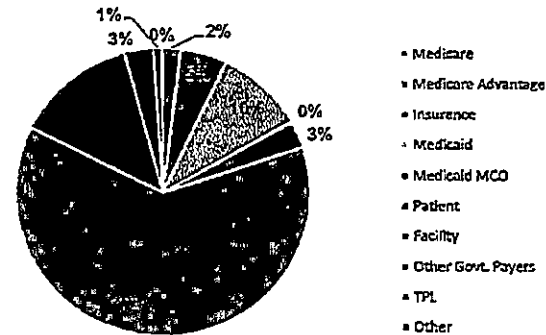
AGING BY AGING DATE & CURRENT PAYOR

Current Payor	Current	31-60	61-90	91-120	121-180	181-365	Over 365	Total
Medicare	8,993.50	-	1,319.00	-	-	-	-	10,312.50
Medicare Advantage	11,863.43	1,972.75	4,496.50	1,233.00	5,848.17	830.60	-	26,242.45
Insurance	24,683.45	15,750.45	5,984.28	1,196.54	1,883.50	724.50	-	50,202.73
Medicaid	112.48	-	-	-	-	-	-	112.48
Medicaid MCO	9,906.09	4,513.35	(258.51)	1,157.50	(1,852.95)	1,715.00	-	15,282.48
Patient	64,500.17	42,533.41	48,320.18	20,738.84	72,316.47	71,513.75	-	319,922.82
Facility	37,299.33	10,835.55	4,328.50	9,223.00	4,829.00	2,501.25	-	69,016.63
Other Govt. Payers	1,958.00	5,006.93	4,458.00	-	-	4,432.50	-	15,855.43
TPL	2,516.00	59.34	2,375.50	-	-	-	-	4,950.84
Other	-	-	-	-	-	-	-	-
Total	161,814.45	80,771.78	71,023.46	33,548.88	83,022.19	81,717.60	-	511,898.36

AR Aging Percent



AR by Payor Category



ACCOUNTS RECEIVABLE RECONCILIATION REPORT

Month	Beginning A/R	Gross Charges	Contr Allow	Net Charges	Rev Adj	Payments	Write Offs	Refunds	Ending A/R
2025-07	-	-	-	-	-	-	-	-	-
2025-08	-	287,355.95	5,842.86	281,713.09	-	9,019.62	-	-	272,693.47
2025-09	272,693.47	251,358.00	60,766.70	190,591.30	-	85,229.83	-	-	378,054.94
2025-10	378,054.94	123,239.00	58,781.21	64,457.79	1.50	113,424.80	-	-	329,086.43
2025-11	329,086.43	165,249.73	45,412.56	119,837.17	(1.51)	67,398.24	1,180.50	-	380,346.37
2025-12	380,346.37	147,775.23	51,219.35	96,555.88	60.76	85,584.86	1,147.50	(40.00)	390,149.13
2026-01	390,149.13	275,772.00	33,505.20	242,266.80	-	59,118.96	-	(185.99)	573,482.96
2026-02	573,482.96	122,028.00	56,188.25	65,837.75	988.74	87,114.36	1,690.65	(109.09)	549,635.05
2026-03	549,635.05	162,019.83	46,680.00	115,339.83	2.60	84,681.65	295.00	(454.55)	580,450.59
2026-04	580,450.59	85,988.67	54,219.17	31,749.50	(0.17)	98,995.90	1,308.00	-	511,898.36
FY Total	-	1,620,764.41	412,415.20	1,208,349.11	1,052.92	690,568.22	5,619.65	(790.04)	511,898.36

Staffing 12-HR Truck @ Pinewood – 7 days a week from 0900-0900
72 hours of Coverage p/week = 3,744 hours @ Regular Pay Rate with
additional cost for benefits not included.

- 4 - additional staff
 - Roughly \$275,000.00 p/year
 - Staff would work 36 hrs. p/week ***pay rate would be different than full-time 24/48 staff.
-

Staffing Pinewood with 24/48 w/Kelly would require:

- 6 additional staff
- Approximate \$ 410,000 p/year Regular/OT Rate without additional cost of benefits being included.

Moving crews everyday 12 hrs. at a time.

Fuel at 5.00/gallon approx.. \$26,000 a year (using less than 20 gallon per day)

Tires (full set) approx.. \$1800.00 per year

Oil Changes approx.. average \$1200.00 per year

Total= \$29,000 at least

Feasibility of moving crews daily (Woodall will explain)

Using the three crews we have

1 crew at each station for 24 hrs.

Sprinkler system installed Cost \$\$\$

These options were created per Mayors request

**Hickman County
Finance Committee Minutes
Monday, June 8th, 2026**

Meeting called to order by Chair, Dusty Jordan.

**Present: Jim Bates, Clay Chessor, Ronald Coates, Dusty Jordan, and Marcy Tidwell.
Absent: Todd Collins and Ronald Puckett.**

Motion made by Jim Bates and seconded by Ronald Coates to approve the agenda. All members present voting yes.

Public Comment Period-none

Motion made by Ronald Coates and seconded by Clay Chessor to approve minutes for May 11, 2026. All members present voting yes.

Motion made by Clay Chessor and seconded by Marcy Tidwell to approve May 2026 financial report. Jim Bates-yes, Ronald Coates-yes, Clay Chessor-yes, Todd Collins-absent, Dusty Jordan-yes, Marcy Tidwell-yes, and Ronald Puckett-absent. Motion passes.

Motion to Adjourn: Ronald Coates 2nd by Jim Bates.

**Hickman County
Budget/Finance/Human Resources
Committee Minutes
June 8th, 2026**

The meeting was called to order by Chair, Steve Gianakos.

Present: Claude Callicott, Clay Chessor, Steve Gianakos, Jim Herron, Dusty Jordan, Ricky Murray, Keith Nash, and Devin Pickard.

Absent: Matthew Barnhill, Danny Clark, Todd Collins, Ronald Mayberry, Ronald Puckett, and Wayne Thomasson.

Motion made by Claude Callicott and seconded by Jim Herron to approve the agenda. All members present voting yes.

Public Comment Period-none.

Motion made by Dusty Jordan and seconded by Clay Chessor to approve the minutes for May 11th & June 4th, 2026. All members present voting yes.

Matthew Barnhill joined the meeting.

Motion made by Dusty Jordan and seconded by Devin Pickard to approve budget amendment 26-75 & 26-76. (Highway request \$746,636.50 in one-time contributions for paving projects.)

Motion made by Keith Nash and seconded by Clay Chessor to amend motion to remove New Cut Rd. (\$297,400) and Old Cox Pike (159,600) reducing one-time contributions for paving projects to \$289,636.50. Matthew Barnhill-yes Claude Callicott-yes, Clay Chessor-yes, Danny Clark-absent, Todd Collins-absent, Steve Gianakos-yes, Jim Herron-yes, Dusty Jordan-yes, Ronald Mayberry-absent, Ricky Murray-yes, Keith Nash-yes, Devin Pickard-yes, Ronald Puckett-absent, and Wayne Thomasson-absent. Motion passed.

Motion as amended: Matthew Barnhill-yes Claude Callicott-yes, Clay Chessor-yes, Danny Clark-absent, Todd Collins-absent, Steve Gianakos-yes, Jim Herron-yes, Dusty Jordan-yes, Ronald Mayberry-absent, Ricky Murray-yes, Keith Nash-yes, Devin Pickard-yes, Ronald Puckett-absent, and Wayne Thomasson-absent. Motion passed.

Motion made by Clay Chessor and seconded by Jim Herron to approve budget amendment 26-77,78,79,80,81,82,84. Matthew Barnhill-yes Claude Callicott-yes, Clay Chessor-yes, Danny Clark-absent, Todd Collins-absent, Steve Gianakos-yes, Jim Herron-yes, Dusty Jordan-yes, Ronald Mayberry-absent, Ricky Murray-yes, Keith Nash-yes, Devin Pickard-yes, Ronald Puckett-absent, and Wayne Thomasson-absent. Motion passed.

Motion made by Devin Pickard and seconded by Dusty Jordan to approve budget amendment 26-83. Matthew Barnhill-yes Claude Callicott-yes, Clay Chessor-yes, Danny Clark-absent, Todd Collins-absent, Steve Gianakos-yes, Jim Herron-yes, Dusty Jordan-yes, Ronald Mayberry-absent, Ricky Murray-yes, Keith Nash-yes, Devin Pickard-yes, Ronald Puckett-absent, and Wayne Thomasson-absent. Motion passed.

Motion made by Dusty Jordan and seconded by Jim Herron to approve the release of the remaining contributions to Shelter Friends for construction of Animal Shelter in the amount of \$500,000. Matthew Barnhill-yes Claude Callicott-yes, Clay Chessor-yes, Danny Clark-absent, Todd Collins-absent, Steve Gianakos-yes, Jim Herron-yes, Dusty Jordan-yes, Ronald Mayberry-absent, Ricky Murray-yes, Keith Nash-yes, Devin Pickard-yes, Ronald Puckett-absent, and Wayne Thomasson-absent. Motion passed.

Motion made by Clay Chessor and seconded by Devin Pickard to give the Ag Pavilion and Fairgrounds board \$3,000 from the Hotel Motel Reserve. Matthew Barnhill-yes Claude Callicott-yes, Clay Chessor-yes, Danny Clark-absent, Todd Collins-absent, Steve Gianakos-yes, Jim Herron-yes, Dusty Jordan-yes, Ronald Mayberry-absent, Ricky Murray-yes, Keith Nash-yes, Devin Pickard-yes, Ronald Puckett-absent, and Wayne Thomasson-absent. Motion passed.

Mayor Bates give update to Committee on the Sprinkler System at Pinewood EMS Station #3. Multiple vendors were contacted for estimate. Vendors are scheduled to come look at project. Preliminary estimates range from 57,300-90,600.

**Motion made by Dusty Jordan and seconded by Claude Callicott to pursue hard quotes.
(Motion Withdrawn)**

Construction Manager Eric Blystad-recommends having the Architectural firm to help design and create the needed bid documents, so that when vendors submit bids they are all on the same page.

Motion made by Dusty Jordan and seconded by Claude Callicott to approve funding in the amount Not to Exceed \$8,000 for the Engineering and Architectural services needed for the creation of bid documents. Matthew Barnhill-yes Claude Callicott-yes, Clay Chessor-yes, Danny Clark-absent, Todd Collins-absent, Steve Gianakos-yes, Jim Herron-yes, Dusty Jordan-yes, Ronald Mayberry-absent, Ricky Murray-yes, Keith Nash-yes, Devin Pickard-no, Ronald Puckett-absent, and Wayne Thomasson-absent. Motion passed.

Motion to Adjourn: Claude Callicott and Barnhill. All members present voting yes.

**Hickman County
Budget/Finance/Human Resources
Committee Minutes
June 4th, 2026**

The meeting was called to order by Chair, Steve Gianakos.

Present: Matthew Barnhill, Claude Callicott, Clay Chessor, Danny Clark, Steve Gianakos, Dusty Jordan, Ronald Mayberry, Keith Nash, Ricky Murray, Devin Pickard, Ronald Puckett, and Wayne Thomasson.
Absent: Todd Collins, and Jim Herron.

Motion made by Claude Callicott and seconded by Matthew Barnhill to approve the agenda. All members present voting yes.

Public Comment Period-none

School Presentation-Marcy Tidwell

On June 1st, 2026 the BOE approved the recommendations made by the Budget Committee at the May 11th, 2026 budget meeting.

Motion made by Matthew Barnhill and seconded by Devin Pickard to approve the GPS (141) Budget with the increase of .02 cents in property tax and Local Option at 3,100,000. Matthew Barnhill-yes, Claude Callicott-yes, Clay Chessor-yes (conflict declared), Danny Clark-yes, Todd Collins-absent, Steve Gianakos-yes, Jim Herron-absent, Dusty Jordan-yes, Ronald Mayberry-yes (conflict declared), Ricky Murray-yes, Keith Nash-yes, Devin Pickard-yes, Ronald Puckett-yes (conflict declared), Wayne Thomasson-yes. Motion passes.

Motion made by Keith Nash and seconded by Danny Clark to add an additional \$200,000 transfer from AFT 125 to Debt Service 151 and the \$405,000 for the school system capital projects be integrated into the Debt Service 151 fund as a one-time contribution. Matthew Barnhill-yes, Claude Callicott-yes, Clay Chessor-yes, Danny Clark-yes, Todd Collins-absent, Steve Gianakos-yes, Jim Herron-absent, Dusty Jordan-yes, Ronald Mayberry-yes, Ricky Murray-yes, Keith Nash-yes, Devin Pickard-yes, Ronald Puckett-yes, Wayne Thomasson-yes. Motion passes.

Motion made by Devin Pickard and seconded by Wayne Thomasson to approve the Solid Waste Fund 207. Matthew Barnhill-yes, Claude Callicott-yes, Clay Chessor-yes, Danny Clark-yes, Todd Collins-absent, Steve Gianakos-yes, Jim Herron-absent, Dusty Jordan-yes, Ronald Mayberry-yes, Ricky Murray-yes, Keith Nash-yes, Devin Pickard-yes, Ronald Puckett-yes, Wayne Thomasson-yes. Motion passes.

Motion made by Keith Nash and seconded by Claude Callicott to round the overall tax rate to 1.76 allowing the Finance Director to distribute funds.

Finance Recommends following distribution:

County General	1.36
Highway	.04
General Purpose	.36
Total Tax Rate Approved	1.76

Matthew Barnhill-yes, Claude Callicott-yes, Clay Chessor-yes, Danny Clark-yes, Todd Collins-absent, Steve Gianakos-yes, Jim Herron-absent, Dusty Jordan-yes, Ronald Mayberry-yes, Ricky Murray-yes, Keith Nash-yes, Devin Pickard-yes, Ronald Puckett-yes, Wayne Thomasson-yes. Motion passes.

Motion made by Dusty Jordan and seconded by Ronald Mayberry to adjust property tax revenue in each fund to match approved Tax Levy. Matthew Barnhill-yes, Claude Callicott-yes, Clay Chessor-yes, Danny Clark-yes, Todd Collins-absent, Steve Gianakos-yes, Jim Herron-absent, Dusty Jordan-yes, Ronald Mayberry-yes, Ricky Murray-yes, Keith Nash-yes, Devin Pickard-yes, Ronald Puckett-yes, Wayne Thomasson-yes. Motion passes.

Stever Gianakos reviews updated Budget Calendar with committee.

Motion to Adjourn: Devin Pickard 2nd Matthew Barnhill. All members present voting yes.

Hickman County
Health Foundation Minutes
May 26th, 2026

The meeting was called to order by Steve Hethcote.

Present: Danny Clark, Crystal Fitzgerald, Jim Herron, Steve Hethcote, and Ricky Murray.

Absent: Ronald Mayberry and Ronald Puckett.

Public Comment Period-None

Motion made by Danny Clark and seconded by Jim Herron to approve the minutes for April 27, 2026. All members present voting yes.

Motion made by Ricky Murray and seconded by Jim Herron to approve the April 2026 financial report. Financial report including:

- Cash in the Bank of \$187,675.97
- Checks Written:
 - Ck900021 04/17/26 Stryker Sales \$76,418.04 (CPR Devices/Heart Monitors)
 - Ck#900022 05/05/2026 Ann Mobley \$2500.00 (Senior Health & Fitness Classes) This check will not come off cash until May.

Danny Clark-yes, Crystal Fitzgerald-yes, Jim Herron-yes, Steve Hethcote-yes, Ronald Mayberry-absent, Ricky Murray-yes and Ronald Puckett-absent. Motion passes.

Motion made by Ricky Murray and seconded by Jim Herron to Adjourn. All members present voting yes.

Economic and Community Development Monthly Status Report

Reporting Period: June 2026
Prepared by: Carla Moore, Director

EXECUTIVE SUMMARY

- **Broadband Ready Communities Grant advanced into vendor selection**, with two technology vendor bids opened and currently under review. A final selection is expected within 30 days, positioning the \$100,000 public Wi-Fi project for a July 1 launch serving both the Centerville Public Square and Ag Pavilion.
- **Hickman County's Water Resources Task Force continued strategic planning efforts**, bringing together utility leaders and elected officials to evaluate water infrastructure, system capacities, constraints and future withdrawal opportunities. The group remains focused on creating a fact-based roadmap for future county decision-makers.
- **Economic development activity expanded through new business investment and partnerships**, with TOSI LLC beginning the state's incentives application process, Dynamix Physical Therapy celebrating its grand opening and regional partnerships strengthened through TVA, SCTDD and industry engagement activities.
- **The department continues to build long-term economic development capacity**, maintaining focus on business retention, prospect development and creation of a comprehensive countywide business and property database while advancing Tennessee Certified Economic Developer coursework.

KEY PROJECT UPDATES

PROJECTS	DESCRIPTION	STATUS	ACTIONS
Broadband Ready Communities Grant	Allocated by state to expand broadband access in rural communities. Project seeks to launch free Wi-Fi on public square and Ag pavilion facilitated by MLConnect, Mainstreet, Chamber and ECD partnership.	Free free WiFi on public square and Ag Pavillon considered by state as one project so both approved.	Unsealed tech vendor bids opened June 5 @ 2pm. Two bids now under review. Decision made in up to 30 days.
Three Star Certification	2-year distinction that opens communities to special, no-match-required grant funding opportunities for projects that align with community goals	Retail Academy grant application due 3/30/26. Will yield countywide retail assessment report and retail recruitment program.	Grant request declined due to low state funds and needed to serve counties who have NOT yet rec'd 3star funds. State will assist finding other sources to support project.
Accurate Energetics ECD Grant	\$600K 5 year Jobs Grant ends Dec 2025	Completed. Final report sent to state. Did not reach full goal and will owe back \$300K	TNECD now working with AES on final report and clawback process. AES seeking waiver of clawback post-explosion.

PERFORMANCE METRICS & IMPACT

Industry News: TOSI LLC, has officially began state AFI (Application for Incentives) to secure training incentives and tax waivers. Dynamix Physical Therapy hosted grand opening Thurs June 11.

Funding & Investment:

Infrastructure Progress: Major new home construction activity May 13-June 9 = Total Permits: 3 (Planning and Zoning office attributes heavy rains for low activity.)

- 3 Residential
- 0 Commercial
- Total \$1,827K fees collected

New Water Task Force: Hickman County Water Resources Task Force met again May 21 at Bon Aqua Lyles Utility District. The BALUD Board joined the meeting. Both City and BALUD were previously assigned to bring maps of water infrastructure. Maps were reviewed and topics regarding capacities and constraints, costs and benefits and possible future water withdrawal locations within the county were discussed.

The goal is not for this group to make final decisions. The goal is to gather facts, identify needs, create maps and prepare an easy-to-understand report that can be handed to the next County Commission, City Council, Planning Commission and other decision-making bodies.

Task Force members: Jim Bates, Garry Greer, Chad Dotson, Eric Hassell, Andy Maddox, John Porch, Keith Nash, Danny Clark, Brad Barnes, Derek Newsome, Doug Jones, Carla Moore.

COLLABORATIONS & PARTNERSHIPS

Interdepartmental Coordination

- *Broadband Ready Communities Grant* County Mayor has received formal state contract regarding grant details but was returned by SCTDD due to a few edits. A formal bidding process for tech vendor was completed on June 5. Two bids were unsealed and now under review for selection. Decision to be made in the coming weeks with project start date of July 1 and ending Sept 30, 2026. These are ARPA funds to be spent on completed projects by Oct 31. Chamber, Mainstreet, Ag Pavilion, Banana Pudding Festival are all partners.
- Monthly meeting established between Chamber, Mainstreet and ECD continues.

Regional/State/Federal Partnerships

- TVA held "Lunch and Learn" event for ECD marketing projects in ECD office of Clarksville, Montgomery County.
- Railroad Association hosted ECD Lecture Series at Clement RR Museum in Dickson. Keynote speaker was TN Secretary of State Trent Hargett.
- SCTDD is named the formal Administrator for the \$100K Broadband Ready Communities Grant. Will become liaison to state ECD.

NEXT STEPS

Short-Term Goals (This/Next Month)

- 2Q JECDB meeting set for Tuesday, June 23 @ EOC Building at 9am.

- Complete research project identifying economic (business) growth trends in Hickman County over the past 10 years.
- Attend UT/CIS Coursework June 15-18 in Chattanooga: TN Business Retention & Expansion Course. My 4th of 8 courses required in the TCED certification program. (Tennessee Certified Economic Developer.)

Long-Term Goals (Next Quarter)

- Phase 2 Broadband Ready Communities Grant underway including vendor selection with project start date of July 1. The two tech vendors who bid on project was TN Wireless and Access Agility, LLC. Committee has up to 30 days to choose vendor.

CONCLUSION & CALL TO ACTION

Our department remains focused on fielding new business and land development prospects, meeting area business owners and discovering needs and support required. Also working to establish new ECD network and build contact database for current businesses, business prospects and owners with property for sale.

Water Resources Task Force Meeting #1 Summary

May 21, 2026 @ 6pm

Centerville City Hall

Attendees: Mayor Bates, Mayor Greer, Keith Nash, John Porch, Derek Newsome, Andy Maddox, Doug Jones, Brad Barnes, Chad Dotson, Eric Hassell

Purpose

The meeting focused on developing a clearer, countywide understanding of water capacity, treatment limits, storage needs, emergency connections and future growth constraints. The goal is not to make final decisions now but to prepare a practical report that city, county and planning officials can use when setting priorities or pursuing funding.

A key point was that Hickman County missed opportunities in the past because it did not have a clear list of water infrastructure projects ready when funding became available.

Key Takeaways

1. Water capacity is a growth issue

Water availability is now directly tied to Hickman County's ability to support housing, business recruitment, industrial development and land use planning. Without clear utility capacity data, the county cannot confidently respond to developers or state project inquiries.

2. Bon Aqua/Lyles is near its permitted limit

Bon Aqua/Lyles has approximately **1.3 million gallons per day** of permitted capacity and reaches close to that amount during peak demand. It also has about **1.3 million gallons of storage**, which is considered minimal.

Possible needs include additional elevated tanks, larger lines, treatment expansion and research into whether the former Mill Creek permit could ever be restored.

3. Centerville needs a stronger backup supply

Centerville has more permitted capacity, approximately **2.5 million gallons per day**, but lacks a strong emergency water source. The current connection with Bon Aqua/Lyles helps only a limited area because of line size, elevation and pressure constraints.

A better emergency connection would allow water to reach Centerville's plant or clearwell so it could be distributed throughout the full system.

4. The systems may benefit from stronger collaboration

The group discussed several shared solutions, including larger lines along Highway 100, a tank near Hilltop and a possible two-way connection across the Duck River. These projects could help both systems but require engineering review and cost estimates.

Collaborative projects may also be more competitive for future state or federal funding because they benefit more customers and show local coordination.

5. Water loss should be studied

Water loss may be a significant issue. Centerville's loss was discussed as possibly around 40% and Bon Aqua/Lyles around 20–30%, though both numbers need confirmation.

Leak detection, meter replacement and zone metering may recover usable capacity at a lower cost than major new infrastructure.

6. Mapping is the first priority

The group agreed that maps are the starting point. Service areas, line sizes, tanks, pressure zones, emergency connections, underserved areas and potential growth areas need to be shown visually so leaders can understand the system and make better decisions.

Most Important Project Ideas

- Create a combined city-county water service map
 - Identify water capacity, treatment capacity, storage and line-size limitations
 - Explore additional elevated storage tanks, especially near Hilltop or other strategic areas
 - Evaluate larger lines along Highway 100 and near the Bon Aqua/Lyles-Centerville connection
 - Study a stronger two-way emergency connection between the systems
 - Research whether the former Mill Creek permit could be restored
 - Review water loss, leak detection, zone meters and meter replacement
 - Identify unserved or underserved roads where residents are requesting water
 - Build a project priority list with cost estimates and customers impacted
-

Action Items

1. **Collect service area maps** from both Centerville and Bon Aqua/Lyles.
 2. **Gather line size and distribution maps** showing tanks, pumps, major lines and connection points.
 3. **Locate the prior hydraulic study** for Bon Aqua/Lyles and review what it says about system constraints.
 4. **Begin a preliminary project list** showing potential projects, estimated costs, customers served and whether each project benefits one or both systems.
 5. **Research the former Mill Creek permit** to determine whether any capacity could be restored or reconsidered.
 6. **Identify underserved areas** where residents or communities are requesting water service.
 7. **Prepare for the next meeting** by bringing maps, studies and any known project cost information.
-

Bottom Line

Hickman County needs a shared water infrastructure strategy before it can make informed decisions about housing, business recruitment or growth. The first step is gathering maps, capacity data, water loss numbers and project cost estimates so future funding opportunities are not missed.

Hickman County Opioid Settlement Board Meeting Minutes May 12th, 2026:

Board Members Present: Chairman Jim Melrose, Vice-Chairman Sarah Talley, Secretary Melanie Totty Cagle, and William DuPaul.

Non-voting members Present: Mayor Jim Bates and Financial Director Crystal Fitzgerald.

Absent: Ken "Guido" Daron.

Two positions are vacant.

Call to Order: The meeting was called to Order by Chairman Melrose at 4:05 p.m. After roll call was taken, Chairman Melrose, led the Board in the Pledge of Allegiance and Prayer, for anyone wanting to participate.

Approval of Agenda: Motion made by Melanie Totty Cagle and seconded by Sarah Talley. All ayes, no nays. Agenda approved.

Approval of April 14th, 2026 Minutes: Motion made by Sarah Talley and seconded by Melanie Totty Cagle to approve the Minutes with one clarification—two positions are vacant not one position on the Board. All ayes, no nays. Agenda approved.

Public Comment Period: Olivia Felts, LPC-A, Director of Hickman County Behavioral Health Department regarding its application for \$165,000.00. Application attached to the Minutes. Ms. Felts further advised the program would return \$30,000.00 of unused funds from the prior grant award.

Old Business:

- 1) Crystal Fitzgerald, Finance Director, was present and gave a financial summary of the account held by the Opioid Account. Total Funds are \$182,968.70 and \$5,000.00 set aside for Board expenses. A copy was provided to all members and attached to the agenda and the formal notes. Motion made by Sarah Talley and seconded by William DuPaul to approve the Financial Report; all in favor, no nays. Motion passed.
- 2) Educare returned a partial payment of \$5,000.00. Ms. Fitzgerald advised the County Attorney will be working with the Insurance Company regarding the return of all funds from Educare. Educare is liquidating assets to repay the Opioid Settlement funds. An email from Educare is attached. No further Old Business.

New Business:

- 1) Representative from Behavioral Health (Hickman County School System) appeared and requested \$165,000.00 for its 2026-2027 program. Concern was expressed that the 2026-2027 application period has not started yet and other applicants have not been given Notice of applications being taken at this time. Further, the award of \$165,000.00 could potentially deplete current monies held. William DuPaul made a motion, seconded by Sarah Talley to post on the County website, all ayes, no nays. Motion passed. No further action was taken on the Application of Hickman County Behavioral Health.

Motion to Adjourn was made by Sarah Talley and Seconded by William DuPaul at 4:45 p.m. All in favor. Meeting Adjourned.

Next Meeting will be held June 9th, 2026, at 4:00 p.m. at the Hickman County Justice Center, Courtroom A.

Hickman County Opioid Settlement Board Meeting Minutes April 14th, 2026:

Board Members Present: Chairman Jim Melrose, Vice-Chairman Sarah Talley, Secretary Melanie Totty Cagle, and Ken "Guido" Daron.

Non-voting members Present: Mayor Jim Bates and Financial Director Crystal Fitzgerald.

Absent: William DuPaul

Call to Order: The meeting was called to Order by Chairman Melrose at 5:05 p.m. After roll call was taken, Chairman Melrose, led the Board in the Pledge of Allegiance and Prayer, for anyone wanting to participate.

Approval of Agenda: Motion made by Ken Daron and seconded by Sarah Talley. All ayes, no nays. Agenda approved.

Approval of March 10th, 2026 Minutes: No meeting occurred due to lack of quorum.

Public Comment Period: No one appeared to speak.

The mayor led the Reorganization Meeting. Elected Jim Melrose as Chairman, Sarah Talley as Vice-chairman, Melanie Totty Cagle as Secretary. Only one position remains vacant.

Old Business:

- 1) Crystal Fitzgerald, Finance Director, was present and gave a financial summary of the account held by the Opioid Account. Total Funds are \$103,989.80 with \$5,000.00 set aside for Board expenses. A copy was provided to all members and attached to the agenda and the formal notes. Motion made by Sarah Talley and seconded by Ken Daron to approve the Financial Report; all in favor, no nays. Motion passed.
- 2) Educare returned a partial payment of \$5,000.00. Ms. Fitzgerald advised the County Attorney will be working with the Insurance Company regarding the return of all funds from Educare. Educare is liquidating assets in order to repay the Opioid Settlement funds.
- 3) Bernard Community Center has returned \$10,542.99 back to the fund to close its Contract. Ms. Fitzgerald advised the County Mayor is working on the Contract with Bernard regarding in-kind repayment of funds. Motion made by Melanie Cagle and seconded by Ken Daron to approve the contract between the Opioid Settlement Board and Bernard Community Center regarding the repayment of

funds using the Bernard Center for Opioid approved Community uses; All in favor; no nays. Motion passed.

No further Old Business.

New Business:

- 1) Representative from Prevention Now (Hickman County School System) appeared and requested \$22,000.00 for its 2026-2027 program. Ken Daron made a motion, seconded by Sarah Talley to approve the application and award \$22,000.00 to Prevention Now for its program, all ayes, no nays. Motion passed. The matter will be sent to the Hickman County Commission for consideration.

Motion to Adjourn was made by Melanie Totty Cagle and Seconded by Ken Daron at 5:45 p.m. All in favor. Meeting Adjourned.

Next Meeting will be held May 12th, 2026, at 4:00 p.m. at the Hickman County Justice Center, Courtroom A.

Opioid Settlement Funds

REVENUE: 101-46845 TN Abatement Council(No Commission)
EXPENDITURES:

101-48991 Opioid Past Remediation(can take commission)

DATE	DESCRIPTION	CHECK	DEBIT	CREDIT	BALANCE
8/5/2022	Opioid Settlement (Wilmington Trust)	16406		8,961.84	8,961.84
10/7/2022	Opioid Settlement (Wilmington Trust)	17089		9,318.46	18,380.30
11/14/2022	Opioid Settlement (Wilmington Trust)	17545		35,878.23	54,258.53
3/1/2023	Opioid Abatement (County Distribution)	54535185		151,344.58	205,603.11
8/9/2023	Opioid Settlement (Wilmington Trust)	22927		9,418.46	215,021.57
3/19/2024	Opioid Settlement (US Bank) Walmart Settlement	110421242		30,324.29	245,345.86
3/19/2024	Opioid Settlement (US Bank) Allergan Settlement	110420634		3,443.14	248,789.00
3/19/2024	Opioid Settlement (US Bank) CVS Settlement	110421106		3,029.50	252,618.50
3/19/2024	Opioid Settlement (US Bank) TEVA Settlement	110420805		3,111.75	255,730.25
3/19/2024	Opioid Settlement (US Bank) Walgreens Settlement	110422197		2,965.60	258,695.85
3/19/2024	Opioid Settlement (US Bank) Walgreens Settlement	110422208		4,492.88	263,188.73
3/22/2024	Opioid Settlement (Wilmington Trust)	26971		5,188.70	268,377.43
4/22/2024	Opioid Settlement (County Distribution)	55383969		149,649.68	418,027.11
6/30/2024	Abatement Interest 03/23-06/24	Interest		6,606.72	424,633.83
8/6/2024	Opioid Settlement (US Bank) CVS Settlement	110524034		3,053.07	427,686.90
8/6/2024	Opioid Settlement (US Bank) TEVA Settlement	110529746		3,114.07	430,800.97
8/6/2024	Opioid Settlement (US Bank) Allergan Settlement	110523926		3,445.40	434,246.37
8/6/2024	Opioid Settlement (Wilmington Trust)	30060		11,788.54	446,034.91
8/10/2024	Abatement Interest (July)			1,045.84	447,080.75
9/17/2024	Opioid Settlement (McKinsey Subdivision Settlement)	2407		13,705.35	460,786.10
8/30/2024	Abatement Interest (August)			1,049.40	461,835.50
9/30/2024	Abatement Interest (September)			1,052.97	462,888.47
10/31/2024	Abatement Interest (October)			683.65	463,572.12
11/22/2024	Moore, Carla	1004308	(87.10)		463,485.02
11/30/2024	Abatement Interest (November)			1,144.52	464,629.54
12/31/2024	Abatement Interest (December)			883.03	465,512.57
1/31/2025	Abatement Interest (January)			835.89	466,348.46
2/4/2025	Edicare (1st Round)	1004943	(80,000.00)		386,348.46
2/4/2025	HC Board of Ed (Prevention Now)	1004945	(20,000.00)		366,348.46
2/4/2025	HC Board of Ed (Behavioral Health)	1004946	(100,000.00)		266,348.46
2/11/2025	Pearlton Housing Initiative	1005088	(50,000.00)		216,348.46
2/18/2024	United Way	1005150	(60,000.00)		156,348.46
2/25/2025	Bernard Community Center	1005187	(40,000.00)		116,348.46
2/28/2025	Abatement Interest			194.90	116,543.36
3/7/2025	CASA of Highland Rim	1005305	(12,700.00)		103,843.36
3/7/2025	Hope In Recovery	1005312	(75,000.00)		28,843.36
3/7/2025	VFW Post 4967	1005339	(8,000.00)		20,843.36
4/7/2025	Opioid Abatement (County Distribution)	8587450		119,117.61	139,960.97
4/21/2025	Opioid Settlement (US Bank) Walgreens Settlement	110704478		2,965.60	142,926.57
4/30/2025	Abatement Interest (April)			275.34	143,201.91
5/30/2025	Abatement Interest (May)			318.38	143,520.29
6/23/2024	Opioid Settlement (US Bank) Kroger	110741744		1,642.96	145,163.25
6/23/2024	Opioid Settlement (US Bank) Kroger	110741745		1,642.96	146,806.21
6/26/2025	The Booker D. Foundation	1006503	(15,000.00)		131,806.21
6/30/2025	Abatement Interest (June)			319.23	132,125.44
7/30/2025	Abatement Interest (July)			320.08	132,445.52
8/12/2025	Opioid Settlement (US Bank) Allergan Settlement			3,445.50	135,891.02
8/8/2025	Opioid Settlement (Wilmington Trust)	35984		11,788.54	147,679.56
8/18/2025	Opioid Settlement (US Bank) Teva Settlement	110806595		3,114.07	150,793.63
8/18/2025	Opioid Settlement (US Bank) CVS Settlement	110805896		6,101.30	156,894.93
8/30/2025	Abatement Interest (August)			320.94	157,215.87

9/30/2025	Abatement Interest (September)			308.72	157,524.59
10/30/2025	Abatement Interest (October)			303.46	157,828.05
11/25/2025	Pearltown Housing Initiative (Return of Grant Funds)	34039		50,000.00	207,828.05
11/30/2025	Abatement Interest (November)			310.05	208,138.10
12/31/2025	Abatement Interest (December)			394.67	208,532.77
1/2/2026	VFW Return of funds			685.06	209,217.83
1/31/2026	Abatement Interest (January)			440.00	209,657.83
2/10/2026	The Booker D. Foundation Return of funds	5562		7,491.32	217,149.15
2/23/2026	CASA of Highland Rim (Return of Grant Funds)			1,945.01	219,094.16
2/28/2026	Abatement Interest (February)			441.13	219,535.29
3/23/2026	EduCare (Return of Funds)	VV778		5,000.00	224,535.29
3/27/2026	Bernard Community Center (Return of Funds)	34141		10,542.99	235,078.28
3/27/2026	Hope In Recovery (Return of Grant Funds)	1607		37,304.28	272,382.56
3/31/2026	Abatement Interest			441.41	272,823.97
4/13/2026	CASA of Highland Rim (Return of Grant Funds)	1755882		61.79	272,885.76
5/4/2026	Opioid Abatement (County Distribution)			74,144.72	347,030.48
5/5/2026	Opioid Settlement (US Bank) Walgreens Settlement	110968645		2,965.60	349,996.08
5/7/2026	Opioid Settlement (US Bank) Kroger	110971337		1,642.96	351,639.04
4/17/2026	Stryker (EMS Heart Monitor/CPR Devices)	1009608	(163,891.05)		187,747.99
04/31/2026	Abatement Interest (April 2026)			220.71	187,968.70
					187,968.70
					187,968.70
					187,968.70
			(624,678.15)	812,645.85	187,968.70
	Pending Payments				
	Allocated for Board				(5,000.00)
					182,968.70

crystal.fitzgerald@hickmancountytn.gov

From: Admin Educare <educareadmin@gmail.com>
Sent: Thursday, May 7, 2026 2:39 PM
To: crystal.fitzgerald@hickmancountytn.gov
Subject: Educare Payment

Hi Crystal,

I just wanted to let you know that we shut down the admin@educareprograms.org email. I am now using this email for all interactions for Educare. I am pleased to tell you that Educare will be sending you \$60,000 towards the repayment of our opioid funds balance. It is my hope that once we have everything closed out Educare will be able to send the final \$2000. The check will once again come to your email address as an echeck, as did the last payment of \$5000. You will be able to print it and deposit as with any check.

Thank you for your patience with this process. Let me know if you have any additional questions.

Warm Regards,
Cynthia Bullinger
Board President
Educare LLC
615-519-3192

67,017.12 Limited
(5,000.00) 3/28 Returned
(60,000.00) Pending

2,017.12 Remaining



HICKMAN COUNTY

TENNESSEE

Hickman County Opioid Settlement Board

Application for Opioid Settlement Funding

Application due date	August 31 st , 2025
Anticipated notice of award	November 1 st 2025
Anticipated funding period	2025/2026 Fiscal Year
Submission date	May 7, 2026

Organizational Information

Organization name	Hickman County Schools
Purpose of organization	The Hickman County School System exists to engage and develop the mind, body, and character of every student for success in education, work and life. Provide public education to students k to 12th grades.
Type of organization (501c3, for profit, governmental)	Governmental
Federal tax ID number	62-6000673
Is your organization certified, licensed, or accredited by the state of TN? If yes, provide documentation.	☒ Yes ☐ No
Amount of funding currently (already) being received from Hickman County and purpose.	\$100,000.00 for 2024. The School district utilized funds to staff the Brief Intervention Specialist position to provide Intervention to students; Oversight of program, and a data tool which was not purchased. 
Is your organization headquartered in Hickman County?	Yes
Have you applied for Opioid Abatement Funds in any other county?	No

Street address	115 Murphree Avenue, Centerville, TN 37033
Email address	olivia.felts@hickmank12.org
Phone number	615-9701783
Name of project director	Olivia Felts
Title of project director	Director of Behavioral Health Department
Name of project contact	Olivia Felts
Title of project contact	Director of BHD

Project Information

Project title: The Hickman County Schools Behavioral Health Project
Project description: The Hickman County Schools Behavioral Health Project seeks continued funding to sustain the Brief Intervention Specialist position and the coordinated oversight necessary to implement a school-based opioid prevention and behavioral health intervention framework. This project serves as a critical upstream prevention and intervention strategy within the district's opioid response efforts by identifying and supporting students demonstrating substance-use behaviors, addiction risk factors, emotional distress, or behavioral concerns associated with increased vulnerability to opioid misuse and substance dependency. Services address concerns including vaping, marijuana use, alcohol use, prescription medication misuse, and co-occurring mental health concerns through evidence-based brief intervention, psychoeducation, coping-skills development, and referral coordination. The project also supports students impacted indirectly by substance misuse within the home or community environment, recognizing the emotional, behavioral, and academic impact of opioid-related family instability, addiction exposure, and trauma on youth functioning and long-term outcomes. The project will also include a student-led youth council organized and facilitated by the Behavioral Health Department team to equip and empower students to promote healthy decision-making, foster drug-free peer support, strengthen youth leadership, and enhance the overall school climate. Funding will additionally support program oversight, coordination, intervention materials, prevention resources, and operational supplies necessary for effective service delivery. 
Project objectives: Provide early identification and intervention services for students demonstrating substance-use behaviors, addiction risk factors, or opioid-related vulnerabilities. Reduce progression of substance use, including vaping, marijuana use, alcohol use, and prescription medication misuse, through evidence-based brief intervention and prevention strategies. Increase student access to school-based behavioral health support, substance-use intervention, and referral coordination services. Support students impacted by opioid misuse, addiction, trauma, and substance-related instability within the home or community environment. Establish and support a student-led youth council focused on substance-use prevention, peer support, leadership development, and promotion of a positive, drug-free school culture. Strengthen protective factors through psychoeducation, coping-skills development, emotional regulation support, and coordinated behavioral health intervention. Maintain coordinated implementation and oversight of the district's opioid prevention and behavioral health intervention framework through the Behavioral Health Department team.
Project activities: Conduct behavioral health and substance-use risk screenings for referred students. Provide individualized brief intervention services focused on substance use, addiction risk factors, emotional regulation, and behavioral health concerns. Deliver psychoeducation related to opioid misuse, addiction prevention, vaping, marijuana use, alcohol use, prescription medication misuse, and healthy coping strategies. Coordinate referrals and follow-up services with school personnel, families, behavioral health providers, and community substance-use resources. Organize and facilitate a Behavioral Health Department-led youth council that engages students in substance-use prevention activities, peer leadership, school climate initiatives, awareness efforts, and promotion of healthy, drug-free lifestyles. Support students impacted by family or community substance misuse, addiction exposure, trauma, or instability. Utilize evidence-based intervention materials, workbooks, prevention resources, and student engagement supports during intervention services. Maintain program coordination, documentation, communication, and oversight through the Behavioral Health Department team.

Project partners or collaborators:

Expected outcomes and how success will be measured:

Students identified as at-risk for substance misuse or addiction will receive timely intervention and support before behaviors escalate to higher-risk substance use or crisis involvement.
Students participating in brief intervention services will demonstrate increased knowledge of the risks associated with opioid misuse, addiction, vaping, marijuana use, alcohol use, and prescription medication misuse.
Students will demonstrate improved coping skills, emotional regulation, problem-solving abilities, and connection to supportive resources.
Increased access to coordinated behavioral health and substance-use intervention services within the school setting.
Increased support and intervention for students impacted by opioid-related family instability, addiction exposure, trauma, or adverse childhood experiences.
Increased student leadership, peer engagement, and promotion of positive, drug-free school culture through participation in youth council activities.
Strengthened collaboration between the Behavioral Health Department, schools, families, and community providers to improve continuity of care and student support.

Project timeline:

The School Year of 2026-2027, Beginning July...

New or existing project? (Check one)

☐

New

☒

Existing

If existing, have/will you receive grant funding from any other source for this project?

☐

Yes

☒

No

If yes, amount:

If existing, how will these funds be used to supplement rather than supplant the project?

These funds will supplement, not supplant, existing district behavioral health services by expanding the capacity, coordination, and resources necessary to provide targeted substance-use intervention and opioid prevention services for students. Current district resources alone are insufficient to sustain the level of specialized early intervention, behavioral health coordination, substance-use response, and prevention efforts required to address increasing student behavioral health and addiction-related concerns. Grant funding will specifically support the continuation of the Brief Intervention Specialist position, program oversight and coordination through the Behavioral Health Department team, and intervention materials and resources necessary to enhance service delivery, increase access to support, strengthen prevention efforts, and improve outcomes for at-risk students and students impacted by substance misuse within the home or community environment.

Will you charge a fee or bill insurances for the services provided with this project?

☐ Yes

☒ No

If yes, please describe and provide estimated amounts:

Is the project evidence-based or based on promising practices? (Provide links to supporting evidence)

☒ Yes

☐ No

Link(s):

<https://pmc.ncbi.nlm.nih.gov/articles/PMC7119449/>

Data to support the need for the project:

<https://www.wfmrh.org/stats/tennessee-drug-alcohol-statistics?>

Hickman County and the State of Tennessee continue to experience significant substance-use and opioid-related concerns impacting youth and families. According to the Tennessee Department of Health, Tennessee youth rates of vaping, marijuana use, and substance-use risk behaviors remain elevated, while opioid misuse and addiction continue to significantly impact rural communities. Hickman County community health assessments identified youth vaping, THC use, opioid misuse, addiction exposure, and mental health concerns as ongoing community priorities. Local assessments further noted the significant impact of substance misuse, family instability, trauma, and addiction exposure on youth emotional, behavioral, and academic functioning. Research consistently demonstrates that early substance use, including vaping, nicotine use, marijuana use, and prescription medication misuse, increases risk for future addiction and opioid misuse, highlighting the importance of school-based early intervention and prevention services.

Strategies that will be addressed with funds: Select all that apply

- ☒ Primary Prevention
- ☐ Harm Reduction
- ☒ Treatment
- ☐ Recovery Support
- ☒ Education & Training
- ☐ Research & Evaluation

Target population and geographical area

Youth k-12th grade in Hickman County Schools

Anticipated number of people served with awarded funds

3,000 youth and their families will have access to care, and direct support as needed

What percentage of funds awarded will be used to serve residents of Hickman County?	All

How will this project meet the Board's main objective of saving lives?

This project supports the Board's objective of saving lives by providing early identification, intervention, and behavioral health support for youth demonstrating substance-use behaviors, addiction risk factors, emotional distress, and opioid-related vulnerabilities before concerns escalate into overdose, severe addiction, crisis involvement, self-harm, or long-term substance dependency. Through school-based brief intervention services, students receive timely support, psychoeducation, coping-skills development, referral coordination, and connection to behavioral health and substance-use resources in an accessible setting where concerns can be identified early. The youth council component promotes peer connection, positive school climate, healthy decision-making, and student-led substance-use prevention efforts that reduce isolation, increase protective factors, and encourage drug-free peer support among youth.

The project also addresses the broader impact of opioid misuse on children and adolescents by supporting students affected by family addiction, overdose exposure, trauma, neglect, grief, and substance-related instability within the home or community environment. By reducing barriers to intervention, strengthening protective factors, increasing peer support, and increasing coordination between schools, families, and community providers, the project aims to reduce future overdose-related deaths, improve student

Funding Information (Must also submit a Budget Template)

Total funding request	\$ 165,000
-----------------------	------------

Budget narrative:

Funding will support personnel costs for the Brief Intervention Specialist position, Intake Coordinator position, and program oversight provided through the Behavioral Health Department team, and materials necessary to implement school-based substance-use intervention and opioid prevention services. Budgeted expenses include intervention materials, evidence-based workbooks, prevention resources, student engagement incentives, office supplies, and operational supports necessary for effective service delivery, coordination, and student intervention efforts. Funding may also support youth council activities, prevention materials, student leadership resources, awareness initiatives, and engagement supplies that promote a positive, drug-free school culture.

How will this project be sustained after the funding period?

The district will continue pursuing diversified funding sources, community partnerships, and grant opportunities to sustain behavioral health and substance-use intervention services beyond the grant period. Hickman County Schools has established an existing Behavioral Health Department Infrastructure and collaborative partnerships with community behavioral health providers, allowing the district to continue integrating prevention, intervention, referral coordination, and student support services into ongoing district behavioral health operations. The district will also utilize program data, outcomes, and demonstrated student need to support future funding applications and long-term sustainability planning for opioid prevention and behavioral health intervention efforts. The youth council model will be integrated into ongoing Behavioral Health Department programming and supported through existing school partnerships, student leadership involvement, and future prevention-focused funding opportunities.

Checklist of Required Documents:

- ☒ Application for funding
- ☒ Completed budget and budget narrative (template provided)

- | | |
|--|--|
| ☒ | Work plan (template provided) |
| ☐ | Current annual operating budget |
| ☐ | State certification, licensure, or accreditation if applicable |
| ☐ | Letters of support from any project partners or collaborators |

Please email completed application and additional required documents (see checklist above) to mayor@hickmancountyttn.gov with subject line "Opioid Settlement Fund Application". Physical copies of this application are available in the Hickman County Mayor's office at 114 N Central Ave (Suite 204), Centerville, TN 37033 from 8:00am - 4:00pm, Monday through Friday. Call 931-729-2492 for assistance

IMPORTANT NOTE

If awarded fund the following requirements will apply:

- Executed Contract between Hickman County and your agency
- Quarterly reports submitted to Hickman County
- The Recipient shall purchase and maintain insurance not less than the limits set forth below. All coverage shall be with insurance companies licensed and admitted to do business in the State of Tennessee and with insurance carriers acceptable to the County and have a minimum A.M. Best Company's Insurance Reports rating of A or A-(Excellent).
 - Automobile Liability Insurance - \$1,000,000 Combined Single Limit, if applicable.
 - General Liability Insurance - \$1,000,000 per occurrence/\$1,000,000 aggregate; and
 - Statutory Workers Compensation Insurance, if applicable, covering all employees of Recipient.

Hickman County Opioid Settlement Board

Work Plan for Opioid Funding Application

Organization:

Date:

Objective	Activities	Outcomes	Measures of Success	Timeframe	Accountability	Funds Requested
What is the measurable result you are seeking to achieve?	What activities will be completed that help achieve the corresponding objective?	What outcome do you hope to achieve?	How will the success of the objective be assessed? What data points will be measured?	When will this part of the project begin and end?	Who is responsible for each project activity?	What are the requested grant funds for this part of the project?
Oversight and Establish and support a Reduce progression of Manage timely access to Ensure effective	Conduct screenings, provide brief Fund the Recruitment, establishment, Deliver individualized support and Coordinate referrals for students Support day-to-day program	Students impacted directly or Increased student Reduced progression of Increased successful follow-up Improved program	Success will be measured Increased visibility and Student self-report data Increased successful follow-up Availability of necessary	July 29, 2026- May 24, 2026 July 29, 2026- May 24, 2026 July 29, 2026- May 24, 2026 July 29, 2026- May 24, 2026	Olivia Felts, Director Behavioral Health Kailey Cannon Brief Raven Hickok Intake Olivia Felts, Director	\$0.00 \$10,000.00 \$70,000.00 \$80,000.00 \$5,000.00

Total Funds Requested
\$165,000.00

HICKMAN COUNTY, TENNESSEE

FUTURE LAND USE PLAN

APRIL 2026



HICKMAN COUNTY
TENNESSEE

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Prepared By



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SECTION I

INTRODUCTION

Hickman County, Tennessee, was established in 1807 in Middle Tennessee, south of Dickson County, west of Davidson and Williamson Counties, and northwest of Maury County. Noted for its natural beauty, bucolic lifestyle, and outdoor recreational opportunities, Hickman County has become increasingly popular among residents and visitors across Middle Tennessee. Today the county is one of 14 counties located within the Nashville, TN Metropolitan Statistical Area (MSA), ranking 11th in total population across the MSA.

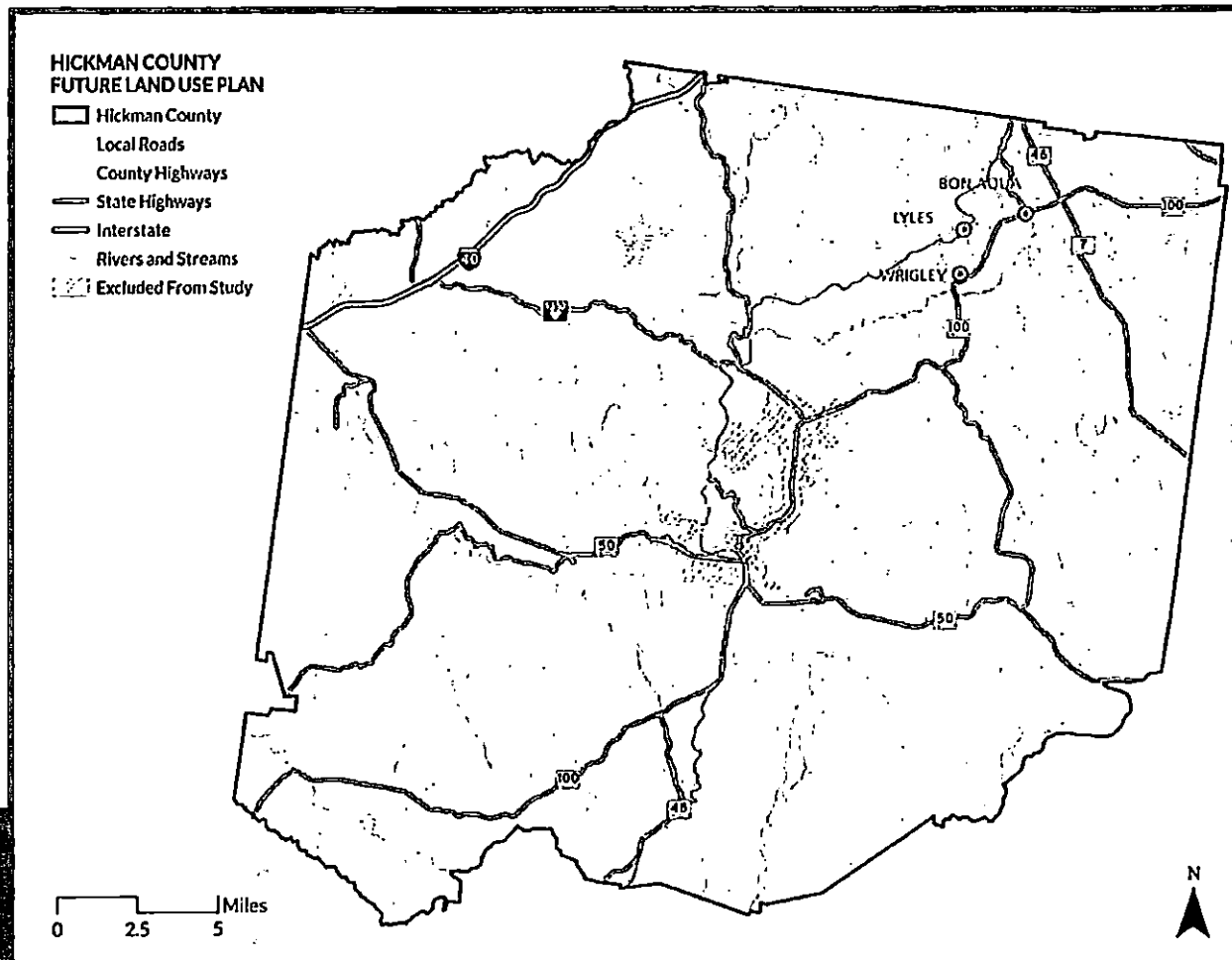
While Centerville is the only incorporated city in Hickman County, Bon Aqua Junction, Ripley, and Lyles are all classified as Census Designated Places. Additional unincorporated communities include Aetna, Brushy, Bucksnort, Coble, Farmer's Exchange, Gray's Bend, Grinders Switch, Little Lot, Locust Creek, Nunnely, Only, Pinewood, Pleasantville, Primm Springs, Shady Grove, Shipp's Bend, Spot, Swan, Totty's Bend, and Vernon.

Hickman County is governed by a 14-member Board of County Commissioners, with two elected commissioners from each of the seven districts, along with the County Mayor. The Hickman County Regional Planning Commission includes eleven members who oversaw the Hickman County Growth Plan. The Growth Plan was first approved in June 2000 and amended in 2006 to include the East Hickman planned growth area. In January 2006, Hickman County implemented county-wide zoning, subdivision regulations, and building codes, managed by a Building Commissioner. The Board of Zoning Appeals (BZA) was established concurrently with the zoning resolution.

PLAN PURPOSE

In 2024, the Hickman County Planning Commission began an update to the County's 2006 Future Land Use Plan, with a focus on updating the county's Growth Plan originally established as required by Public Chapter 1101. Beyond state requirements, a land use planning process provides an opportunity for the county to periodically assess its existing trends and dynamics, understand its current growth trajectory, and establish a preferred vision for growth over a twenty-year planning period.

Figure 1. Hickman County



CURRENT FUTURE LAND USE PLAN

The county's current Future Land Use and Transportation Policy Plan includes a comprehensive framework for the county's land and transportation development through 2025. Included in the current plan is a Development Plan component that includes implementation strategies developed through community input gathered by the Hickman County Planning Commission.

LAND USE CATEGORIES

The development portion of the plan breaks the county down into four land use categories: Rural Areas, Crossroad Communities, Urban Growth Boundaries (UGB), and Planned Growth Areas (PGA). Land use categories are further defined by the opportunities and challenges presented by each, with corresponding vision statements and development policies.

Rural Areas: This category focuses on maintaining the county's rural character while preserving natural, cultural, and historic resources such as farms, open spaces, hillsides, wooded areas, and historic corridors. The plan states a need to balance active agricultural operations with new residential developments designed to minimize environmental impact. Development policies are focused on prioritizing agricultural uses, rural commercial activities, and tourism that aligned with the rural character. Flexible, conservation-style residential development that preserved open spaces, integrated natural resources, and maintained historic features were also proposed.

Crossroad Communities: This category prioritizes maintaining the existing character of current crossroad communities through historic preservation and sensitive new development that respects the crossroad community scale. The plan intended for

these communities to complement rural areas and accommodate a minor share of forecasted growth. Alternative transportation modes like pedestrian and bicycle trails were recommended as well.

Centerville Urban Growth Boundary (UGB):

Centerville's UGB encompasses the land surrounding Centerville and is where the bulk of future development is intended to occur. Portions of the County within the UGB are intended to remain largely undeveloped until annexed by the Town. While under County zoning, this area would continue to adhere to the Rural Areas policies and discourage alternative non-municipal sanitary sewer systems, instead following Centerville's sanitary sewer policy.

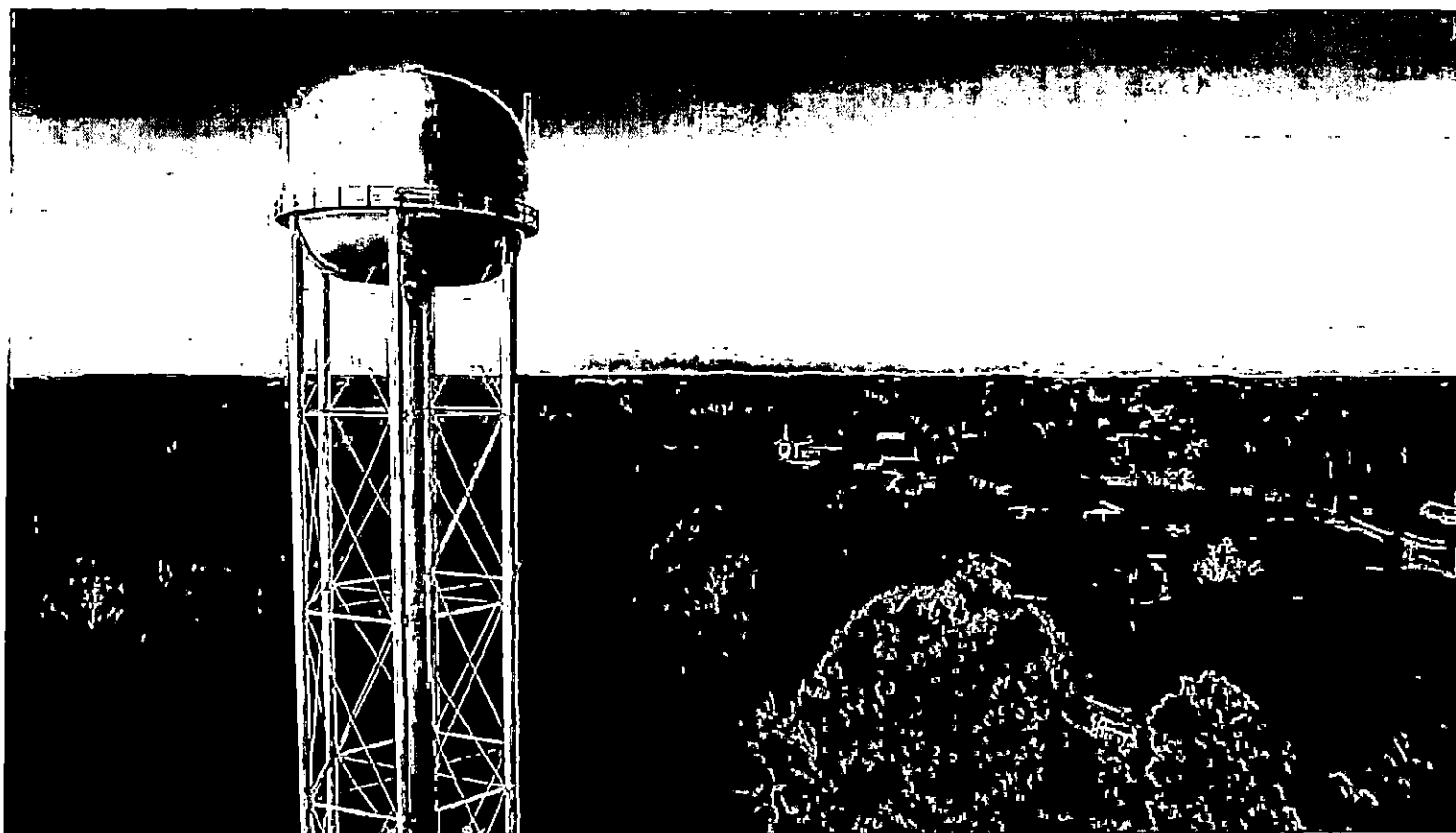
Planned Growth Area (PGA): The County's Planned Growth Area (PGA) is located in northeast Hickman County and aimed to ensure compatible land uses and densities while preserving natural resources and providing adequate public facilities. The area was recommended to remain predominantly residential, with commercial developments along arterial roadways and some lighter industrial uses allowed. Improved site plan and design standards, particularly for landscaping, signage, and parking in non-residential areas was recommended to encourage high-quality development. The plan recommended pedestrian facilities be included in all new developments, with the aim of improving connectivity between key destinations such as residential, commercial, recreational, and school areas. Quality open space was recommended to be an integral part of the PGA development. The plan recommended that infrastructure availability, especially sewer and water services, be consulted prior to developments.

IMPLEMENTATION STRATEGIES

The 2008 plan concludes with various implementation strategies. Strategies focused on four core elements: 1) land use patterns, 2) coordinating public facilities with development, 3) open space protection, and 4) historic/cultural resource protection. For

land use patterns, the plan aimed to encourage compact growth within the UGB and PGA by improving coordination between the Town of Centerville and the County on land use, zoning, and development policies, and ensuring densities and land

uses support the County's rural economy and character. Overall, implementation strategies were designed to work cohesively, with each supporting various elements of the development plan to guide Hickman County growth going forward.



UPDATING THE PLAN

County growth plans, and a coordinating committee to develop these plans, have been required in Tennessee since 1998 under Public Chapter 1101—with the exception of counties with metropolitan governments. While plans do not have an expiration date under the statute, their utility is diminished after a period of 20 years, which is the planning horizon required under law. Furthermore, any changes to Urban Growth Boundaries (UGBs) or Preferred Growth Areas (PGAs) necessitate a formal update of the plan.

Adoption and acceptance of an updated Future Land Use Plan will refresh and update the activities that led to the 2008 plan, and reflect the changing dynamics of the county, growth trends in the Middle Tennessee region more broadly and their impacts to Hickman County specifically, and will help ensure compliance with Public Chapter 1101 requirements.

Beyond state requirements, the land use planning process offers communities an invaluable opportunity to assess their needs and articulate their vision for the future. This plan and document are intended to update the future land use plan for the county, with an understanding of Hickman County's current conditions, growth pressures, and desire for a rural development pattern and preservation of natural resources. The process undertaken as part of development of this report included ongoing and frequent engagement with the County's Planning Commission, in person and online community engagement opportunities, revised placetype development, and, finally, the establishment of a revised future land use map to guide development into the future.

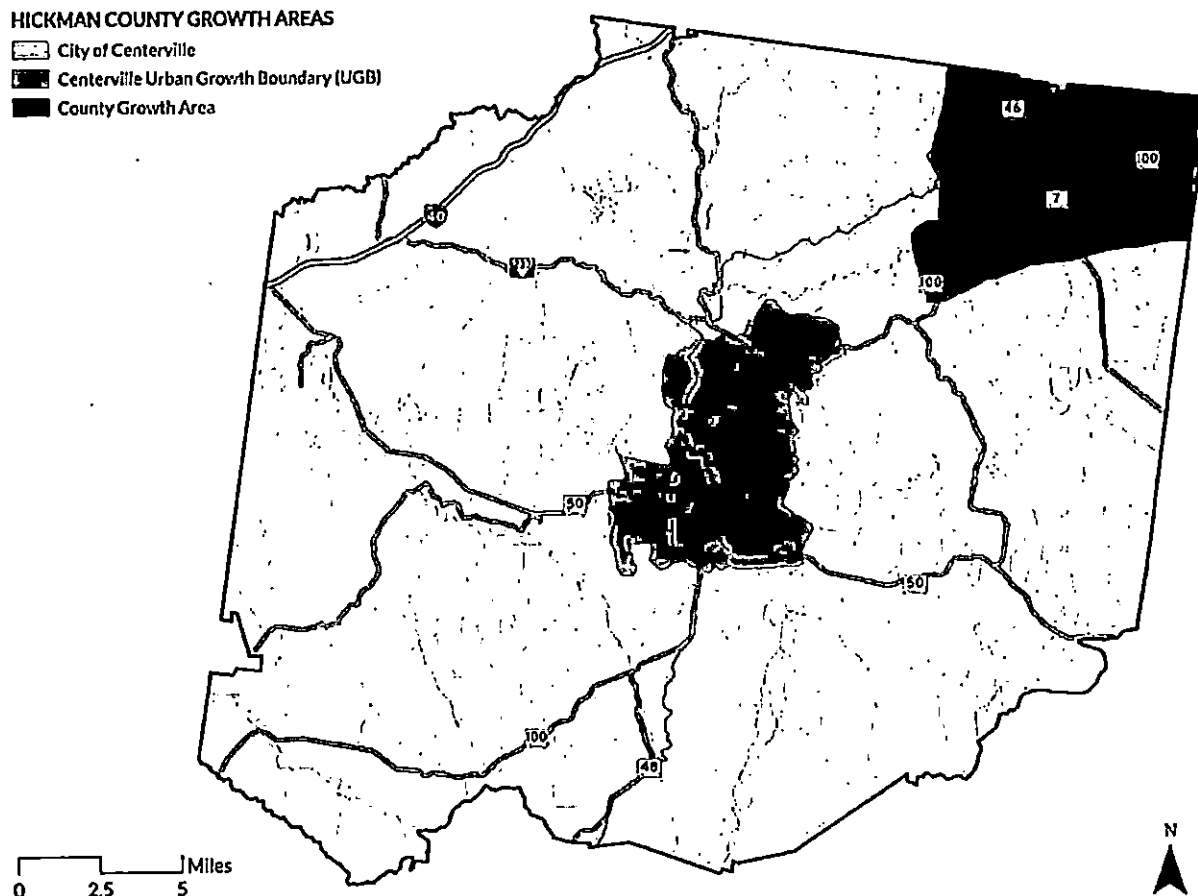
EXISTING GROWTH AREAS

The Hickman County Growth Plan – last updated in 2006 – established two Growth Areas, one each for the Town of Centerville and Hickman County. This plan was developed in accordance with the requirements laid out in Public Chapter 1101, which established a requirement for all counties – and their constituent jurisdictions – to establish growth areas, sometimes also referred to as Urban Growth Boundaries in the context of incorporated cities and towns.

The Hickman County Future Land Use Plan does not formally update the existing Growth Plan. It does, however, provide clear direction to town and county leaders on the needed extent of an updated growth area when the growth is formally updated.

At the time of publication, Centerville leaders indicated an intent to update the Town's own future land use plan. It is recommended that a formal update of the County Growth Plan be initiated in coordination with the Town's planning process, which will provide clear direction and broad public awareness for the update.

Figure 2. Existing County Growth Areas



A formal update can be jointly initiated by Centerville and Hickman County. The key requirements include convening a coordinating committee, holding at least one public hearing, and both the Centerville Board of Mayor and Alderman and Hickman County Commission adopting the amended growth plan by resolution.

The coordinating committee must include representatives from the following entities:

- Hickman County mayor's office;
- Town of Centerville mayor's office;
- Town of Centerville Public Works;
- Bon Aqua-Lyles Utility District (largest non-municipally owned county utility provider);
- Hickman County Soil Conservation District;
- Hickman County Schools;
- Hickman County Chamber of Commerce; and
- At-large members (two each from Centerville and Hickman County).

The adopted growth plan is then submitted to the Local Government Planning Advisory Committee (LGPAC) – currently housed within the Tennessee Department of Economic and Community Development (TNECD) – for final review and approval.

RELATIONSHIP WITH CENTERVILLE GROWTH AREA (URBAN GROWTH BOUNDARY)

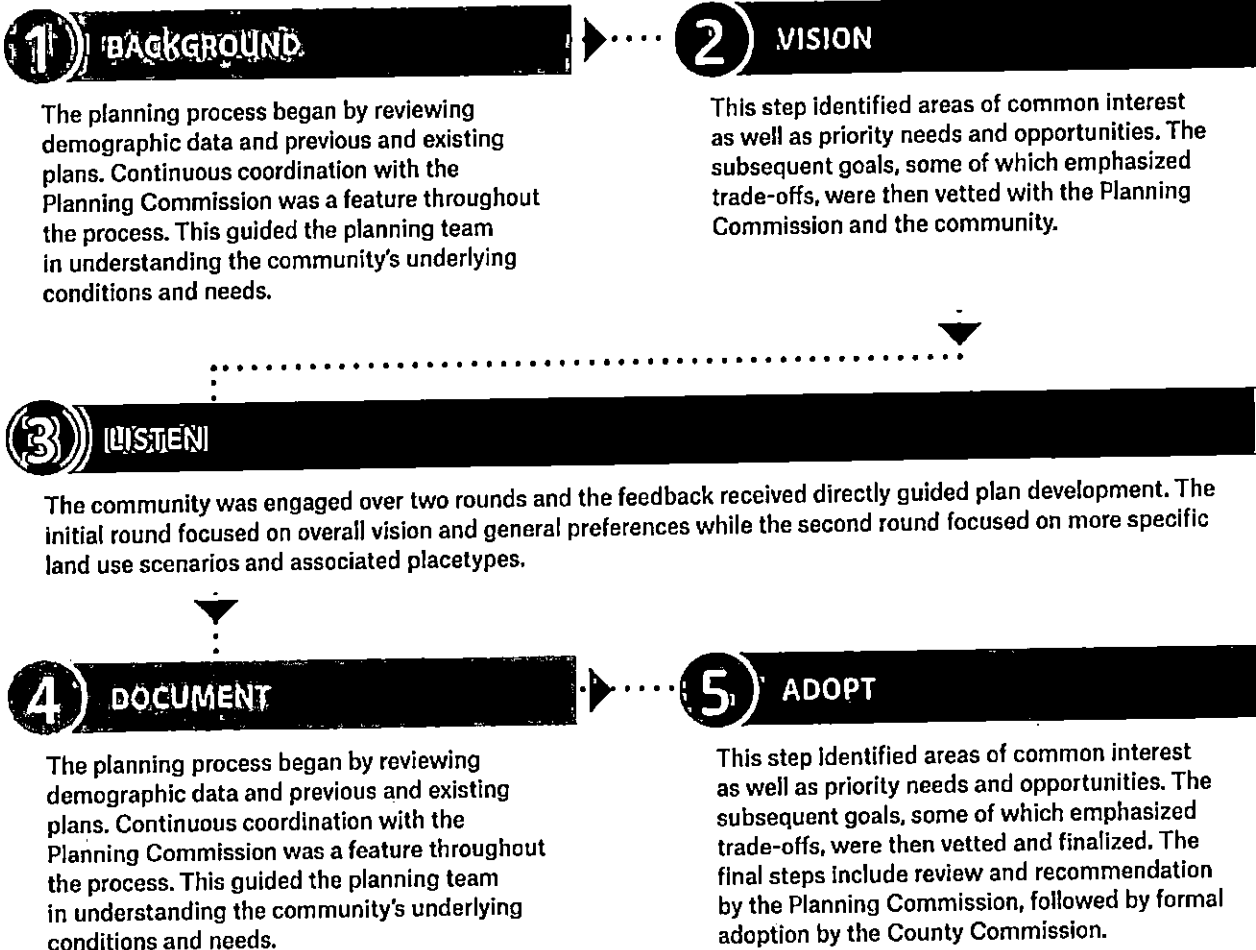
The Centerville Urban Growth Boundary (UGB) is designated as the primary area for future growth in the Centerville area, in line with Tennessee Public Chapter 1101. The Hickman County Future Land Use Plan acknowledges that some county growth should occur in and around Centerville since the town can better provide urban or suburban services – especially sanitary sewer and roads – and that the Town of Centerville exercises regulatory authority over areas falling within the UGB.

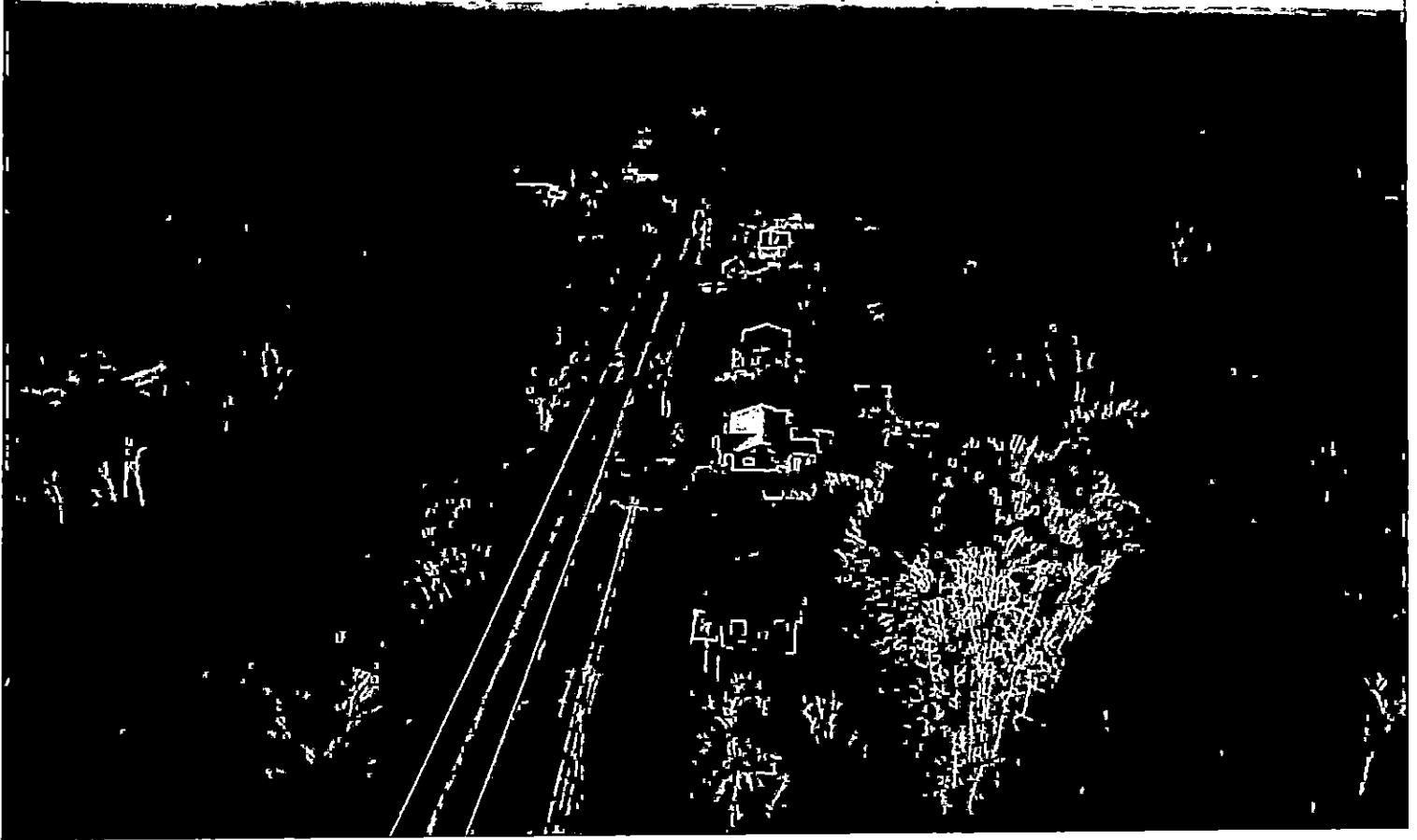
To this end, the Hickman County Future Land Use Plan includes the following policies with respect to the Centerville Growth Area – referred to below as the UGB.

- **Coordination with Centerville's Plan** – The county accepts Centerville's land use plan and wants development within the UGB to follow it.
- **Annexation before Development** – The vision is for most land in the UGB to remain largely undeveloped until annexed into Centerville and brought under its land use regulations.
- **Intergovernmental Review** – If property owners want to develop before annexation, the county will coordinate review to address multi-jurisdictional impacts, with the intent of eventual annexation.
- **Discouragement of Low-Density Rural Development** – Development at rural densities with rural infrastructure within the UGB is discouraged since it can make annexation less desirable and represents underutilization of land.
- **Policy Collaboration** – Hickman County intends to work with Centerville on intergovernmental agreements to manage interim zoning policies and ensure infrastructure and land use compatibility until annexation occurs.

THE PLANNING PROCESS

The development of the Future Land Use Plan was based on research into Hickman County's current state and needs, continuous coordination with the Hickman County Planning Commission and county leadership, and a two-round community engagement strategy including two online surveys and eight in-person events.





SECTION 2

KEY ISSUES AND OPPORTUNITIES

To better plan for the future of Hickman County, an analysis of existing conditions and trends was completed to better understand current development patterns and uses, demographic conditions and trends, and current infrastructure services and constraints. This section provides a brief discussion of the key issues and opportunities identified. A detailed discussion of existing conditions and trends is included as Appendix A.

EXISTING LAND USE

This section explores the current land use in Hickman County and provides an overview of how land is currently utilized across the county. Understanding these patterns is essential for guiding future development and ensuring balanced growth that meets the needs of residents while preserving and growing the county's natural and cultural assets. The land use designations discussed here were drawn from the existing land use dataset maintained by the Tennessee Comptroller of the Treasury. This discussion does not include land currently within the municipal limits of the Town of Centerville.

AGRICULTURE

Agriculture is by far the dominant land use in unincorporated Hickman County, encompassing over 50 percent of the land.

FOREST & TIMBER

Forest & Timber is the second most prevalent land use, representing over one-third of current land use in the county. This use is most prevalent on the steep hills and ridges that characterize much of Hickman County's topography.

RESIDENTIAL

Residential includes all residential land such as agricultural dwellings, rural residential estates, single-family detached homes, and multi-family housing developments. These represent just under 10 percent of the county's overall land use. Residential land uses are concentrated in the northeastern portion of the county and the areas immediately adjacent to Centerville.

INDUSTRIAL

Most of the county's industrial land uses are within the Town of Centerville, concentrated in the Shippo Bend areas. Within unincorporated Hickman County, industrial uses are found in the Nunnely industrial cluster, northeast Hickman County, and adjacent to the Centerville Airport.

UTILITIES

Major utility uses include land owned by Tennessee Gas Pipeline—immediately northwest of the Town of Centerville—and CSX right-of-way that bisects the county from north to south.

COMMERCIAL

Most commercial development in unincorporated Hickman County are interspersed with current residential development or located at key intersections—particularly between major roadways—within the community. The densest stretch of commercial land use can be seen in the northeast portion of the county.

RELIGIOUS

Hickman County is home to a large number of houses of worship, many of which are concentrated in the northeast, closest to the county's population centers. Hickman County is also home to multiple sites owned and operated by religious institutions for camp or retreat events. Notable examples include Cedar Crest Camp in Lyles and NaCoMe Camp & Retreat Center in Pleasantville.

GOVERNMENT

Government uses include any land use owned and operated by city, county, or state government. While most are concentrated within Centerville, community centers, libraries, and schools are examples of such uses in the unincorporated county. A notable state use is the Turney Center Industrial Complex in Only, which is owned and operated by the Tennessee Department of Corrections.

Table 1. Existing Land Use Breakdown

EXISTING LAND USE	ACRES	SHARE(%)
Agriculture	190,851	50.6%
Forest & Timber	140,660	37.3%
Residential	34,812	9.2%
Industrial	82	0.0%
Utilities	774	0.2%
Commercial	3,488	0.9%
Religious	1,671	0.4%
Government	4,144	1.1%
Other	795	0.2%
Total	377,277	100.0%

Table 2. Developed Land Use Breakdown

DEVELOPED LAND USE	ACRES	SHARE(%)
Residential	34,812	76.1%
Industrial	82	0.2%
Utilities	774	1.7%
Commercial	3,488	7.6%
Religious	1,671	3.7%
Government	4,144	9.1%
Other	795	1.7%
Total	45,766	100.0%

HICKMAN COUNTY LAND USE

-  Agriculture
-  Forest & Timber
-  Residential
-  Industrial
-  Utilities
-  Commercial
-  Religious
-  Government
-  Other
-  Excluded From Study
-  FEMA Flood Zones

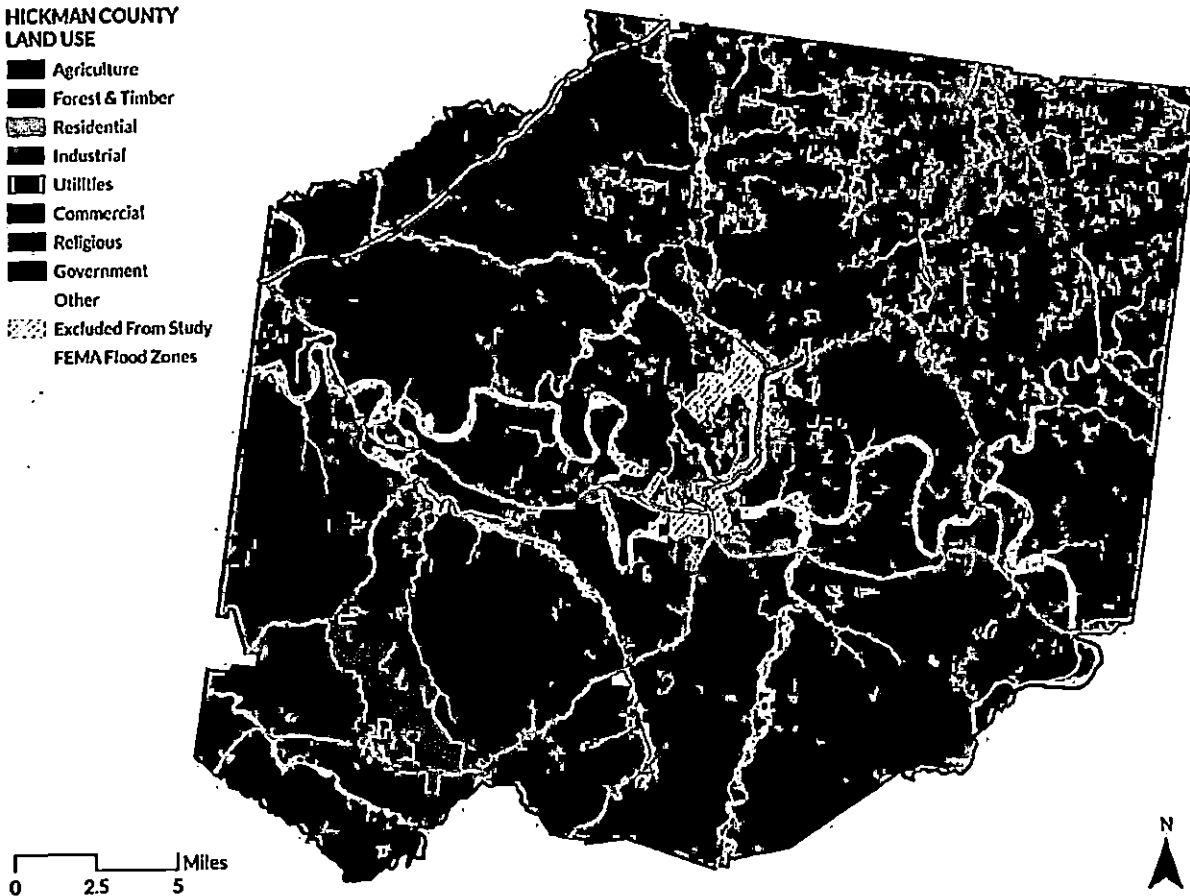


Figure 3. Existing Land Use

POPULATION GROWTH AND DEMAND

CURRENT POPULATION

Hickman County has experienced steady, gradual growth since 2016, growing by approximately 978 residents or by a growth rate of four percent between 2016 and 2023. Figure 4 helps to illustrate the recent wave of growth. Though the 2024 American Census Survey Data is unavailable for download, census population estimates for 2024 estimate Hickman County's population to be 25,859 (+2.5 percent from 2023).

Looking further back, Hickman County hovered between approximately 13,000 to 16,000 residents through the 1980s, with a steady decline in population through 1960. Since then, the county has experienced continued growth, with the rate of growth increasing in the

1990s and then experiencing another period of growth beginning in 2016. These growth spurts can generally be understood to correspond to growth in Middle Tennessee broadly, and the Nashville metropolitan region more specifically.

Importantly, recent population change has not been geographically distributed evenly through the county, with the Town of Centerville and the northeastern area around Bon Aqua receiving the largest share of population growth since 2012. Moreover, large swaths of the county have experienced a net decrease in population over the same period.

Figure 4. Population (2012–2023)

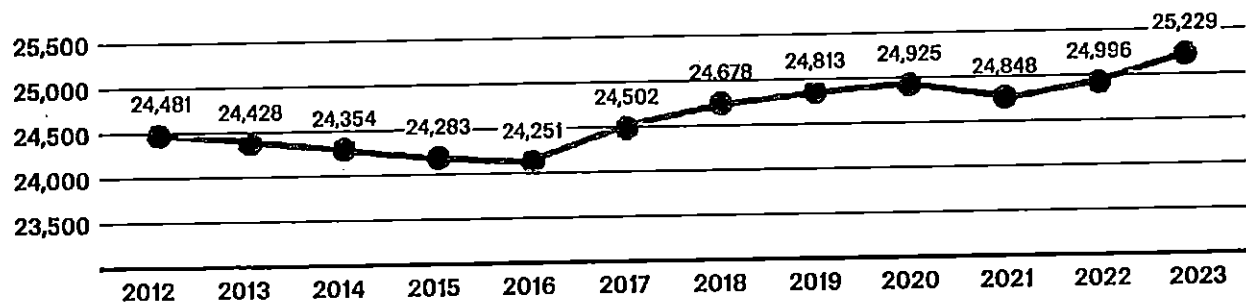
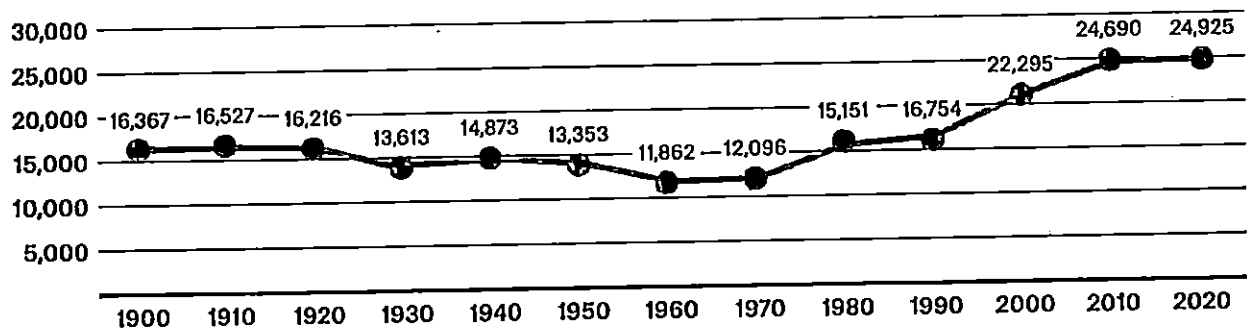


Figure 5. Population (1900–2020)



HICKMAN COUNTY POPULATION CHANGE (2014-2023)

- Decline ≥ 25%
- Decline < 25%
- 0 - 10%
- 10-25%
- 25%+

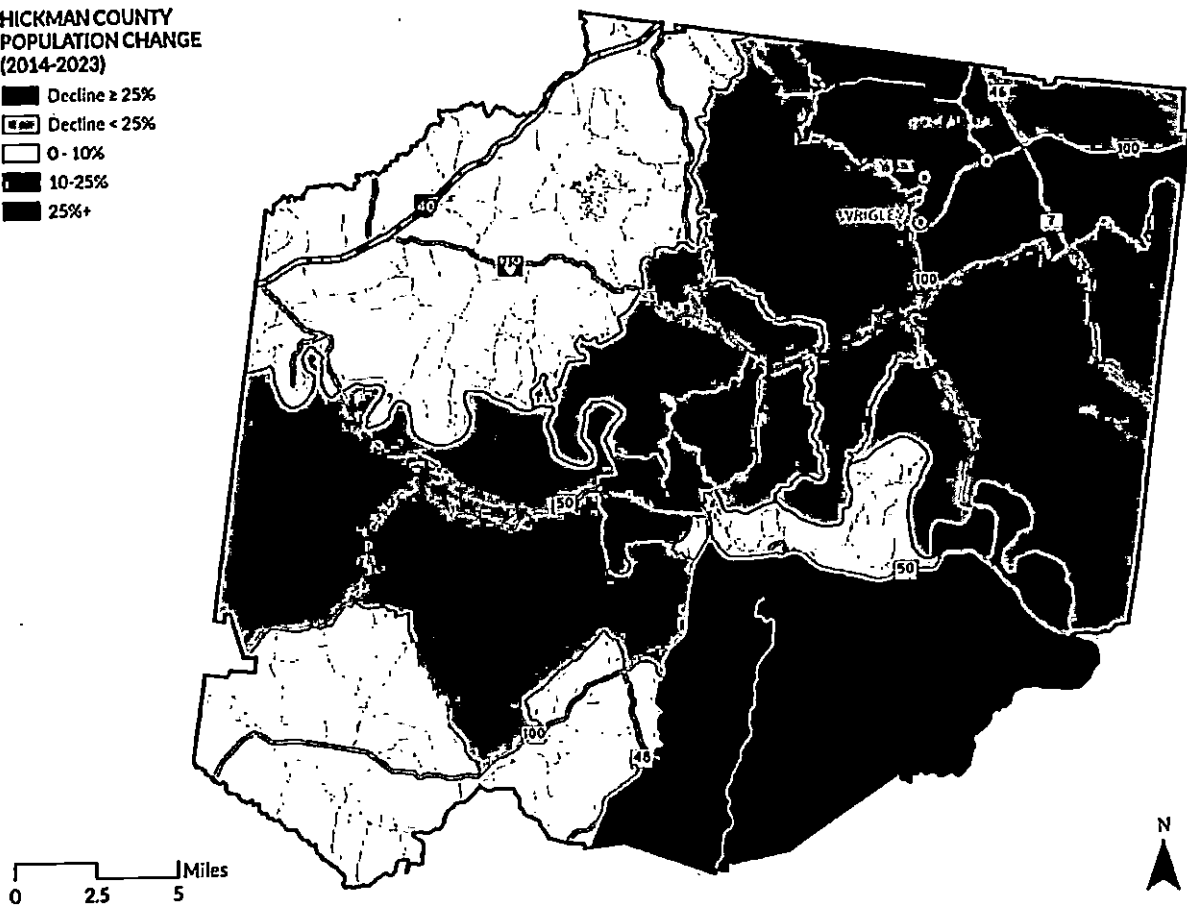


Figure 6. Hickman County Population Change (2014–2023)

FUTURE POPULATION

The Boyd Center for Business and Economic Research, housed at the University of Tennessee—Knoxville, is the state's primary source for population projections. The center projects Hickman County to lose approximately 0.4 percent of its population between 2022 and 2040. However, other Middle Tennessee and statewide projections suggest that net population growth is still a possibility, particularly within portions of the county more oriented toward Nashville.

Tennessee is expected to add nearly a million people between 2022 and 2040 (+12.6 percent), while Middle Tennessee is expected to add nearly 600,000 (+29.1 percent), a majority share of the overall statewide growth. Additionally, recent Census Bureau data estimates Hickman County's 2024 population to be 25,859, which exceeds the Boyd Center's baseline 2024 projection by approximately 200. Other factors indicating a potential growth trend include the rise of remote work and the county's fiber internet availability, rising home prices in Davidson, Williamson, and Dickson Counties, and an increasing trend of homesteading, farming, and rural living in younger generations.

INFRASTRUCTURE

POTABLE WATER

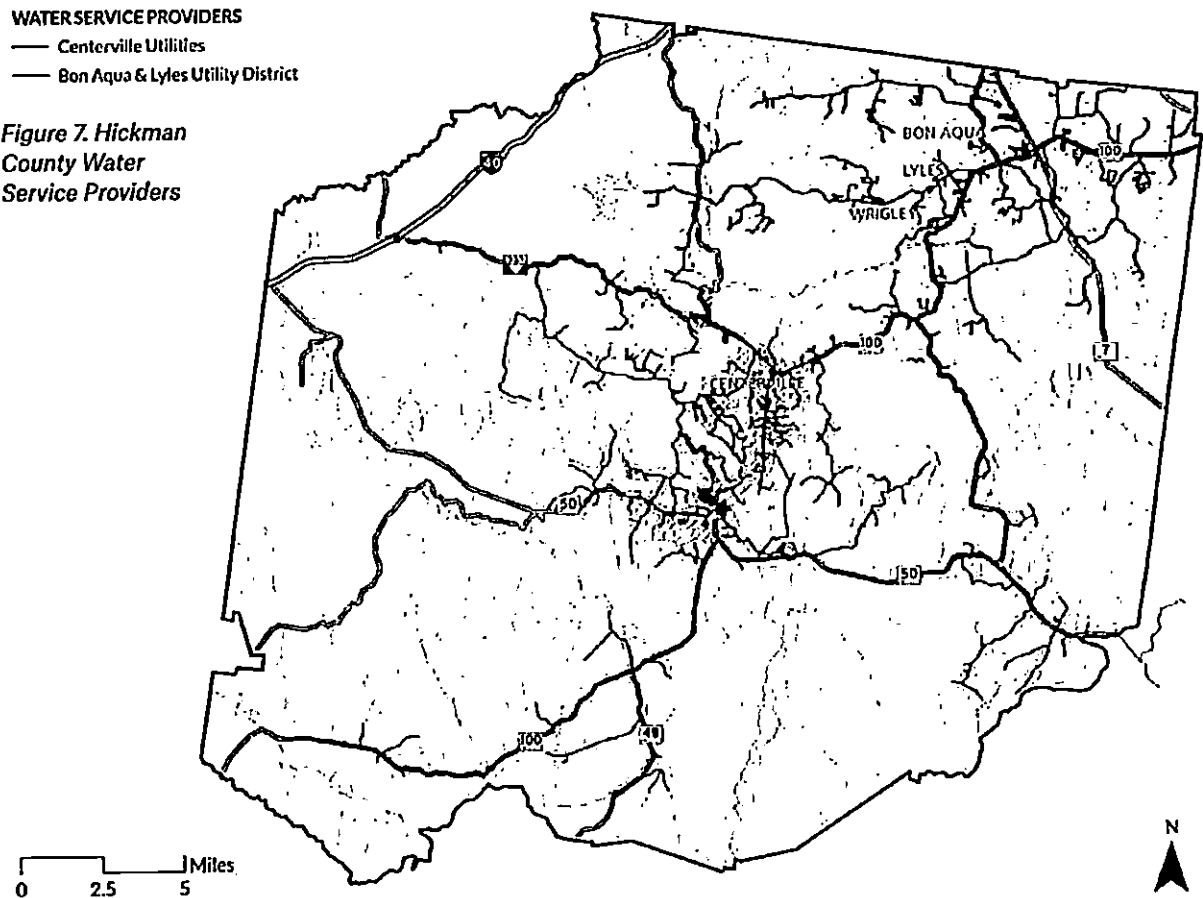
Centerville Utilities offers water service within Centerville's boundaries while also extending into the eastern, western, and southern sections of the county. Additionally, Bon Aqua and Lyles Utility District covers much of the Northeastern quadrant of the county, encompassing Bon Aqua, Lyles, and Wrigley. Figure 7 shows many of the Centerville Utilities service areas

follow along major roadways with minimal coverage to the south and west. Neither service providers provide coverage on the eastern edge of the county.

Areas not within the Centerville Utilities and Bon Aqua and Lyles Utility District service areas are serviced by onsite well water. Additional discussion on utility infrastructure is included in Appendix A.

WATER SERVICE PROVIDERS
— Centerville Utilities
— Bon Aqua & Lyles Utility District

Figure 7. Hickman County Water Service Providers



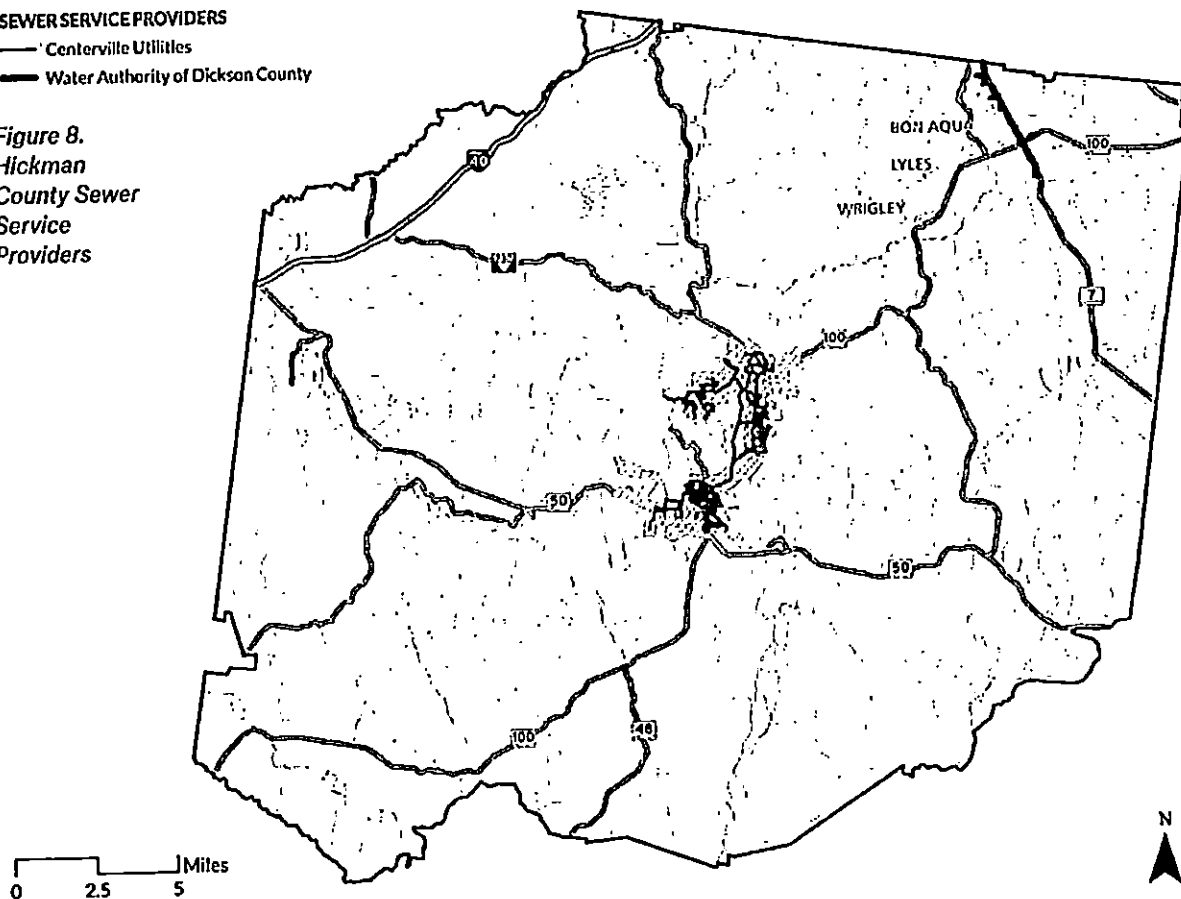
SEWER / WASTEWATER

Wastewater treatment is a critical element of any development decision. Hickman County has two sewer service providers: Centerville Utilities and The Water Authority of Dickson County (WADC). Centerville utilities offers wastewater treatment service, generally, to residents in the Centerville city limits (Figure 8). To the northeast, WADC services TN-46 and a short portion of TN-7 south of TN-100. Outside of the Centerville Utilities and WADC service areas, Hickman County is primarily served by onsite septic. Further growth in the area may necessitate a more formal solution to wastewater, particularly in the northeastern portion of the County. While single family residences may be adequately served by onsite septic, multifamily units or denser tract housing may be impractical in such cases.

With recent conflicts over WADC's planned wastewater treatment facility and the fight against Lick Creek's selection as a discharge zone, alternatives to centralized sewer service may be necessary. An alternative to centralized wastewater services is a Decentralized Wastewater Treatment System (DEWATS) or STEP (Septic Tank Effluent Pumping) systems. Large wastewater systems are extremely costly to operate and maintain, which often necessitates high population densities to keep them cost effective. DEWATS and STEP have an advantage in less dense or more isolated areas as the operational costs are lower and less infrastructure is required.

SEWER SERVICE PROVIDERS
 — Centerville Utilities
 — Water Authority of Dickson County

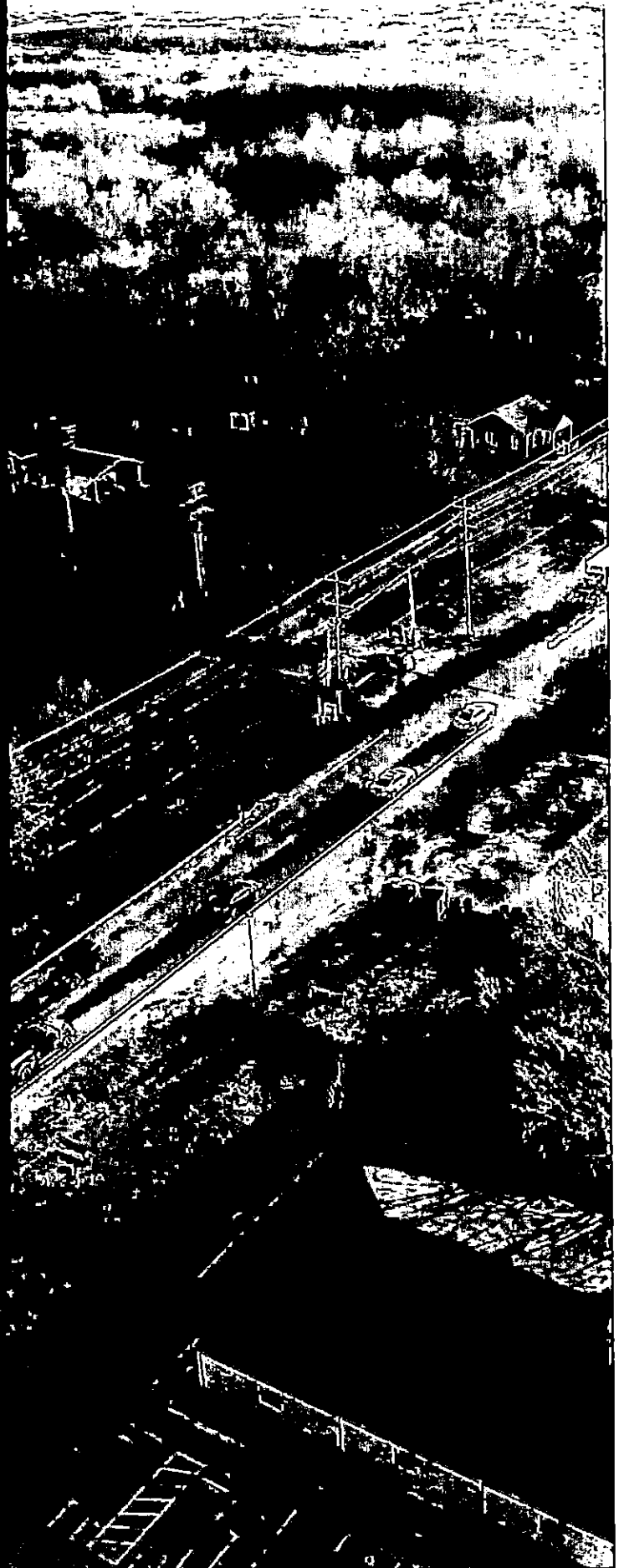
Figure 8.
Hickman
County Sewer
Service
Providers



KEY ISSUES AND OPPORTUNITIES

Current conditions and historical trends across Hickman County reveal the following key issues and opportunities in the update of the County's Future Land Use Plan. A detailed discussion of all issues and opportunities examined is included in Appendix A.

- Population and employment trends combined with community facilities and proximity to Nashville indicate that Northeast Hickman County is positioned for more rapid change than the rest of the county;
- Limited aquifers and water service areas necessitate a growth boundary;
- Limited sewer services limit long range possibilities for denser development outside of Centerville and Bon Aqua;
- The county's delicate river ecosystems necessitate ecological and conservation based land use decisions;
- The county's growth has remained steady but the surrounding area's growth pressure may increase the rate of population growth in the future;
- The county is overwhelmingly zoned for and used as agricultural and forestry/timber land. The majority of residential zoning and land use is in the northeast of the county;
- The majority of workers in the county commute to other counties for work; and
- A disproportionate number of crashes occurred near the TN-100 and TN-46 junction. Greater access management and improved roadway geometry may be necessary as future growth initiates and matures along these corridors.



SECTION 3

COMMUNITY OUTREACH AND ENGAGEMENT

To better align the Hickman County Future Land Use Plan with guidance from those who call the county home, multiple community engagement events were held over the course of the planning process. Events were held in multiple locations across Hickman County, as well as an online interactive tool, to gather perspectives from various communities in the study area. The engagement events included open ended questions and activities that captured participants' aesthetic preferences, favorite aspects of the county, least favorite aspects, things they want to preserve, and changes they would like to see.

ROUND 1

ISSUES AND OPPORTUNITIES



Hickman County is updating its Future Land Use Plan to guide future land use decisions as well as public investment priorities in community amenities, infrastructure, services, facilities, and redevelopment.

We are hosting four open-house public workshops.
Attend the workshop that is most convenient for you.
Arrive anytime and stay as long as you like.

- | | |
|---|---|
| <p>① OCTOBER 22
8:00 a.m. – 8:00 p.m.
East Hickman Community Center
5537 N. 425
Lyles</p> | <p>② OCTOBER 24
8:00 a.m. – 8:00 p.m.
Nash Grove Community Center
3013 Leithman Court
Duck River</p> |
| <p>③ OCTOBER 25
8:00 a.m. – 8:00 p.m.
Pleasant Church of Christ
6124 Pleasant St.
Centerville</p> | <p>④ NOVEMBER 17
8:00 a.m. – 8:00 p.m.
Lakeside Center of Hickman County
108 College Ave.
Centerville</p> |

Workshop activities are also available online at the project website.
Scan the QR code below.



MEETING DETAILS

The project team held four open-house style public workshops in fall 2024. The workshops were designed to identify issues and opportunities within the study area to help inform the development of scenarios, identify hot-button issues and generate ideas. More than 75 people attended the workshops in person.

The public workshops asked participants to point out their favorite places and missing amenities in Hickman County, as well as places they would like to see growth versus preservation. Other exercises presented placetypes—or types of development—participants might see in present day Hickman County or in the future, including town centers, limited retail hubs, suburban living, highway retail nodes, rural/pastoral and rural residential. Placetypes categorize areas by character, using factors such as population density, purpose, transportation choices and surroundings.

The placetypes exercise during the first round of public engagement was a visual preference exercise, inviting participants to indicate whether they liked or disliked a representative image of each placetype, as well as where they might like to see the placetype in Hickman County. Finally, attendees were asked to share their vision for major areas of Hickman County, including Bon Aqua, Lyles, Centerville, Nunnely, Duck River and Pleasantville.

ONLINE EXERCISES

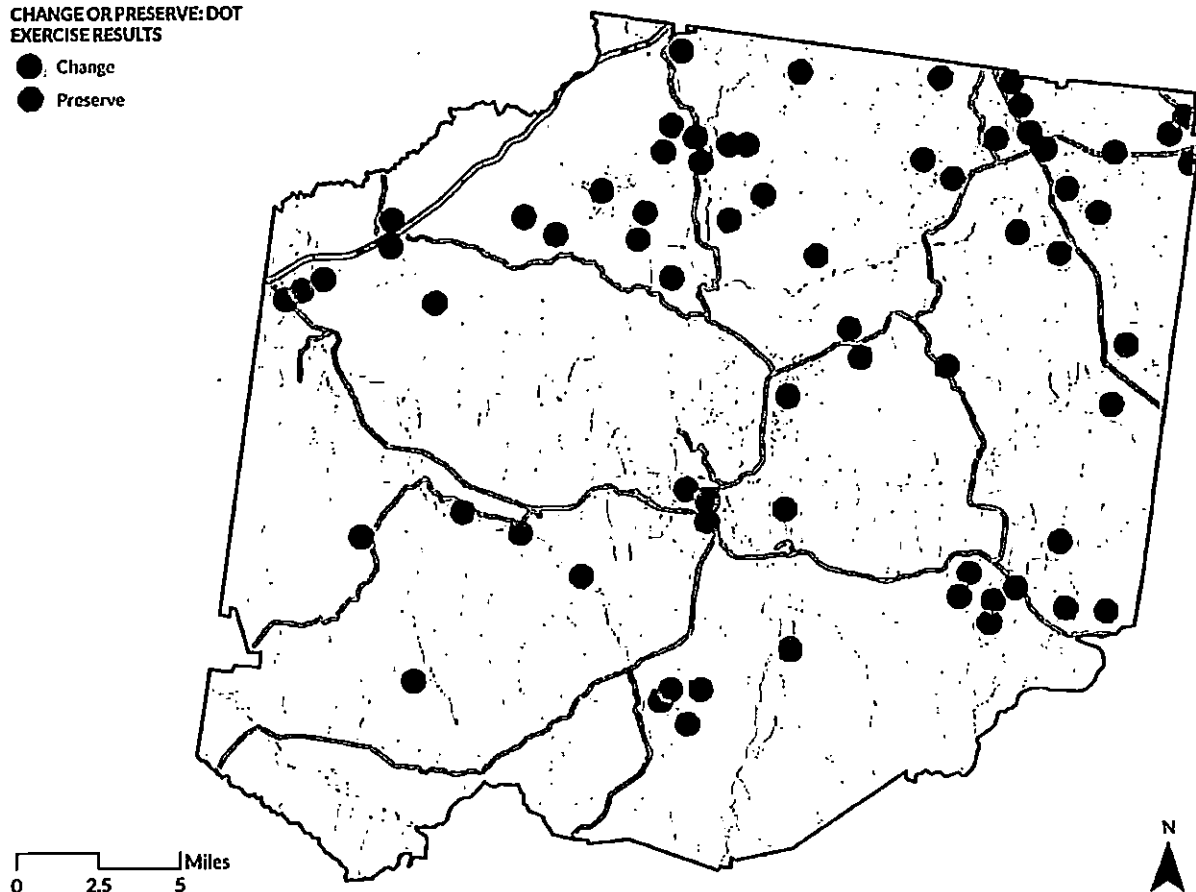
The exercises from the public meeting were posted on the project website in the form of a survey and an interactive map. A link to the online exercises was included in the public workshop flyers. The survey received 143 responses, while the map received 295 comments.

RESULTS

Nearly half of workshop attendees and online respondents both live and work in Hickman County, and the vast majority of attendees have lived in Hickman County for over 20 years. They value the quiet, small-town feel of Hickman County, as well as its natural beauty. Treasured places in the county included Lick Creek, Piney River, and Duck River as well as community members' farms, neighborhoods, and community centers. However, participants noted that they would like to see more businesses, restaurants, grocery stores and community places. Contributors largely like all the placetypes presented, except for suburban living and highway retail node. Participants prefer that most of the county remain rural, with growth concentrated around major roadways and existing communities.

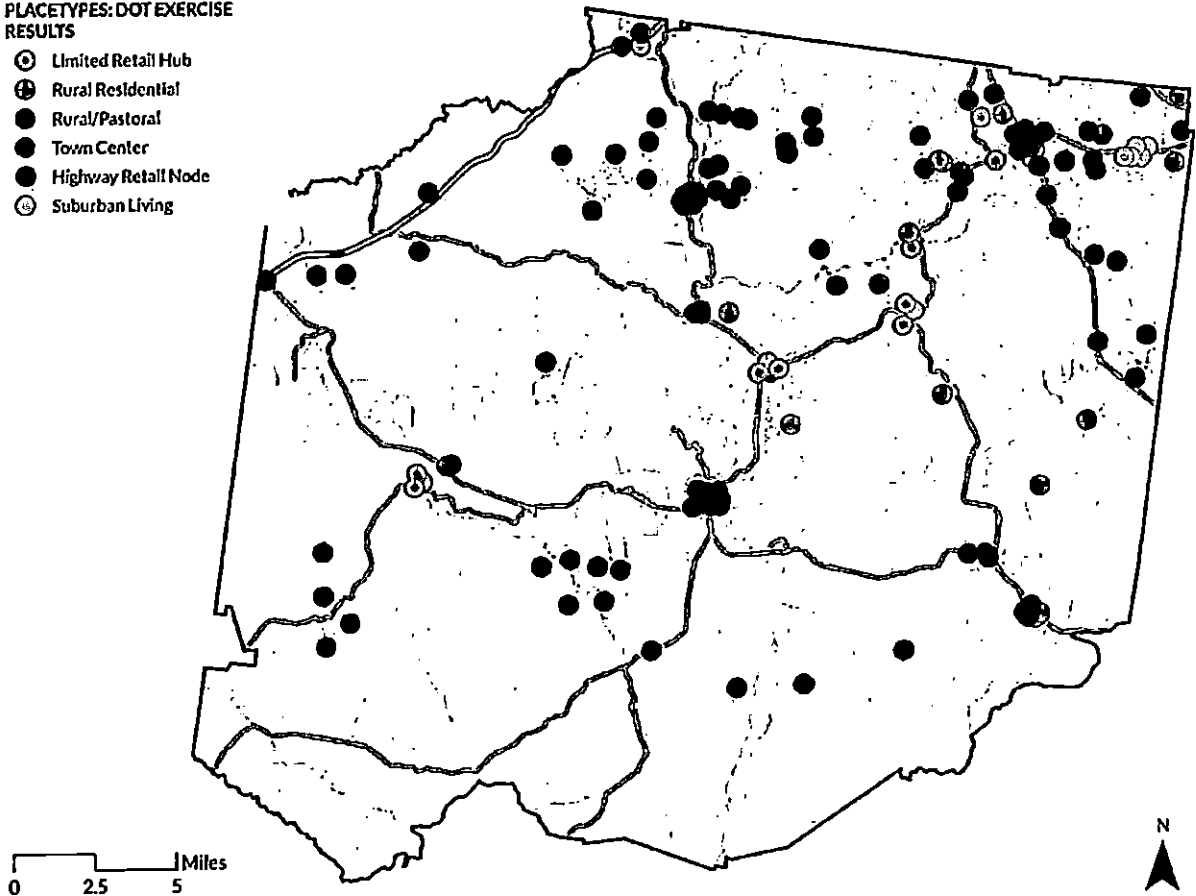
CHANGE OR PRESERVE: DOT EXERCISE RESULTS

- Change
- Preserve



**PLACETYPES: DOT EXERCISE
RESULTS**

- ⊙ Limited Retail Hub
- ⊕ Rural Residential
- Rural/Pastoral
- Town Center
- Highway Retail Node
- ⊙ Suburban Living



OPEN-HOUSE STYLE PUBLIC WORKSHOPS



SCENARIO EVALUATION

MEETING DETAILS

The second round of four workshops was conducted in late February and early March 2025 in the same locations as the first round. More than 40 people attended in person. Informed by the results of the first round of public engagement, the project team created three Scenarios for community members to provide feedback on: Trend, Growth and Compact.

The Trend Scenario is a scenario in which growth patterns and population remain consistent with current trends of growth and development. Residential development primarily occurs throughout northeastern Hickman County with commercial development along Highway 46.

The Growth Scenario features greater population growth and intensified development patterns in similar areas to the Trend Scenario. Activity center placetypes (Town Residential, Rural Crossroads, and Regional Commercial) are utilized in areas where appropriate (i.e., major highway nodes, interstate interchanges, and areas with sewer capacity).

In the Compact Scenario, population growth patterns remain consistent with current growth trends but areas allowing development are limited to northeastern Hickman County and the Centerville area—i.e., the growth areas identified in the 2008 plan.

In addition to the three scenarios, participants also reviewed a refined and expanded set of placetypes; the new placetypes exercise offered information of how each would or would not meet the community's priorities established in the first round of workshops. Finally, contributors ranked the priorities in order of importance.

ONLINE EXERCISES

As in the first round of public workshops, materials and modified exercises were posted on the project website. A link to the online exercises was included in the public workshop flyers. In total the online engagement received 465 total responses.

RESULTS

Scenarios

Participants were shown the three Scenarios (Trend, Growth and Compact) and indicated their preferences on a continuum indicating whether and to what extent they like—or prefer—each scenario.

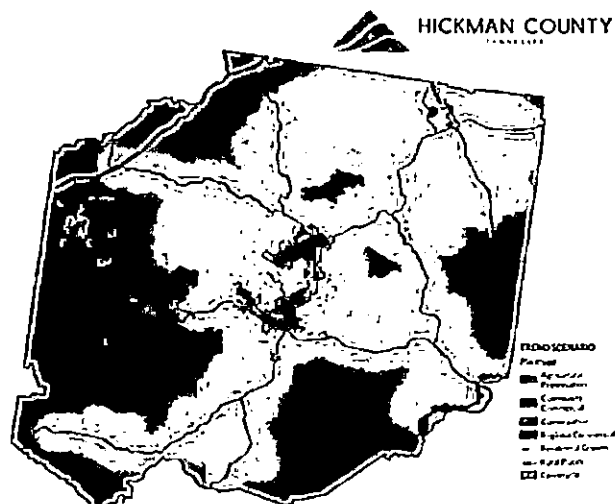
The Compact Scenario was the most preferred by attendees at the public meetings, as well as online contributors. Though the Trend and Growth Scenarios also received support, individual opinions were mixed on each. Respondents worried that future growth would encroach upon natural assets and community character, while others acknowledged recent development pressure and the need to provide a wider mix of housing and retail options.

Priorities

Meeting attendees were asked to rank priorities — identified during the first round of engagement— that represented key tradeoffs among each of the three scenarios. Overall, Rural Preservation and Protection of Natural Resources topped the list of priorities, while Expansion of Infrastructure, Expansion of Community Services and Increased Housing Options ranked lower.

Notably, results varied among meeting locations. East Hickman residents placed higher importance on Expansion of Infrastructure and Viable Agriculture, compared to the other locations. Pinewood attendees placed Maintain Sense of Community and Character as a top priority and Expansion of Infrastructure as a lower priority. Shady Grove ranked Increased Housing Options and Expansion of Community Services higher than the other locations, while online participants consistently ranked Increased Housing Options lowest.

Place Comments Here

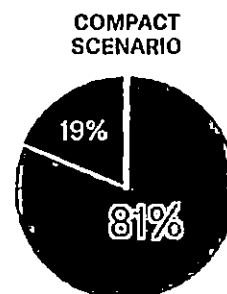
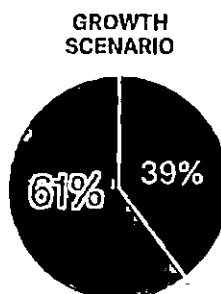
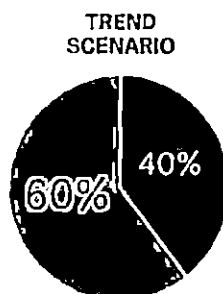


Place a sticker on the green arrows below to show how much you like or dislike this scenario.

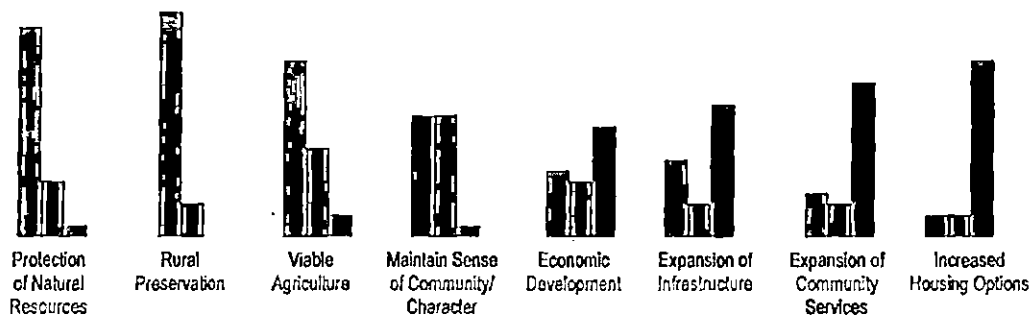


☐ Like

☐ Dislike



- ☒ High Priority
- ☐ Medium Priority
- ☐ Low Priority



SECTION 4

FUTURE LAND USE PLAN

GUIDING PRINCIPLES

The development of the future land use plan was informed by guiding principles that were developed and evaluated over two rounds of engagement and constant coordination with the Planning Commission.



Protection of Natural Resources

In many ways, Hickman County is characterized by its natural resources. These include agricultural land, undeveloped wilderness, and scenic—and vulnerable—waterways. It is clear from public opinion that preserving these resources is paramount, and this must be balanced with the need to accommodate market-based growth and provide adequate housing for residents.



Maintain Sense of Community and Character

Hickman County residents enjoy living in the county due in large part to the rural way of life it provides, including its small-town rural feel, community events, and close-knit farming communities. Residents often noted the need to drive longer distances for shopping and employment as well as the interrelationships among neighbors that mitigated the county's lack of larger commercial conveniences.



Viable Agriculture

Agriculture is part of Hickman County's fundamental identity. Growth at any scale is often viewed as detrimental to agriculture. Any new development must be weighted with the preservation of agricultural land.



Expansion of Infrastructure

The key constraint on any development at scale is the infrastructure needed to support it, particularly water, sewer, and transportation access. The public recognized the need to strategically and selectively expand infrastructure only in areas capable of accommodating new growth in a fiscally responsible manner, ensuring that such growth expands the tax base without imposing new infrastructure costs and additional tax burdens onto the existing property owners.



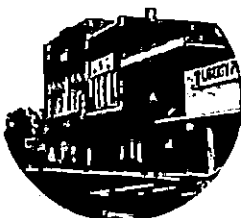
Rural Preservation

While many residents are not farmers or arborists, there remains a strong preference for the quiet rural tranquility that exists throughout much of Hickman County because of these land uses. Many residents prefer to have their own private spaces near natural areas with minimal views of neighbors or street activity.



Increased Housing Options

Housing prices in Hickman County, while generally below those of neighboring urban counties, have still experienced upward pressure consistent with a recent statewide trend. Demand for increased housing options is not limited to people moving into the county. Many younger county residents expressed concern about finding accessible housing options in the future.



Economic Development

Increased economic activity can offer more local opportunities for shopping and employment, as well as enhance the county's tax base. Many community members favored a retail development strategy that emphasizes the county's existing strengths (e.g., locally-sourced foods, crafts, restaurants). Other strategies include revenue capture opportunities—particularly along Interstate 40—and industrial development at key sites.

GOALS

The guiding principles underscore the trade-offs inherent in the planning process. Goals of the Future Land Use Plan build off of these guiding principles, and guided placetype development as well as the future land use map.

PRESERVE Hickman County's pristine rivers, creeks, tree canopy, and cave network.

MAINTAIN a rural sense of place through the preservation of low density rural and agricultural areas.

MAINTAIN agriculture as the dominant land use in the county.

ACCOMMODATE growth through a conservation approach to the conversion of undeveloped land into housing.

DEVELOP housing options that service community members throughout one's lifespan and economic status.

INCREASE tourism, high-paying jobs, and sales tax revenue.

ENCOURAGE responsible development by promoting developer funded infrastructure expansion, alleviating the burden falling on current property owners.

EXPAND grocery and hardware store availability, diversify shopping options, and increase access to community recreation centers.



PLACETYPES

The Future Land Use Plan includes nine placetypes, which are defined on the following pages.

 Conservation

 Agricultural Preservation

 Rural Places

 Residential Growth

 Town Residential

 Rural Crossroads

 Community Commercial

 Interchange Area Development

 Industrial

CONSERVATION

Definition

This placetype corresponds with parks and other areas designated for conservation. It includes such places as the Natchez Trace Parkway and John Noel at Bon Aqua State Natural Area, as well as "undevelopable" tracts in state- or rail-owned right-of-way. Floodplains and stream buffers will typically be included in this category since they are generally not developable, or are developable under very limited and strict circumstances.

Local Examples

- Natchez Trace Parkway
- John Noel at Bon Aqua State Natural Area
- Buford McCord Memorial Park
- Drainage easements

Development Pattern

- Predominantly undeveloped environmentally sensitive lands

Typical Street Pattern

- Collector streets served by roads
- Spacing of streets varies

Primary Uses

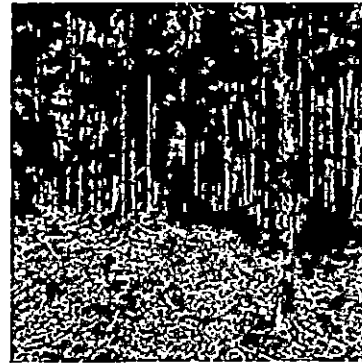
- Recreation and open space

Residential Density

Restricted or limited residential development

Sewer / Septic

N/A



Protection of Natural Resources	X	Expansion of Infrastructure	
Maintain Sense of Community and Character	X	Viable Agriculture	X
Rural Preservation	X	Increased Housing Options	
Economic Development		Expansion of Community Services	

AGRICULTURAL PRESERVATION

Definition

This placetype provides large areas that encourage farming operations. Predominant uses include intensive agricultural production, forestry, and conservation. This placetype allows for agriculture-related commercial uses and cottage industries. Residential land uses are very low density, with large open spaces between homes.

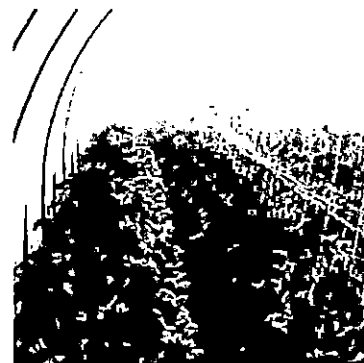


Local Examples

- Western Hickman County

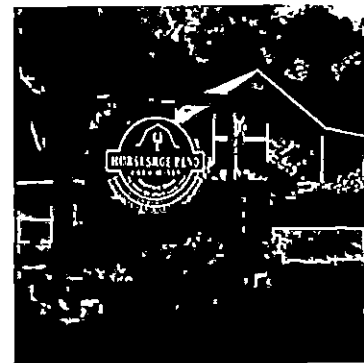
Development Pattern

- Predominantly rural and agricultural uses
- Limited commercial development – agriculture and cottage businesses
- Sparse development of housing with some agricultural structures (e.g., utility sheds, workshops, etc.)
- Structure heights of one to two stories
- Emphasis on maintaining rural atmosphere and surroundings



Typical Street Pattern

- Two-lane roads with shoulder and ditch, no curb and gutter
- Spacing of streets varies



Primary Uses

- Single family homes
- Farming operations
- Limited, small scale businesses

Residential Density

Very low-density with mix of agricultural uses

Sewer / Septic

Conventional septic

Protection of Natural Resources	X	Expansion of Infrastructure	
Maintain Sense of Community and Character	X	Viable Agriculture	X
Rural Preservation	X	Increased Housing Options	
Economic Development		Expansion of Community Services	

RURAL PLACES

Definition

This placetype intends to maintain an agrarian character in outlying areas which include active, mostly small-scale, farming operations and large home sites. It stands on its own as a reflection of existing character, but is also considered a "transitional" area between farmland preserves and more locally-intense development. Residential uses are low-density, reflecting reliance on on-site sewage disposal systems. Public sanitary sewer is unlikely to be provided here. While many locations in this character area may be served by public water, some will continue to rely on individual wells for water supply.

Local Examples

- Shady Grove
- Primm Springs
- Nunnelly

Development Pattern

- Large lot, single family home sites with a rural setting
- Agriculture and forestry permitted
- Limited commercial and no industrial uses

Typical Street Pattern

- Two-lane roads with shoulder and ditch, no curb and gutter
- Spacing of streets varies

Primary Uses

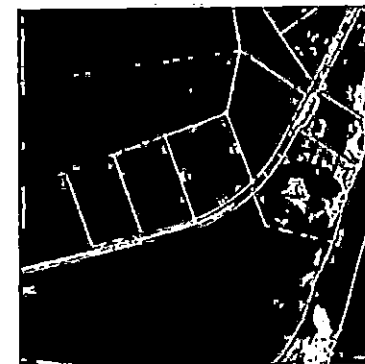
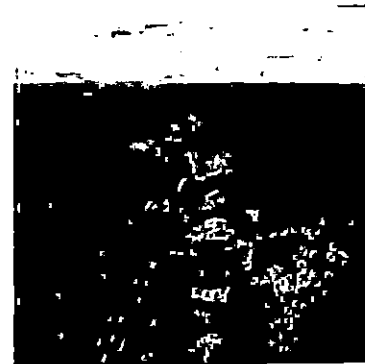
- Single family homes
- Limited commercial uses

Residential Density

Large lot rural residential

Sewer / Septic

Conventional septic



Protection of Natural Resources	X	Expansion of Infrastructure	
Maintain Sense of Community and Character	X	Viable Agriculture	X
Rural Preservation	X	Increased Housing Options	X
Economic Development		Expansion of Community Services	

RESIDENTIAL GROWTH

Definition

This placetype is located outside identified centers that are experiencing the majority of the county's growth. It is designated primarily for single family homes on smaller lots or within conventional subdivisions. Public water is available. Public sanitary sewer may be available. Densities are medium to low where public water is available. If public sewage is available duplexes and townhomes (single family attached) may exist. Small-scale agricultural uses may also exist.

Local Examples

- Northeast Hickman County
- Lyles

Development Pattern

- Predominantly low to medium density, residential
- Structure heights of one to two stories

Typical Street Pattern

- Two-lane roads and collector streets
- Curb and gutter used sparingly
- Connectivity between new developments should be encouraged

Primary Uses

- Single family homes

Residential Density

Low- to medium density residential

Sewer / Septic Sewer or decentralized / hybrid septic system



Protection of Natural Resources		Expansion of Infrastructure	X
Maintain Sense of Community and Character	X	Viable Agriculture	X
Rural Preservation		Increased Housing Options	X
Economic Development		Expansion of Community Services	

TOWN RESIDENTIAL

Definition

This placetype is the closest to, or located within, the areas with the highest levels of activity and growth pressures. Public water and sewage exists, and these areas are served with more urban services and facilities such as parks, community centers, libraries, and schools. The predominant use is single family homes. A mix of land use types, including townhomes and multifamily residences, mixed-use developments and community commercial centers typically will exist.

Local Examples

- Bon Aqua Junction
- Highway 46 Corridor
- Centerville

Development Pattern

- Predominantly medium density, residential
- Medium residential
- Structure heights of one to three stories

Typical Street Pattern

- Two-lane roads, collector streets, and two- to four-lane divided roads
- Curb and gutter used in new developments
- Connectivity between new developments should be encouraged

Primary Uses

- Single family homes
- Multifamily residences
- Community facilities
- Commercial

Residential Density

Medium density residential

Sewer / Septic Sewer or decentralized / hybrid septic system



Protection of Natural Resources		Expansion of Infrastructure	X
Maintain Sense of Community and Character	X	Viable Agriculture	
Rural Preservation		Increased Housing Options	X
Economic Development	X	Expansion of Community Services	X

RURAL CROSSROADS

Definition

This placetype is envisioned to consist of compact assortments of convenience-oriented retail services at rural crossroads that address the needs or residents in rural portions of the county. It might contain small-scaled commercial uses, such as a convenience store, gas station, or restaurant – as well as smaller lot residential uses. Primary emphasis is convenience while maintaining rural character.

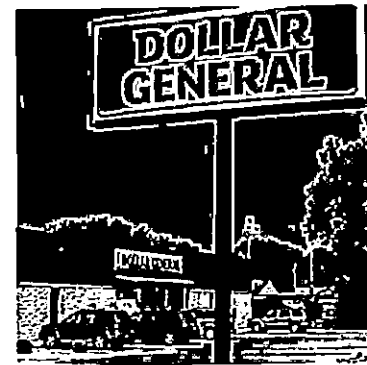


Local Examples

- Shady Grove
- Pinewood
- Highway 100 Crossroads

Development Pattern

- Mix of commercial and smaller residential lots
- Community facilities such as churches, meeting lodges or schools may exist
- Light industrial permitted



Typical Street Pattern

- Arterial or collector streets at intersections
- Adjoining streets may connect in a grid pattern

Primary Uses

- Small-scale commercial or institutional uses
- Limited medium density residential



Residential Density

Low- to medium density residential

Sewer / Septic

Conventional septic

Protection of Natural Resources		Expansion of Infrastructure	
Maintain Sense of Community and Character	X	Viable Agriculture	
Rural Preservation	X	Increased Housing Options	X
Economic Development	X	Expansion of Community Services	X

COMMUNITY COMMERCIAL

Definition

This predominantly commercial area usually follows major transportation corridors. It is envisioned as a place with a compatible mixture of higher density nonresidential development, such as grocery stores, strip developments, car washes, medical facilities, and other community-oriented commercial uses. Higher density housing may be provided.



Local Examples

- Fairfield
- Bon Aqua Springs
- Highway 46 Corridor

Development Pattern

- Mix of commercial services
- Community facilities (churches, meeting lodges, or schools) exist in the area
- Light industrial permitted
- Structure height of one to three stories



Typical Street Pattern

- Arterials served by local roads
- Spacing of streets varies with an emphasis on connectivity and improved safety that reduces traffic conflicts
- Managed driveway access consistent with current state standards



Primary Uses

- Commercial and institutional uses

Residential Density

Medium- to high-density residential

Sewer / Septic Sewer or decentralized / hybrid septic system

Protection of Natural Resources		Expansion of Infrastructure	X
Maintain Sense of Community and Character	X	Viable Agriculture	
Rural Preservation		Increased Housing Options	
Economic Development	X	Expansion of Community Services	X

INTERCHANGE AREA DEVELOPMENT

Definition

This placetype corresponds to the two Interstate 40 interchanges located in Hickman County. It is intended to accommodate larger scale commercial development uses, particularly those catering to the traveling public via automobile. All such uses should require careful site planning to ensure site development conformity with applicable standards.

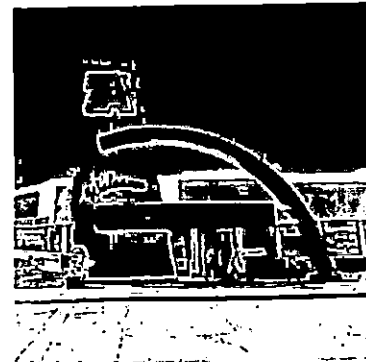


Local Examples

- Bucksnort Interchange - I-40
- Highway 48 Interchange - I-40

Development Pattern

- Predominantly low density, commercial uses served by automobile
- No residential
- Structure height of one to three stories



Typical Street Pattern

- Arterials served by local roads
- Spacing of streets varies with an emphasis on improved safety that reduces traffic conflicts
- Managed driveway access consistent with current state standards



Primary Uses

- Commercial uses

Residential Density

Restricted residential uses

Sewer / Septic

Sewer or decentralized / hybrid septic system

Protection of Natural Resources		Expansion of Infrastructure	X
Maintain Sense of Community and Character		Viable Agriculture	
Rural Preservation		Increased Housing Options	
Economic Development	X	Expansion of Community Services	

INDUSTRIAL

Definition

This placetype provides space for light- to medium-intensity industrial activities. It is intended to accommodate warehousing, light manufacturing, machining, and wholesale uses. Adequate buffers should be left between these uses and other placetypes in order to limit the amount of noise, light, and other disturbances experienced.

Local Examples

- Industrial Drive – Nunnelly
- Shipps Bend

Development Pattern

- Industrial uses
- No residential
- Structure heights may be limited in airport area

Typical Street Pattern

- Arterials served by local roads
- Spacing of streets varies with an emphasis on improved safety that reduces traffic conflicts

Primary Uses

- Industrial uses

Residential Density

Restricted residential uses

Sewer / Septic

Sewer or commercial / large-capacity septic system



Protection of Natural Resources		Expansion of Infrastructure	X
Maintain Sense of Community and Character		Viable Agriculture	
Rural Preservation		Increased Housing Options	
Economic Development	X	Expansion of Community Services	

FUTURE LAND USE MAP

As part of the Future Land Use Plan, placetypes were finalized and a series of alternative scenarios were developed for comment and reaction by the county. Three scenarios were initially developed for public feedback, allowing the project team to further gauge county objectives, weigh them against each other, and develop a final Future Land Use Map.

The final Future Land Use Map synthesizes aspects of all three scenarios (Growth, Trend, and Compact). The Compact scenario was weighted heavily, especially in the south and west of the county, preserving the majority of the county as an agricultural placetype. Elements of the Growth scenario were incorporated as well, including community commercial and town residential development along TN-46 and TN-100, rural crossroads in the county's town centers and prominent intersections, as well as interchange commercial development along I-40 interchanges.

The Future Land Use Map shows a primarily agricultural and rural residential county. The plan shows the most intense growth occurring in the northeast, specifically along TN-46, TN-7, and TN-100. Further residential growth at lower densities is also shown to occur in the northeast. The plan highlights ten rural crossroad areas, all located in established town centers or state highway intersections with a few existing retail establishments. Additionally, the Interchange Area Development placetype was selected for both exit 148 and 152 on I-40.

The Future Land Use Map is not a zoning proposal and does not determine what will happen to any single parcel. It merely provides guidance for how land could be used in the future, subject to infrastructure availability and market conditions. Directly informed by residents' values and goals, Future Land Use planning guides where future development and redevelopment should occur.

The Future Land Use Map should be referenced along with the County Zoning codes and maps when development applications come before regulatory and legislative bodies. The Future Land Use Map provides assistance when considering rezoning applications and future development patterns.



-  Conservation
 Agricultural Preservation
 Rural Places
 Residential Growth
 Town Residential
 Rural Crossroads
 Community Commercial
 Interchange Area Development
 Industrial
 Centerville Urban Growth Boundary

SECTION 5

IMPLEMENTATION

The Hickman County Future Land Use Plan serves as a guide to inform future land use decisions including general development patterns and preferences, regulations, types and intensities of development, and rezoning considerations.

The recommendations contained within this report are intended to supplement Hickman County's Zoning Resolution. This document provides policy direction for future land use decisions, including rezoning of property, that contributes to the desired future growth strategy for Hickman County over the next twenty years. If a transformational event occurs, such as a significant expansion of sanitary sewer infrastructure or major industrial development, the Plan should be revisited to understand how the catalytic event may impact future land use in the area.

Additionally, to guide these implementation efforts, the framework established by the guiding principles and subsequent goals was expanded to include specific objectives and action strategies.

ZONING RECOMMENDATIONS

FUTURE LAND USE TO ZONING COMPATIBILITY

A Future Land Use Map is used to help determine the appropriate zoning for the property being developed. Each placetype has one or a series of zoning districts that are compatible or partially compatible with the placetype. The zoning compatibility crosswalk shown in Table 3 shows the relationship between the placetypes and Hickman County's current zoning ordinance. Zoning districts have been listed as compatible ("C"), partially compatible ("PC"), or not compatible ("NC") within each of the corresponding land use categories.

ZONING AND SUBDIVISION ORDINANCES

The County's zoning and subdivision ordinances should be reviewed and updated to address the changes proposed in this Future Land Use Plan. While changes will likely be implemented over time, the following discussion highlights general observations regarding compatibility between the Plan's placetypes and the County's existing zoning districts.

Table 3. Future Land Use and Zoning Compatibility Crosswalk

		FUTURE LAND USE PLACETYPES								
ZONING DISTRICTS		Agricultural Preservation	Community Commercial	Conservation	Industrial	Interchange Area Development	Residential Growth	Rural Crossroads	Rural Places	Town Residential
	A-1: Agriculture-Forestry	C	C	C	C	C	C	C	C	C
	C-1: General Commercial	NC	C	NC	NC	PC	NC	PC	NC	NC
	C-2: Commercial	NC	C	NC	PC	PC	NC	PC	NC	NC
	I-1: General Industrial	NC	NC	NC	C	NC	NC	NC	NC	NC
	I-2: Heavy Industrial	NC	NC	NC	C	NC	NC	NC	NC	NC
	R-1: Suburban Residential	PC	NC	NC	NC	NC	C	NC	PC	C
	R-2: High-Density Residential	NC	NC	NC	NC	NC	PC	NC	NC	C

A-1

Agriculture-Forestry

This zoning district most closely resembles the Conservation, Agricultural Preservation, and Rural Places placetypes. The following should be considered when determining an A-1 district's compatibility with the following placetypes:

Conservation: A-1 permits development, including homes and structures, while the Conservation placetype focuses on zero or very limited development. Aligning A-1

with Conservation areas could require downzoning, removal of structures, or land use restrictions if necessary.

Agricultural Preservation: A-1 and this placetype support agricultural development. A-1 allows lots as small as one acre. This zoning would be low-density with a mix of agricultural uses.

Rural Places: A-1 and Rural Places are similar in visual and land use character, but have slightly higher development density.

This zoning district is generally compatible to be restructured into any of the nine future land use placetypes due to its relatively undeveloped nature and large lot size, so long as specific utility, permitted use, and lot size requirements are accounted for during the rezoning process.

R-1

Suburban Residential

This zoning district most closely resembles the Residential Growth and Town Residential and is partially compatible with the Agricultural Preservation and Rural Places placetypes. The following should be considered when determining an R-1 zone's compatibility with the following placetypes:

Residential Growth: R-1 and this placetype both support low-to-medium density development and

focus on single family developments or duplexes. However, R-1 currently allows higher density development, with lots as small as 15,000 square feet.

Town Residential: R-1 and this placetype both support medium density development. However, Town Residential placetypes also aim for higher density development, including townhomes and multi-family residences. R-1 can be

rezoned to serve Town Residential purposes, provided that public sewer system or decentralized / hybrid septic system requirements are met.

Some R-1 zones may be compatible with Rural Places and Agricultural Preservation placetypes provided the R-1 lots meet the development density and primary use criteria of these placetypes.

R-2

High-Density Residential District

This zoning district most closely resembles the Town Residential placetype and is partially compatible with the Residential Growth placetype. The following should be considered when determining an R-2 zone's compatibility with the following placetypes:

Town Residential: The R-2 zoning district and Town Residential placetype both aim for medium to high residential development. The R-2 zoning district requires public sewer systems, while the Town Residential placetype requires public sewer systems or decentralized / hybrid septic systems.

Some R-2 lots may be compatible with the Residential Growth placetype as long as the R-2 lots meet the minimum development density and primary use requirements of the Residential Growth placetype.

C-1

General Commercial District

This zoning district most closely resembles the Community Commercial placetype and is partially compatible with the Rural Crossroads and Interchange Area Development placetypes. The following should be considered when determining a C-1 zone's compatibility with the following placetypes:

Community Commercial: The C-1 zoning district and Community Commercial placetype are both predominantly commercial areas which generally follow major

transportation corridors. The C-1 zoning district does not require public sewer systems on all lots, and the Community Commercial placetype calls for public sewer OR decentralized / hybrid septic systems. Updates to C-1 parcel sewer/septic systems may be needed. C-1 zoning district land area requirements are generally compatible with the Community Commercial placetype, but attention may be required for any residential units placed on these parcels.

C-1 parcels may be compatible with Rural Crossroads and Interchange Area Development placetypes as long as the parcels meet minimum lot size, public utility, and permitted use criteria of these placetypes. The general character of existing C-1 districts may be currently developed for higher intensity use than these placetypes call for and special consideration must be given to use type and intensity in these areas.

C-2**Commercial District**

This zoning district most closely resembles the Community Commercial placetype and is partially compatible with the Industrial, Rural Crossroads, and Interchange Area Development placetypes. The following should be considered when determining a C-2 district's compatibility with the following placetypes:

Community Commercial: The C-2 zoning district and Community Commercial placetype are both predominantly commercial areas. C-2 zones are generally developed

for less intensive commercial use, so upscaling development to match a Community Commercial area's land use vision may be required. The C-2 zoning district does not require public sewer systems on all lots while the Community Commercial placetype calls for public sewer OR decentralized / hybrid septic systems. C-2 zoning district land area requirements are generally compatible with the Community Commercial placetype.

The C-2 zoning district is partially compatible with the Industrial,

Rural Crossroads, and Interchange Area Development placetypes.

The lower density and intensity of C-2 zone developments may make these areas particularly suitable for repurposing into Rural Crossroads and Interchange Area Development placetypes, which follow similar guidelines in terms of development intensity and preferred land use. In some instances, C-2 zoning districts may be repurposed for light industrial use if lot size, utility, and development density requirements are met.

I-1 I-2**General Industrial District and Heavy Industrial District**

These zoning districts are specifically designated for industrial use, therefore Industrial is the most compatible placetype with these districts. Similarities between the I-1 / I-2 zone and the Industrial placetype come from their permitted uses of light- to high-

intensity industrial activities. The I-1 and I-2 zoning districts and the Industrial placetype are intended to accommodate warehousing, manufacturing, machining, and wholesale uses. Adequate buffers should be left between these uses and other placetypes in

order to limit the amount of noise, light, and other disturbances experienced. Due to the unique and sometimes hazardous permitted uses in industrial zoning districts, repurposing I-1 and I-2 zones into other non-industrial placetypes is not advisable.

ADDITIONAL RECOMMENDATIONS

Additionally, to guide implementation efforts, the framework established by the guiding principles and subsequent goals was expanded to include specific objectives and action strategies.

GOAL PRESERVE Hickman County's pristine rivers, creeks, tree canopy, and cave network.

- Investigate the feasibility of a Transfer of Development Rights (TDR) tool to compensate property owners for preserving agricultural land or undeveloped land in sensitive ecosystems.
 - The TDR tool could empower property owners to sell their development rights to properties suitable for denser development in exchange for a permanent conservation easement or restrictive covenant.
- Develop regulatory language that strengthens buffer requirements along waterways, dedication of greenway easements, and the construction of buildings higher than one foot above base flood elevations.
- Develop incentives that encourage developers to take a conservation subdivision approach to developments (e.g., clustered subdivisions with open spaces for water table regeneration and local flora/fauna).
- Consider the impacts upon natural resources when new developments are proposed and implement safeguards as necessary to ensure their protection.

GOAL MAINTAIN agriculture as the dominant land use in the county.

- Encourage and incentivize the conversion of agricultural lands to Land Trusts, preserving agricultural land for generations.
- Develop and maintain an inventory of Hickman County's agricultural resources.
- Enhance the capacity of Hickman County farmers to continue agricultural activities (e.g., small scale meat processing or canning facilities) while promoting agricultural activities and a farming ethic among local residents.
- Ensure nuisance ordinances favor existing agricultural operations and promote a Right-to-Farm ethos.
- Reduce potential conflicts between agricultural land uses and other land uses through buffering, setbacks, or other creative strategies.

GOAL MAINTAIN a rural sense of place through the preservation of low density rural and agricultural areas.

- Residential areas designated as Rural Residential should be updated to the compatible zoning designation if not already.

GOAL ACCOMMODATE growth through a conservation approach to the conversion of undeveloped land into housing.

- Continue to assess the appropriateness of residential development based upon factors like well-draining soil, floodplains, the capacity of soils, streams, and ground water to support additional residential functions such as septic tank effluent absorption.
- Any new subdivisions should be designed to accommodate future development, including provision of street connections as may be necessary to ensure the adjoining properties may be accessed once developed.

GOAL ENCOURAGE responsible development by promoting developer funded infrastructure expansion, alleviating the burden falling on current property owners.

- Avoid reliance on increased property taxes to finance infrastructure necessitated by population growth and increased housing density.
- Alleviate funding gaps which typically occur in growth related infrastructure expansion.
- Condition zoning changes, density increases, and large scale residential approval on demonstrated infrastructure capacity or developer funded improvements.

GOAL DEVELOP housing options that service community members throughout one's lifespan and economic status.

- Diversify the county's housing stock to offer housing options throughout one's lifespan and economic status.

GOAL EXPAND grocery and hardware store availability, diversify shopping options, and increase access to community recreation centers.

- Encourage/promote locally sourced products and companies (e.g., Pick Tennessee) via Hickman County social media and websites.
- Where possible, Hickman County should purchase derelict properties and rehabilitate them for future businesses.

GOAL INCREASE tourism, high-paying jobs, and sales tax revenue.

- Establish a zoning overlay district in rural crossroads areas to allow for more flexible uses of structures (e.g., mixed use districts).
- Encourage the use and rehabilitation of existing industrial building stock for reuse as industrial facilities or as other innovative uses that reduces costs and materials involved with new development.
- Continue to partner with community groups and utilize Hickman County social media and websites to enhance tourism activities based upon the county's natural beauty and culture.

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101 General		Year-To-Date			Month-To-Date		
Account	Description	Budget Estimate	Actual	% of Budget	Estimate Avg/Mth	Actual	% of Avg
Revenues							
40110	Current Property Tax	11,093,332.00	(11,508,948.19)	103.75%	924,444.33	(63,215.51)	6.84%
40120	Trustee's Collections - Prior Year	200,000.00	(213,628.43)	106.81%	16,666.67	(62.33)	0.37%
40125	Trustee's Collections - Bankruptcy	400.00	(214.98)	53.75%	33.33	(20.37)	61.11%
40130	Clk Clk & Master Collections-Pr Yr	100,000.00	(81,454.30)	81.45%	8,333.33	(16,618.54)	199.42%
40140	Interest And Penalty	40,000.00	(41,154.08)	102.89%	3,333.33	(2,671.07)	80.13%
40161	Payments In Lieu Of Taxes - T. V. A.	9,600.00	(9,178.19)	95.61%	800.00	(834.38)	104.30%
40162	Payments In Lieu Of Taxes-Local	43,000.00	(18,892.76)	43.94%	3,583.33	0.00	0.00%
40163	Payments In Lieu Of Taxes - Other	4,000.00	(1,637.70)	40.94%	333.33	(937.70)	281.31%
40210	Local Option Sales Tax	2,100,000.00	(2,053,367.00)	97.78%	175,000.00	(213,988.56)	122.28%
40220	Hotel/Motel Tax	70,000.00	(51,516.00)	73.59%	5,833.33	(5,814.72)	99.68%
40250	Litigation Tax - General	75,000.00	(86,239.08)	114.99%	6,250.00	(8,149.82)	130.40%
40260	Litigation Tax - Special Purpose	10,000.00	(11,632.44)	116.32%	833.33	(1,033.67)	124.04%
40266	Jail Building Fee	75,000.00	(78,563.17)	104.75%	6,250.00	(7,589.11)	121.43%
40267	Litigation Tax-Victim-Offender Medat	4,000.00	(5,207.63)	130.19%	333.33	(483.59)	145.08%
40270	Business Tax	140,000.00	(146,634.61)	104.74%	11,666.67	(79,911.70)	684.96%
40275	Mixed Drink Tax	2,300.00	(1,496.00)	65.04%	191.67	(134.50)	70.17%
40320	Bank Excise Tax	55,000.00	(58,460.92)	106.29%	4,583.33	0.00	0.00%
40330	Wholesale Beer Tax	210,000.00	(166,087.26)	79.09%	17,500.00	(14,887.24)	85.07%
40390	Other Statutory Local Taxes	3,500.00	(4,818.00)	137.66%	291.67	(219.00)	75.09%
41140	Cable TV Franchise	44,000.00	(36,285.65)	82.47%	3,666.67	(7,697.43)	209.93%
41510	Beer Permits	3,200.00	(3,054.25)	95.45%	266.67	0.00	0.00%
41520	Building Permits	112,000.00	(127,555.13)	113.89%	9,333.33	(8,342.00)	89.38%
42110	Fines	5,500.00	(12,152.39)	220.95%	458.33	(741.00)	161.67%
42120	Officers Costs	2,200.00	(4,684.37)	212.93%	183.33	(345.32)	188.36%
42141	Drug Court Fees	400.00	(931.00)	232.75%	33.33	0.00	0.00%
42150	Jail Fees	1,000.00	(1,646.34)	164.63%	83.33	(124.92)	149.90%
42180	DUI Treatment Fines	1,000.00	(855.00)	85.50%	83.33	(190.00)	228.00%
42190	Data Entry Fee - Circuit Court	400.00	(2,738.50)	684.63%	33.33	(78.50)	235.50%
42280	DUI Treatment Fines	250.00	(190.00)	76.00%	20.83	0.00	0.00%
42310	Fines	12,000.00	(10,476.10)	87.30%	1,000.00	(1,244.50)	124.45%
42320	Officers Costs	35,000.00	(40,929.79)	116.94%	2,916.67	(4,512.50)	154.71%
42330	Games And Fish Fines	295.00	(139.50)	47.29%	24.58	0.00	0.00%
42341	Drug Court Fees	5,000.00	(6,337.29)	126.75%	416.67	(598.50)	143.64%
42350	Jail Fees	8,500.00	(10,133.43)	119.22%	708.33	(1,107.68)	156.38%
42380	DUI Treatment Fines	4,000.00	(2,687.07)	67.18%	333.33	(27.07)	8.12%
42390	Data Entry Fee - General Sessions	11,500.00	(14,267.33)	124.06%	958.33	(1,917.00)	200.03%
42410	Fines	200.00	(76.95)	38.48%	16.67	(3.80)	22.80%
42420	Officers Costs	1,000.00	(2,790.55)	279.06%	83.33	(578.00)	693.60%

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42490	Data Entry Fee - Juvenile Court	2,000.00	(416.00)	20.80%	166.67	(74.00)	44.40%
42520	Officers Costs	0.00	(53.12)	0.00%	0.00	0.00	0.00%
42530	Data Entry Fee - Chancery Court	2,500.00	(2,648.00)	105.92%	208.33	(487.00)	233.76%
42871	Courtroom Security Fee	13,000.00	(11,874.68)	91.34%	1,083.33	(1,026.00)	94.71%
42910	Proceeds From Confiscated Property	50,000.00	(50,796.95)	101.59%	4,166.67	(10,662.00)	255.89%
42990	Other Fines, Forfeitures, And Penalties	0.00	(3,562.50)	0.00%	0.00	0.00	0.00%
43102	Other Employee Benefit	25,000.00	(12,152.23)	48.61%	2,083.33	(1,825.00)	87.60%
43120	Patient Charges	1,000,000.00	(860,034.62)	86.00%	83,333.33	(70,325.14)	84.39%
43350	Copy Fees	10,200.00	(11,952.35)	117.18%	850.00	(797.00)	93.76%
43360	Library Fees	1,500.00	(1,386.28)	92.42%	125.00	(85.60)	68.48%
43365	Archives And Records Management	14,000.00	(15,565.31)	111.18%	1,166.67	(1,526.50)	130.84%
43366	Greenbelt Late Application Fee	0.00	(500.00)	0.00%	0.00	0.00	0.00%
43370	Telephone Commissions	60,000.00	(71,869.12)	119.78%	5,000.00	0.00	0.00%
43383	Additional Fees - Titling and	18,000.00	(16,734.00)	92.97%	1,500.00	(1,824.00)	121.60%
43392	Data Processing Fee - Register	12,100.00	(11,002.00)	90.93%	1,008.33	(1,988.00)	197.16%
43393	Sheriff Department Computer Fees	2,000.00	(2,138.90)	106.95%	166.67	(244.62)	146.77%
43394	Data Processing Fee - Sheriff	100.00	(108.30)	108.30%	8.33	(19.00)	228.00%
43395	Sexual Offender Registration Fee-	5,500.00	(5,300.00)	96.36%	458.33	(600.00)	130.91%
43396	Data Processing Fee - County Clerk	845.00	(870.00)	102.96%	70.42	(177.00)	251.36%
43399	Vehicle Insurance Coverage and	4,100.00	(3,280.00)	80.00%	341.67	(440.00)	128.78%
44110	Investment Income	2,000.00	(2,223.69)	111.18%	166.67	0.00	0.00%
44120	Lease/Rentals/PPP	24,000.00	(20,297.26)	84.57%	2,000.00	(1,216.00)	60.80%
44131	Commissary Sales	84,000.00	(62,991.13)	74.99%	7,000.00	(7,446.05)	106.37%
44170	Miscellaneous Refunds	12,000.00	(118,314.64)	985.96%	1,000.00	(915.17)	91.52%
44530	Sale Of Equipment	0.00	(525.00)	0.00%	0.00	(500.00)	0.00%
44540	Sale Of Property	311,000.00	(1,136,044.98)	365.29%	25,916.67	(1,645.00)	6.35%
44570	Contributions & Gifts	1,000.00	(3,598.65)	359.87%	83.33	(27.25)	32.70%
44990	Other Local Revenues	1,500.00	(2,624.15)	174.94%	125.00	(1,118.35)	894.68%
45510	County Clerk	270,000.00	(226,433.84)	83.86%	22,500.00	(24,831.72)	110.36%
45520	Circuit Court Clerk	20,000.00	(35,025.16)	175.13%	1,666.67	(3,708.97)	222.54%
45540	General Sessions Court Clerk	180,000.00	(181,759.01)	100.98%	15,000.00	(18,420.24)	122.80%
45550	Clerk And Master	80,000.00	(75,217.10)	94.02%	6,666.67	(12,064.35)	180.97%
45560	Juvenile Court Clerk	6,000.00	(6,769.35)	112.82%	500.00	(1,040.45)	208.09%
45580	Register	150,000.00	(145,108.83)	96.74%	12,500.00	(19,606.53)	156.85%
45590	Sheriff	20,000.00	(24,650.24)	123.25%	1,666.67	(4,035.00)	242.10%
45610	Trustee	490,000.00	(501,112.11)	102.27%	40,833.33	(21,389.92)	52.38%
46110	Juvenile Services Program	109,000.00	(7,177.49)	6.58%	9,083.33	0.00	0.00%
46210	Law Enforcement Training Programs	33,600.00	(31,200.00)	92.86%	2,800.00	0.00	0.00%
46240	School Resource Officer Grants	375,000.00	(375,000.00)	100.00%	31,250.00	0.00	0.00%

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				Budget Estimate	Actual	% of Budget	Estimate Avg/Mth	Actual	% of Avg
		46290	Other Public Safety Grants	196,069.00	(10,869.00)	5.54%	16,339.08	0.00	0.00%
		46310	Health Department Programs	368,220.00	(238,916.40)	64.88%	30,685.00	(25,010.40)	81.51%
		46330	Emergency Medical Services Training	24,000.00	(12,800.00)	53.33%	2,000.00	0.00	0.00%
		46390	Other Health And Welfare Grants	0.00	(30,303.03)	0.00%	0.00	(30,303.03)	0.00%
		46820	Income Tax	700.00	(1,174.84)	167.83%	58.33	(310.23)	531.82%
		46830	Beer Tax	19,000.00	(16,956.22)	89.24%	1,583.33	0.00	0.00%
		46835	Vehicle Certificate Of Title Fees	7,000.00	(5,976.35)	85.38%	583.33	(601.60)	103.13%
		46840	Alcoholic Beverage Tax	95,000.00	(92,497.68)	97.37%	7,916.67	(19,961.69)	252.15%
		46845	Opioid Settlement Funds - TN	0.00	(74,144.72)	0.00%	0.00	(74,144.72)	0.00%
		46851	State Revenue Sharing -T.V.A.	674,235.00	(594,555.00)	88.18%	56,186.25	0.00	0.00%
		46852	State Revenue Sharing -	45,000.00	(38,011.64)	84.47%	3,750.00	(3,542.11)	94.46%
		46855	State Shared Sports Gaming Privilege	40,000.00	(50,406.43)	126.02%	3,333.33	(13,350.40)	400.51%
		46915	Contracted Prisoner Board	240,000.00	(233,659.00)	97.36%	20,000.00	(28,003.00)	140.02%
		46960	Registrar's Salary Supplement	15,164.00	(11,373.00)	75.00%	1,263.67	0.00	0.00%
		46980	Other State Grants	3,000.00	(3,132.00)	104.40%	250.00	(3,132.00)	1,252.80%
		46990	Other State Revenues	38,000.00	(9,087.72)	23.92%	3,166.67	(571.05)	18.03%
		47230	Disaster Relief	480,000.00	0.00	0.00%	40,000.00	0.00	0.00%
		47235	Homeland Security Grants	89,505.00	(58,641.86)	65.52%	7,458.75	(7,720.00)	103.50%
		47405	American Rescue Plan Act Grant A	176,253.06	(70,858.75)	40.20%	14,687.76	0.00	0.00%
		47407	American Rescue Plan Act Grant B	78,000.00	(1,804.80)	2.31%	6,500.00	0.00	0.00%
		47590	Other Federal Through State	14,098.00	(11,857.36)	84.11%	1,174.83	0.00	0.00%
		47990	Other Direct Federal Revenue	0.00	(2,600.00)	0.00%	0.00	0.00	0.00%
		48130	Contributions	45,000.00	(2,650.00)	5.89%	3,750.00	(915.00)	24.40%
		48610	Donations	2,500.00	0.00	0.00%	208.33	0.00	0.00%
		48991	Opioid Settlement Funds - Past	0.00	(29,057.87)	0.00%	0.00	(4,608.56)	0.00%
		49700	Insurance Recovery	108,966.86	(122,817.04)	112.71%	9,080.57	(71,164.62)	783.70%
		49800	Transfers In	35,000.00	0.00	0.00%	2,916.67	0.00	0.00%
		Total Revenues		20,667,232.92	(20,579,529.08)	99.58%	1,722,269.41	(937,484.30)	54.43%
	Expenditures								
		51100	County Commission	(72,100.00)	51,534.76	71.48%	(6,008.33)	3,185.05	53.01%
		51210	Board Of Equalization	(3,500.00)	0.00	0.00%	(291.67)	0.00	0.00%
		51220	Beer Board	(1,000.00)	116.00	11.60%	(83.33)	0.00	0.00%
		51300	County Mayor/Executive	(164,068.00)	142,329.73	86.75%	(13,672.33)	12,531.99	91.66%
		51400	County Attorney	(50,000.00)	30,988.09	61.98%	(4,166.67)	2,000.00	48.00%
		51500	Election Commission	(283,381.00)	237,206.61	83.71%	(23,615.08)	42,049.59	178.06%
		51600	Register Of Deeds	(204,457.20)	179,870.60	87.97%	(17,038.10)	18,890.62	110.87%
		51720	Planning	(261,354.00)	190,091.01	72.73%	(21,779.50)	14,348.51	65.88%
		51800	County Buildings	(445,356.00)	322,872.70	72.50%	(37,113.00)	36,305.66	97.82%

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101 General		Year-To-Date			Month-To-Date		
Account	Description	Budget Estimate	Actual	% of Budget	Estimate Avg/Mth	Actual	% of Avg
51810	Other Facilities	(449,700.00)	356,280.82	79.23%	(37,475.00)	32,698.93	87.26%
51900	Other General Administration	(114,000.00)	104,726.47	91.87%	(9,500.00)	3,807.91	40.08%
51910	Preservation Of Records	(58,763.00)	47,784.65	81.32%	(4,896.92)	2,894.81	59.11%
52100	Accounting And Budgeting	(368,563.00)	332,721.76	90.28%	(30,713.58)	24,720.42	80.49%
52300	Property Assessor's Office	(350,909.00)	282,334.70	80.46%	(29,242.42)	19,977.78	68.32%
52400	County Trustee's Office	(265,055.60)	235,227.80	88.75%	(22,087.97)	18,538.16	83.93%
52500	County Clerk's Office	(366,233.00)	332,105.56	90.68%	(30,519.42)	24,428.25	80.04%
53100	Circuit Court	(401,785.56)	360,364.98	89.69%	(33,482.13)	27,073.78	80.86%
53300	General Sessions Court	(265,311.00)	231,726.73	87.34%	(22,109.25)	19,802.36	89.57%
53310	General Sessions Judge	(4,000.00)	0.00	0.00%	(333.33)	0.00	0.00%
53400	Chancery Court	(210,631.80)	177,300.60	84.18%	(17,552.65)	16,715.70	95.23%
53500	Juvenile Court	(100,000.00)	29,183.86	29.18%	(8,333.33)	13,548.45	162.58%
53700	Judicial Commissioners	(68,313.00)	57,283.34	83.85%	(5,692.75)	4,481.17	78.72%
54110	Sheriff's Department	(3,837,386.86)	3,269,413.45	85.20%	(319,782.41)	295,614.67	92.44%
54160	Administration Of The Sexual Offender	(35,000.00)	31,556.92	90.16%	(2,916.67)	26,488.00	908.16%
54210	Jail	(2,273,513.00)	1,877,520.15	82.58%	(189,459.42)	156,490.68	82.60%
54310	Fire Prevention And Control	(29,000.00)	8,800.00	30.34%	(2,416.67)	0.00	0.00%
54320	Rural Fire Protection	(156,000.00)	156,000.00	100.00%	(13,000.00)	0.00	0.00%
54410	Civil Defense	(256,967.00)	188,753.16	73.45%	(21,413.92)	15,285.50	71.38%
54610	County Coroner/Medical Examiner	(61,500.00)	12,875.00	20.93%	(5,125.00)	0.00	0.00%
55110	Local Health Center	(60,601.00)	55,384.51	91.39%	(5,050.08)	9,848.75	195.02%
55130	Ambulance/Emergency Medical	(3,314,902.36)	2,674,613.81	80.68%	(276,241.86)	210,154.02	76.08%
55170	Alcohol And Drug Programs	(23,158.00)	18,653.78	80.55%	(1,929.83)	1,062.10	55.04%
55190	Other Local Health Services	(264,950.00)	227,515.70	85.87%	(22,079.17)	18,349.28	83.11%
55900	Other Public Health And Welfare	(190,891.05)	163,891.05	85.86%	(15,907.59)	0.00	0.00%
56500	Libraries	(274,480.00)	240,728.10	87.70%	(22,873.33)	18,713.95	81.82%
56700	Parks And Fair Boards	(3,000.00)	0.00	0.00%	(250.00)	0.00	0.00%
57100	Agricultural Extension Service	(67,516.00)	44,108.99	65.33%	(5,626.33)	18,190.31	323.31%
57500	Soil Conservation	(41,758.00)	30,104.16	72.09%	(3,479.83)	2,519.84	72.41%
58110	Tourism	(38,162.00)	38,162.00	100.00%	(3,180.17)	0.00	0.00%
58190	Other Economic And Community	(86,681.00)	72,936.46	84.14%	(7,223.42)	7,581.58	104.96%
58300	Veteran's Services	(46,749.00)	15,122.25	32.35%	(3,895.75)	0.00	0.00%
58400	Other Charges	(941,817.01)	941,237.34	99.94%	(78,484.75)	7,901.40	10.07%
58600	Employee Benefits	(4,551,600.00)	4,121,371.88	90.55%	(379,300.00)	358,993.71	94.65%
58841	American Rescue Plan Act Grant A-	(176,253.06)	70,858.75	40.20%	(14,687.76)	0.00	0.00%
58842	American Rescue Plan Act Grant B-	(78,000.00)	1,804.80	2.31%	(6,500.00)	0.00	0.00%
58900	Miscellaneous	(174,993.00)	163,253.52	93.29%	(14,582.75)	5,827.83	39.96%
99100	Transfers Out	(365,000.00)	363,125.00	99.49%	(30,416.67)	0.00	0.00%
99951	Special Item (Expenditure) No. 1	(640,000.00)	1,537.50	0.24%	(53,333.33)	(342,025.04)	-641.30%

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101 General		Year-To-Date			Month-To-Date		
Account	Description	Budget Estimate	Actual	% of Budget	Estimate Avg/Mth	Actual	% of Avg
	Total Expenditures	(22,498,361.50)	18,491,379.05	82.19%	(1,874,863.46)	1,148,995.72	61.28%
Total 101	General	(1,831,128.58)	(2,088,150.03)	-114.04%	(152,594.05)	211,511.42	138.61%

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122 Drug Control		Year-To-Date			Month-To-Date		
Account	Description	Budget Estimate	Actual	% of Budget	Estimate Avg/Mth	Actual	% of Avg
Revenues							
42140	Drug Control Fines	2,000.00	(3,771.50)	188.58%	166.67	(475.00)	285.00%
42340	Drug Control Fines	18,000.00	(26,510.05)	147.28%	1,500.00	(3,580.07)	238.67%
42910	Proceeds From Confiscated Property	45,000.00	(46,108.00)	102.46%	3,750.00	(5,946.00)	158.56%
44540	Sale Of Property	0.00	(71,084.62)	0.00%	0.00	(21,322.41)	0.00%
	Total Revenues	65,000.00	(147,474.17)	226.88%	5,416.67	(31,323.48)	578.28%
Expenditures							
54110	Sheriff's Department	(124,910.00)	95,755.11	76.66%	(10,409.17)	(593.10)	-5.70%
	Total Expenditures	(124,910.00)	95,755.11	76.66%	(10,409.17)	(593.10)	-5.70%
Total	122 Drug Control	(59,910.00)	(51,719.06)	-86.33%	(4,992.50)	(31,916.58)	-639.29%

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125 Adequate Facilities/Development Tax		Year-To-Date			Month-To-Date		
Account	Description	Budget Estimate	Actual	% of Budget	Estimate Avg/Mth	Actual	% of Avg
Revenues							
40285	Adequate Facilities/Development Tax	310,000.00	(320,646.00)	103.43%	25,833.33	(23,386.00)	90.53%
	Total Revenues	310,000.00	(320,646.00)	103.43%	25,833.33	(23,386.00)	90.53%
Expenditures							
51730	Building	(4,700.00)	3,291.57	70.03%	(391.67)	233.86	59.71%
99100	Transfers Out	(400,000.00)	400,000.00	100.00%	(33,333.33)	0.00	0.00%
	Total Expenditures	(404,700.00)	403,291.57	99.65%	(33,725.00)	233.86	0.69%
Total	125 Adequate Facilities/Development Tax	(94,700.00)	82,645.57	87.27%	(7,891.67)	(23,152.14)	-293.37%

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127 American Rescue Plan Act		Year-To-Date			Month-To-Date		
Account	Description	Budget Estimate	Actual	% of Budget	Estimate Avg/Mth	Actual	% of Avg
Revenues							
44170	Miscellaneous Refunds	0.00	(6.37)	0.00%	0.00	0.00	0.00%
	Total Revenues	0.00	(6.37)	100.00%	0.00	0.00	0.00%
Expenditures							
55130	Ambulance/Emergency Medical	0.00	0.00	0.00%	0.00	(88,302.34)	0.00%
58837	American Rescue Plan Act Grant #7	(1,428,849.13)	648,857.72	45.41%	(119,070.76)	89,887.11	75.49%
	Total Expenditures	(1,428,849.13)	648,857.72	45.41%	(119,070.76)	1,584.77	1.33%
Total	127 American Rescue Plan Act	(1,428,849.13)	648,851.35	45.41%	(119,070.76)	1,584.77	1.33%

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131 Highway/Public Works		Year-To-Date			Month-To-Date		
Account	Description	Budget Estimate	Actual	% of Budget	Estimate Avg/Mth	Actual	% of Avg
Revenues							
40110	Current Property Tax	320,000.00	(331,982.62)	103.74%	26,666.67	(1,823.50)	6.84%
40120	Trustee's Collections - Prior Year	12,930.00	(6,641.31)	51.36%	1,077.50	(1.94)	0.18%
40125	Trustee's Collections - Bankruptcy	0.00	(6.27)	0.00%	0.00	(0.59)	0.00%
40130	Cir Clk/Clk & Master Collections-Pr Yr	7,000.00	(2,532.21)	36.17%	583.33	(516.63)	88.57%
40140	Interest And Penalty	2,260.00	(1,254.46)	55.51%	188.33	(77.05)	40.91%
40161	Payments In Lieu Of Taxes - T. V. A.	350.00	(264.77)	75.65%	29.17	(24.07)	82.53%
40270	Business Tax	4,800.00	(4,229.75)	88.12%	400.00	(2,305.10)	576.28%
40280	Mineral Severance Tax	85,000.00	(61,203.12)	72.00%	7,083.33	0.00	0.00%
43102	Other Employee Benefit	0.00	(3,610.20)	0.00%	0.00	(931.07)	0.00%
43380	Vending Machine Collections	2,600.00	(297.07)	11.43%	216.67	0.00	0.00%
44145	Sale Of Recycled Materials	5,500.00	(1,165.85)	21.20%	458.33	(684.60)	149.37%
44170	Miscellaneous Refunds	0.00	(3,366.17)	0.00%	0.00	0.00	0.00%
44530	Sale Of Equipment	100,000.00	(2,695.00)	2.70%	8,333.33	(2,525.00)	30.30%
46410	Bridge Program	2,000,000.00	0.00	0.00%	166,666.67	0.00	0.00%
46420	State Aid Program	270,000.00	(294,381.25)	109.03%	22,500.00	0.00	0.00%
46851	State Revenue Sharing -T.V.A.	22,000.00	(17,150.34)	77.96%	1,833.33	0.00	0.00%
46920	Gasoline And Motor Fuel Tax	2,921,925.00	(2,288,553.76)	78.32%	243,493.75	(228,765.11)	93.95%
46925	Hybrid/Electric Vehicle Registration	30,000.00	(35,957.65)	119.86%	2,500.00	(4,384.07)	175.36%
46930	Petroleum Special Tax	19,140.00	(13,762.41)	71.90%	1,595.00	(1,376.24)	86.28%
47230	Disaster Relief	400,000.00	0.00	0.00%	33,333.33	0.00	0.00%
47590	Other Federal Through State	0.00	(87,188.12)	0.00%	0.00	(69,842.32)	0.00%
47990	Other Direct Federal Revenue	500,000.00	(91,303.82)	18.26%	41,666.67	(50,557.04)	121.34%
49800	Transfers In	40,000.00	(40,000.00)	100.00%	3,333.33	0.00	0.00%
	Total Revenues	6,743,505.00	(3,287,546.15)	48.75%	561,958.75	(363,814.33)	64.74%
Expenditures							
61000	Administration	(339,465.00)	270,488.59	79.68%	(28,288.75)	21,270.02	75.19%
62000	Highway And Bridge Maintenance	(2,667,127.00)	1,458,435.55	54.68%	(222,260.58)	86,580.29	38.95%
63100	Operation And Maintenance Of	(611,130.00)	505,315.58	82.69%	(50,927.50)	65,027.39	127.69%
65000	Other Charges	(148,500.00)	137,032.34	92.28%	(12,375.00)	3,317.15	26.81%
66000	Employee Benefits	(1,346,955.00)	978,786.90	72.67%	(112,246.25)	60,636.47	54.02%
68000	Capital Outlay	(1,500,500.00)	507,727.76	33.84%	(125,041.67)	0.00	0.00%
99100	Transfers Out	(143,157.00)	0.00	0.00%	(11,929.75)	0.00	0.00%
	Total Expenditures	(6,756,834.00)	3,857,786.72	57.09%	(563,069.50)	236,831.32	42.06%
Total	131 Highway/Public Works	(13,329.00)	570,240.57	4,278.19%	(1,110.75)	(126,983.01)	-

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Account	Description	Budget Estimate	Actual	% of Budget	Estimate Avg/Mth	Actual	% of Avg
Revenues							
40110	Current Property Tax	2,773,333.00	(2,877,242.84)	103.75%	231,111.08	(15,803.99)	6.84%
40120	Trustee's Collections - Prior Year	75,000.00	(64,200.06)	85.60%	6,250.00	(18.73)	0.30%
40125	Trustee's Collections - Bankruptcy	500.00	(55.05)	11.01%	41.67	(5.09)	12.22%
40130	Clr Clk/Clk & Master Collections-Pr Yr	40,000.00	(24,478.51)	61.20%	3,333.33	(4,994.18)	149.83%
40140	Interest And Penalty	15,000.00	(11,797.26)	78.65%	1,250.00	(667.97)	53.44%
40161	Payments In Lieu Of Taxes - T. V. A.	3,500.00	(2,294.50)	65.56%	291.67	(208.59)	71.52%
40162	Payments In Lieu Of Taxes-Local	6,000.00	(6,000.00)	100.00%	500.00	0.00	0.00%
40210	Local Option Sales Tax	2,975,000.00	(3,003,391.16)	100.95%	247,916.67	(310,366.35)	125.19%
40270	Business Tax	45,000.00	(36,658.71)	81.46%	3,750.00	(19,977.95)	532.75%
41110	Marriage Licenses	1,300.00	(1,178.00)	90.62%	108.33	(123.50)	114.00%
43570	Receipts From Individual Schools	30,000.00	(11,433.33)	38.11%	2,500.00	(675.00)	27.00%
43582	Community Service Fees - Adults	200.00	(46.57)	23.29%	16.67	(35.00)	210.00%
44120	Lease/Rentals/PPP	7,500.00	(1,685.00)	22.47%	625.00	0.00	0.00%
44170	Miscellaneous Refunds	30,000.00	(41,251.76)	137.51%	2,500.00	(32.64)	1.31%
44530	Sale Of Equipment	15,000.00	0.00	0.00%	1,250.00	0.00	0.00%
44560	Damages Recovered From Individuals	3,000.00	(360.00)	12.00%	250.00	0.00	0.00%
44570	Contributions & Gifts	20,000.00	(30,025.00)	150.13%	1,666.67	(3,000.00)	180.00%
44990	Other Local Revenues	30,000.00	0.00	0.00%	2,500.00	0.00	0.00%
46175	On-Behalf Contributions For OPEB	40,000.00	0.00	0.00%	3,333.33	0.00	0.00%
46510	Tennessee Investment In Student	25,081,234.00	(22,832,049.35)	91.03%	2,090,102.83	0.00	0.00%
46515	Early Childhood Education	445,000.00	(237,677.33)	53.41%	37,083.33	0.00	0.00%
46520	School Food Service	22,000.00	(16,839.13)	76.54%	1,833.33	0.00	0.00%
46550	Driver Education	10,000.00	(6,585.61)	65.86%	833.33	0.00	0.00%
46590	Other State Education Funds	818,936.60	(578,936.60)	70.69%	68,244.72	0.00	0.00%
46610	Career Ladder Program	37,500.00	(29,615.89)	78.98%	3,125.00	0.00	0.00%
46790	Other Vocational	1,660,665.59	(125,401.04)	7.55%	138,388.80	0.00	0.00%
46851	State Revenue Sharing -T.V.A.	220,000.00	(148,638.93)	67.56%	18,333.33	0.00	0.00%
46980	Other State Grants	59,525.19	0.00	0.00%	4,960.43	0.00	0.00%
46990	Other State Revenues	100,000.00	(216,790.55)	216.79%	8,333.33	0.00	0.00%
47143	Special Education - Grants To States	16,574.12	0.00	0.00%	1,381.18	0.00	0.00%
47640	Rotc Reimbursement	65,000.00	(55,185.44)	84.90%	5,416.67	(6,898.18)	127.35%
48990	Other	4,000.00	(36,856.17)	921.40%	333.33	0.00	0.00%
49700	Insurance Recovery	64,055.14	(70,594.97)	110.21%	5,337.93	0.00	0.00%
49800	Transfers In	10,000.00	0.00	0.00%	833.33	0.00	0.00%
	Total Revenues	34,724,823.64	(30,467,268.76)	87.74%	2,893,735.30	(362,807.18)	12.54%
Expenditures							
71100	Regular Instruction Program	(17,320,800.60)	15,695,817.84	90.62%	(1,443,400.05)	1,605,836.81	111.25%

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71150	Alternative Instruction Program	(317,021.00)	184,218.80	58.11%	(26,418.42)	19,186.59	72.63%
71200	Special Education Program	(3,752,982.12)	2,693,441.78	71.77%	(312,748.51)	274,646.65	87.82%
71300	Career and Technical Education	(2,033,598.73)	955,100.29	46.97%	(169,466.56)	105,312.45	62.14%
72110	Attendance	(225,221.00)	137,954.41	61.25%	(18,768.42)	13,270.51	70.71%
72120	Health Services	(970,868.99)	673,985.79	69.42%	(80,905.75)	62,120.14	76.78%
72130	Other Student Support	(1,249,822.00)	927,407.79	74.20%	(104,151.83)	92,259.21	88.58%
72210	Regular Instruction Program	(1,709,956.00)	1,137,004.85	66.49%	(142,496.33)	120,702.65	84.71%
72220	Special Education Program	(550,492.00)	408,124.42	74.14%	(45,874.33)	45,909.31	100.08%
72230	Career and Technical Education	(221,945.22)	138,943.58	62.60%	(18,495.44)	12,294.15	66.47%
72250	Technology	(559,224.00)	434,540.35	77.70%	(46,602.00)	15,759.50	33.82%
72290	Other Programs	(35,000.00)	30,497.82	87.14%	(2,916.67)	0.00	0.00%
72310	Board Of Education	(697,742.00)	586,687.01	84.08%	(58,145.17)	21,314.60	36.66%
72320	Director Of Schools	(338,617.00)	206,904.53	61.10%	(28,218.08)	16,019.45	56.77%
72410	Office Of The Principal	(2,116,218.00)	1,471,361.45	69.53%	(176,351.50)	144,304.39	81.83%
72510	Fiscal Services	(50,000.00)	0.00	0.00%	(4,166.67)	0.00	0.00%
72610	Operation Of Plant	(2,704,798.00)	2,448,926.17	90.54%	(225,399.83)	256,291.77	113.71%
72620	Maintenance Of Plant	(1,441,028.19)	1,076,641.46	74.71%	(120,085.68)	70,438.61	58.66%
72710	Transportation	(2,006,898.00)	1,463,709.21	72.93%	(167,241.50)	85,387.43	51.06%
72810	Central And Other	(318,544.00)	123,333.86	38.72%	(26,545.33)	7,019.72	26.44%
73100	Food Service	(46,696.00)	4,600.00	9.85%	(3,891.33)	4,600.00	118.21%
73300	Community Services	(114,189.00)	72,351.14	63.36%	(9,515.75)	7,149.13	75.13%
73400	Early Childhood Education	(535,338.00)	376,922.00	70.41%	(44,611.50)	28,666.28	64.26%
76100	Regular Capital Outlay	(1,687,947.78)	936,206.95	55.46%	(140,662.32)	144,705.40	102.87%
	Total Expenditures	(41,004,947.63)	32,184,681.50	78.49%	(3,417,078.97)	3,153,194.75	92.28%
Total	141 General Purpose School	(6,280,123.99)	1,717,412.74	27.35%	(523,343.67)	2,790,387.57	533.18%

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142 School Federal Projects		Year-To-Date			Month-To-Date		
Account	Description	Budget Estimate	Actual	% of Budget	Estimate Avg/Mth	Actual	% of Avg
Revenues							
44170	Miscellaneous Refunds	0.00	0.00	0.00%	0.00	0.00	0.00%
47131	Vocational Educ - Basic Grants To	123,906.21	(49,692.50)	40.10%	10,325.52	0.00	0.00%
47141	Title 1 Grants To Local Educ Agencies	1,305,599.16	(872,576.42)	66.83%	108,799.93	(94,233.49)	86.61%
47143	Special Education - Grants To States	1,085,813.68	(797,105.19)	73.41%	90,484.47	(75,867.55)	83.85%
47145	Special Education Preschool Grants	53,018.44	(13,686.47)	25.81%	4,418.20	0.00	0.00%
47146	English Language Acquisition Grants	0.00	(86,207.30)	0.00%	0.00	0.00	0.00%
47148	Rural Education	84,010.08	(39,584.43)	47.12%	7,000.84	0.00	0.00%
47189	Eisenhower Prof Development State	238,659.59	(65,701.47)	27.53%	19,888.30	0.00	0.00%
47309	COVID-19 Grant D	74,500.00	(31,025.00)	41.64%	6,208.33	0.00	0.00%
47401	American Rescue Plan Act Grant #1	0.00	0.00	0.00%	0.00	0.00	0.00%
47590	Other Federal Through State	136,548.80	0.00	0.00%	11,379.07	0.00	0.00%
	Total Revenues	3,102,055.96	(1,955,578.78)	63.04%	258,504.66	(170,101.04)	65.80%
Expenditures							
71100	Regular Instruction Program	(876,386.21)	662,418.20	75.59%	(73,032.18)	49,601.14	67.92%
71200	Special Education Program	(814,441.23)	615,221.70	75.54%	(67,870.10)	50,183.81	73.94%
71300	Career and Technical Education	(108,348.36)	105,547.63	97.42%	(9,029.03)	39,597.18	438.55%
72130	Other Student Support	(30,202.96)	23,315.92	77.20%	(2,516.91)	6,537.72	259.75%
72210	Regular Instruction Program	(935,379.28)	614,645.81	65.71%	(77,948.27)	44,910.43	57.62%
72220	Special Education Program	(306,890.89)	243,494.92	79.34%	(25,574.24)	20,479.85	80.08%
72230	Career and Technical Education	(4,907.03)	1,389.08	28.31%	(408.92)	743.55	181.83%
72710	Transportation	(25,500.00)	14,238.35	55.84%	(2,125.00)	2,246.75	105.73%
	Total Expenditures	(3,102,055.96)	2,280,271.61	73.51%	(258,504.66)	214,300.43	82.90%
Total	142 School Federal Projects	0.00	324,692.83	100.00%	0.00	44,199.39	0.00%

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143 Central Cafeteria		Year-To-Date			Month-To-Date		
Account	Description	Budget Estimate	Actual	% of Budget	Estimate Avg/Mth	Actual	% of Avg
Revenues							
43521	Lunch Payments - Children	0.00	(822.90)	0.00%	0.00	(43.25)	0.00%
43522	Lunch Payments - Adults	22,000.00	(20,631.67)	93.78%	1,833.33	(1,447.68)	78.96%
43523	Income From Breakfast	2,500.00	(2,582.88)	103.32%	208.33	(31.50)	15.12%
43525	A La Carte Sales	265,000.00	(190,467.97)	71.87%	22,083.33	(10,107.67)	45.77%
43570	Receipts From Individual Schools	0.00	0.00	0.00%	0.00	0.00	0.00%
44110	Investment Income	1,000.00	(130.95)	13.10%	83.33	(8.53)	10.24%
44170	Miscellaneous Refunds	0.00	0.00	0.00%	0.00	0.00	0.00%
46990	Other State Revenues	0.00	(505.10)	0.00%	0.00	(505.10)	0.00%
47111	USDA School Lunch Program	1,800,000.00	(1,545,290.27)	85.85%	150,000.00	(116,194.77)	77.46%
47113	Breakfast	750,000.00	(598,628.42)	79.82%	62,500.00	(48,829.12)	78.13%
47114	USDA - Other	0.00	(7,514.64)	0.00%	0.00	(388.08)	0.00%
49700	Insurance Recovery	0.00	(10,151.72)	0.00%	0.00	(10,151.72)	0.00%
	Total Revenues	2,840,500.00	(2,376,726.52)	83.67%	236,708.33	(187,707.42)	79.30%
Expenditures							
73100	Food Service	(2,957,934.00)	2,550,040.90	86.21%	(246,494.50)	178,840.76	72.55%
	Total Expenditures	(2,957,934.00)	2,550,040.90	86.21%	(246,494.50)	178,840.76	72.55%
Total	143 Central Cafeteria	(117,434.00)	173,314.38	147.58%	(9,786.17)	(8,866.66)	-90.60%

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151 General Debt Service		Year-To-Date			Month-To-Date		
Account	Description	Budget Estimate	Actual	% of Budget	Estimate Avg/Mth	Actual	% of Avg
Revenues							
40120	Trustee's Collections - Prior Year	0.00	(0.21)	0.00%	0.00	0.00	0.00%
40130	Cir Clk/Clk & Master Collections-Pr Yr	0.00	0.00	0.00%	0.00	0.00	0.00%
40210	Local Option Sales Tax	0.00	(28,213.49)	0.00%	0.00	0.00	0.00%
40240	Wheel Tax	885,000.00	(695,930.58)	78.64%	73,750.00	(75,812.89)	102.80%
44110	Investment Income	750,000.00	(661,380.42)	88.18%	62,500.00	(92,635.55)	148.22%
49800	Transfers In	583,157.00	(475,000.00)	81.45%	48,596.42	0.00	0.00%
	Total Revenues	2,218,157.00	(1,860,524.70)	83.88%	184,846.42	(168,448.44)	91.13%
Expenditures							
82110	General Government	(622,519.00)	622,522.30	100.00%	(51,876.58)	452,176.04	871.64%
82120	Highways And Streets	(172,400.00)	172,400.00	100.00%	(14,366.67)	0.00	0.00%
82130	Education	(1,450,000.00)	1,450,000.00	100.00%	(120,833.33)	1,172,000.00	969.93%
82210	General Government	(136,831.00)	110,008.67	80.40%	(11,402.58)	13,769.22	120.76%
82220	Highways And Streets	(24,819.00)	24,818.28	100.00%	(2,068.25)	0.00	0.00%
82230	Education	(309,636.00)	186,762.00	60.32%	(25,803.00)	42,801.04	165.88%
82310	General Government	(46,799.00)	23,362.59	49.92%	(3,899.92)	2,357.68	60.45%
82330	Education	(34,959.00)	31,300.12	89.53%	(2,913.25)	2,783.94	95.56%
	Total Expenditures	(2,797,963.00)	2,621,173.96	93.68%	(233,163.58)	1,685,887.92	723.05%
Total	151 General Debt Service	(579,806.00)	760,649.26	131.19%	(48,317.17)	1,517,439.48	3,140.

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171 General Capital Projects		Year-To-Date			Month-To-Date		
Account	Description	Budget Estimate	Actual	% of Budget	Estimate Avg/Mth	Actual	% of Avg
Revenues							
47590	Other Federal Through State	540,000.00	(169,572.00)	31.40%	45,000.00	(2,590.00)	5.76%
49200	Notes Issued	1,200,000.00	(1,200,000.00)	100.00%	100,000.00	0.00	0.00%
49800	Transfers In	250,000.00	(248,125.00)	99.25%	20,833.33	0.00	0.00%
	Total Revenues	1,990,000.00	(1,617,697.00)	81.29%	165,833.33	(2,590.00)	1.56%
Expenditures							
91110	General Administration Projects	(540,000.00)	169,572.00	31.40%	(45,000.00)	2,590.00	5.76%
91200	Highway & Street Capital Projects	(250,000.00)	248,125.00	99.25%	(20,833.33)	0.00	0.00%
99951	Special Item (Expenditure) No. 1	(1,200,000.00)	449,064.34	37.42%	(100,000.00)	449,064.34	449.06%
	Total Expenditures	(1,990,000.00)	866,761.34	43.56%	(165,833.33)	451,654.34	272.35%
Total	171 General Capital Projects	0.00	(750,935.66)	100.00%	0.00	449,064.34	0.00%

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207 Solid Waste Disposal		Year-To-Date			Month-To-Date		
Account	Description	Budget Estimate	Actual	% of Budget	Estimate Avg/Mth	Actual	% of Avg
Revenues							
43105	Commercial And Industrl Waste Coll	344,000.00	(344,366.39)	100.11%	28,666.67	(26,880.97)	93.77%
43107	Residential Waste Collection Charge	135,000.00	(157,596.88)	116.74%	11,250.00	(31,567.34)	280.60%
43110	Tipping Fees	62,000.00	(74,800.10)	120.65%	5,166.67	(6,238.40)	120.74%
43114	Solid Waste Disposal Fee	870,000.00	(890,560.10)	102.36%	72,500.00	(8,360.00)	11.53%
43116	Surcharge-Waste Tire Disposal	12,000.00	(12,017.36)	100.14%	1,000.00	(1,920.88)	192.09%
44110	Investment Income	30,000.00	(23,740.78)	79.14%	2,500.00	(1,450.04)	58.00%
44120	Lease/Rentals/PPP	53,000.00	(21,947.51)	41.41%	4,416.67	(3,020.40)	68.39%
44145	Sale Of Recycled Materials	150,000.00	(143,695.32)	95.80%	12,500.00	(18,348.65)	146.79%
44170	Miscellaneous Refunds	0.00	0.00	0.00%	0.00	0.00	0.00%
44530	Sale Of Equipment	26,000.00	(26,000.00)	100.00%	2,166.67	0.00	0.00%
44540	Sale Of Property	0.00	(6,616.00)	0.00%	0.00	0.00	0.00%
46170	Solid Waste Grants	0.00	0.00	0.00%	0.00	0.00	0.00%
46430	Litter Program	49,300.00	(11,636.75)	23.60%	4,108.33	0.00	0.00%
48140	Contracted Services	255,000.00	(208,189.62)	81.64%	21,250.00	0.00	0.00%
	Total Revenues	1,986,300.00	(1,921,166.81)	96.72%	165,525.00	(97,786.68)	59.08%
Expenditures							
55710	Sanitation Management	(2,401,073.00)	1,981,546.70	82.53%	(200,089.42)	248,543.56	124.22%
64000	Litter And Trash Collection	(49,300.00)	38,339.02	77.77%	(4,108.33)	1,395.44	33.97%
91140	Public Health And Welfare Projects	(424,676.96)	403,937.00	95.12%	(35,389.75)	0.00	0.00%
	Total Expenditures	(2,875,049.96)	2,423,822.72	84.31%	(239,587.50)	249,939.00	104.32%
Total 207	Solid Waste Disposal	(888,749.96)	502,655.91	56.56%	(74,062.50)	152,152.32	205.44%

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263 Self-Insurance		Year-To-Date			Month-To-Date		
Account	Description	Budget Estimate	Actual	% of Budget	Estimate Avg/Mth	Actual	% of Avg
Revenues							
43101	Self-Insurance	0.00	(3,811,675.82)	0.00%	0.00	(282,683.71)	0.00%
44110	Investment Income	0.00	(17.95)	0.00%	0.00	(1.57)	0.00%
	Total Revenues	0.00	(3,811,693.77)	100.00%	0.00	(282,685.28)	0.00%
Expenditures							
58600	Employee Benefits	0.00	3,679,097.05	0.00%	0.00	334,727.52	0.00%
	Total Expenditures	0.00	3,679,097.05	100.00%	0.00	334,727.52	0.00%
Total	263 Self-Insurance	0.00	(132,596.72)	100.00%	0.00	52,042.24	0.00%

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362 Other Special Revenues		Year-To-Date			Month-To-Date		
Account	Description	Budget Estimate	Actual	% of Budget	Estimate Avg/Mth	Actual	% of Avg
Revenues							
44110	Investment Income	0.00	(88,462.27)	0.00%	0.00	(114.88)	0.00%
	Total Revenues	0.00	(88,462.27)	100.00%	0.00	(114.88)	0.00%
Expenditures							
55900	Other Public Health And Welfare	0.00	86,573.96	0.00%	0.00	2,500.00	0.00%
	Total Expenditures	0.00	86,573.96	100.00%	0.00	2,500.00	0.00%
Total	362 Other Special Revenues	0.00	(1,888.31)	100.00%	0.00	2,385.12	0.00%